

IPSWICH CITY COUNCIL

Public Interest Disclosure Policy

Version Control and Objective ID Version No: Objective ID:		Objective ID:
Approved by Council on	TBA	
Date of Review	ТВА	

Table of Contents

1.	Statement
2.	Purpose and Principles2
3.	Strategic Plan Links
4.	Regulatory Authority3
5.	Scope
6.	Roles and Responsibilities4
7.	Key Stakeholders5
9.	Why make a Public Interest Disclosure?6
10.	Who can a PID be disclosed to?6
11.	How to make a PID?7
12.	Deciding whether a matter is a PID8
13.	Assessing a PID8
14.	Referring a PID9
15.	Risk assessment and protection from reprisal9
16.	Declining to take action on a PID
17.	Investigating a PID
18.	Organisational Support for disclosers
19.	Rights of subject officers
20.	Monitoring and Evaluation12
21.	Policy Owner
22.	Additional resources from the Queensland Ombudsman's Website12
23.	Definitions 13

1. Statement

Council is committed to fostering an ethical, transparent culture. In pursuit of this, Council values the disclosure of information about suspected wrongdoing in the public sector so that it can be properly assessed and, if necessary, appropriately investigated. Council will provide support to an employee or others who make disclosures about matters in the public interest. This Policy demonstrates this commitment and ensures that practical and effective procedures are implemented which comply with the requirements of the Act.

2. Purpose and Principles

By complying with the Public Interest Disclosure Act 2010 (the Act), Ipswich City Council (Council) will:

- promote the public interest by facilitating public interest disclosures (PIDs) of wrongdoing;
- ensure that PIDs are properly assessed and, where appropriate, properly investigated and dealt with;
- ensure appropriate consideration is given to the interests of persons who are the subject of a PID;
- ensure protection from reprisal is afforded to persons making PIDs.

As required under the Act, the Chief Executive Officer (CEO) will implement procedures to ensure that:

- any public officer who makes a PID is given appropriate support;
- PIDs made to Council are properly assessed and, where appropriate, properly investigated and dealt with;
- appropriate action is taken in relation to any wrongdoing which is the subject of a PID;
- a management program for PIDs made to Council, consistent with the standard issued by the Queensland Ombudsman, is developed and implemented;
- public officers who make PIDs are offered protection from reprisal by Council or other public officers of Council.

Council's Public Interest Disclosure Policy, Management Plan and Procedure are available for public viewing at www.ipswich.qld.gov.au. The Public Interest Disclosure Policy, Management Plan and Procedure will be reviewed annually and updated as required to ensure it meets the requirements of the Act and the standards issued by the Queensland Ombudsman (QO).

3. Strategic Plan Links

This policy relates to:

- Caring for the Community
- Listening, Leading and Financial Management

4. Regulatory Authority

Crime and Corruption Act 2001

Local Government Act 2009

Ombudsman Act 2001

Public Interest Disclosure Act 2010 Public Records Act 2002

Public Sector Ethics Act 1994

CCC Fraud and Corruption Best Practice Guide

Queensland Ombudsman Public Interest Disclosure Standards

Council's Complaint Management Policy

Employee Code of Conduct

Councillor Code of Conduct

Council's Enterprise Risk Management Policy

Reporting and Investigating Suspected Missing, Stolen or Maliciously Damaged Council Property or Asset and Corrupt Conduct Procedure

Corrupt Conduct Procedure

5. Scope

The CEO has overall responsibility for ensuring that Council develops, implements and maintains a PID management program. The Council PID management program encompasses:

- commitment to encouraging the internal reporting of wrongdoing;
- senior management endorsement of the value to Council of PIDs and the proper management of PIDs;
- a communication strategy to raise awareness among employees about PIDs and Council's PID policy;
- inclusion of PID Awareness in employee Induction Program;
- a training strategy to give employees access to training, (during Induction and ongoing during their employment at Council), about how to make a PID, information on the support available to a discloser, and advice on how PIDs will be managed;
- specialist training and awareness about PIDs for senior management and other staff who
 may receive or manage PIDs, disclosers or workplace issues relating to PIDs;
- the appointment of a specialist officer/unit to be responsible for issues related to the management of PIDs;
- ensuring effective systems and procedures are in place so that issues and outcomes from PIDs inform improvements to service delivery, business processes and internal controls;
- quarterly reporting to Council on the management, de-identified outcomes and learnings;
- annual review in November of each calendar year of the Public Interest Disclosure Policy and evaluation of the effectiveness of the PID management program.

6. Roles and Responsibilities

The CEO has designated the following roles and responsibilities for managing PIDs within Council:

Role	Responsibilities	Officer
PID Coordinator	• principal contact for PID issues within	Ethical Standards Manager
	Council;	07 3810 6798
	• document and manage implementation of	Email -
	PID management program;	Jamie.Townsend@ipswich.qld.gov.au
	review and update PID policy annually;	
	maintain and update;	
	 internal records of PIDs received; 	
	 report data on PIDs to Queensland Ombudsman; 	
	 assess PIDs received, provide 	
	acknowledgment of receipt of PID to discloser;	
	• undertake risk assessments in	
	consultation with disclosers and other relevant officers;	
	 liaise with other agencies about referral of 	
	PIDs;	
	• allocate Investigator and Support Officer	
	to PID matter;	
	 provide advice and information to discloser on Council PID policy; 	
	 provide personal support and referral to 	
	other sources of advice or support as	
	required;	
	 facilitate updates on progress of 	
	investigation;	
	 proactively contact discloser throughout 	
	PID management process.	
PID Support	provide advice and information to	TBA
Person	discloser on Council's PID procedure;	
	 provide personal support and referral to 	
	other sources of advice or support as	
	required;	
	facilitate updates on progress of	
	investigation;	
	 proactively contact discloser throughout 	
	PID management process.	
Investigator	• conduct investigation of information in	TBA
	PID in accordance with terms of	An appropriate internal or external
	reference;	investigator will be appointed for
	 prepare report for delegated decision- 	each PID investigated depending upon

Role	Responsibilities	Officer
	maker.	the type of disclosure and other relevant considerations.
Delegated decision-maker	 review investigation report and determine whether alleged wrongdoing is substantiated. 	An appropriate decision-maker will be appointed for each PID investigated.

7. Key Stakeholders

The following will be consulted during the review process:

- Legal and Governance Branch
- CEO's Office
- All General Managers
- Manager, People and Culture

8. What is a Public Interest Disclosure?

Under the PID Act, any person can make a disclosure about a:

- substantial and specific danger to the health or safety of a person with a disability;
- commission of an offence or contravention of a condition imposed under a provision of legislation mentioned in Schedule 2 of the PID Act, if the offence or contravention would be a substantial and specific danger to the environment;
- reprisal because of a belief that a person has made, or intends to make a disclosure.

In addition, public sector officers can make a disclosure about the following public interest matters:

- corrupt conduct;
- maladministration that adversely affects a person's interests in a substantial and specific way;
- a substantial misuse of public resources;
- a substantial and specific danger to public health or safety;
- substantial and specific danger to the environment;
- A discloser can have either a 'reasonable belief' that wrongdoing has occurred, or provide evidence which tends to show the wrongdoing has occurred.

A disclosure amounts to a PID and is covered by the PID Act even if the:

- discloser reports the information as part of their duties such as an auditor reporting a fraud or an occupational health and safety officer reporting a safety breach;
- disclosure is made anonymously the discloser is not required to give their name or any identifying information;
- discloser has not identified the material as a PID it is up to Council to assess information received and decide if it is a PID;

disclosure is unsubstantiated following investigation – the discloser is protected when the
information they provide is assessed as a PID, whether or not it is subsequently
investigated or found to be substantiated.

9. Why make a Public Interest Disclosure?

Employees who are prepared to speak up about public sector misconduct, wastage of public funds, suspected unlawful activity or danger to health, safety or the environment can be the most important sources of information to identify and address problems in public sector administration. Council supports the disclosure of information about wrongdoing because:

- implementing systems for reporting and dealing with wrongdoing contributes to the integrity of Council;
- the outcomes of PIDs can include improvements to systems that prevent fraud and other economic loss to Council;
- the community's trust in public administration is strengthened by having strong processes in place for reporting wrongdoing.

When making a PID the discloser receives the protections provided under the PID Act, including:

- confidentiality the discloser's name and other identifying information will be protected to the extent possible;
- protection against reprisal the discloser is protected from unfair treatment by Council and employees of Council as a result of making the PID;
- immunity from liability the discloser cannot be prosecuted for disclosing the information but is not exempt from action if they have engaged in wrongdoing;
- protection from defamation the discloser has a defence against an accusation of defamation by any subject officer.

10. Who can a PID be disclosed to?

A PID must be made to the 'proper authority' to receive disclosures of the type being made. Disclosers are encouraged to make a disclosure to an appropriate officer of Council first. If the matter is not resolved, or the discloser is concerned about confidentiality, the disclosure may be made to another appropriate agency.

Who to contact within Ipswich City	Other agencies that can receive PIDs:
Council:	
Any person (including employees) can make	Disclosures can be made to an agency that
a disclosure to:	has a responsibility for investigating the
any person in a supervisory or	information disclosed:
management position;	Crime and Corruption Commission (CCC)
 the People and Culture Branch; 	for disclosures about corrupt conduct
the Chief Executive Officer or CEO's	including reprisal;
delegate;	Queensland Ombudsman for disclosures
 the Ethical Standards Manager; 	about maladministration;
the Chief Audit Executive;	Queensland Audit Office for disclosures
During the period of the Interim	about a substantial misuse of resources;

Who to contact within Ipswich City Council:	Other agencies that can receive PIDs:
Administrator being appointed to the Ipswich City Council, the Interim Administrator or a member of the Interim Management Committee.	 Department of Child Safety, Youth and Women for disclosures about danger to the health or safety of a child or young person with a disability Department of Communities; Disability Services and Seniors for disclosures about danger to the health or safety of a person with a disability; Office of the Public Guardian for disclosures about danger to the health or safety of a person with a disability; Department of Environment and Science disclosures about danger to the environment; A Member of the Legislative Assembly (MP) for any wrongdoing or danger; The Chief Judicial Officer of a court or tribunal in relation to a disclosure about wrongdoing by a judicial officer.

A disclosure can also be made to a journalist if the following conditions have been met:

- a valid PID was initially made to a proper authority, and
- the proper authority:
- decided not to investigate or deal with the disclosure, or
- · investigated the disclosure but did not recommend taking any action, or
- failed to notify the discloser within six months of making the disclosure whether or not the disclosure was to be investigated or otherwise dealt with.

A person who makes a disclosure to a journalist in these circumstances is protected under the PID Act. However, disclosers should be aware that journalists are not bound under the confidentiality provisions of section 65 of the PID Act.

11. How to make a PID?

A discloser can make a PID in any way, including anonymously, either verbally or in writing. To assist in the assessment, and any subsequent investigation of a PID, disclosers are requested to:

- provide contact details (this could be an email address that is created for the purpose of making the disclosure or a telephone number);
- provide as much information as possible about the suspected wrongdoing, including:
 - who was involved;
 - what happened;
 - when it happened;

- where it happened;
- whether there were any witnesses, and if so who they are;
- any evidence that supports the PID, and where the evidence is located;
- any further information that could help investigate the PID;
- provide this information in writing.

Note: A discloser does not need to identify their concern as a PID. The PID Coordinator will determine if the information provided meets the criteria of a PID.

12. Deciding whether a matter is a PID

If there is any doubt as to whether a matter is a PID, further information may be obtained to inform the decision. If doubt still remains, the matter will be considered and managed as a PID.

Mere disagreements over policy do not meet the threshold for a PID under the PID Act.

It is an offence under the PID Act to intentionally give false or misleading information intending it be acted on as a PID. Employees may be subject to disciplinary action for intentionally giving false or misleading information in a PID, or during an investigation into a PID.

Where a discloser states they are making a PID, but it is assessed that the matter is not a PID Council will advise the discloser:

- that their information has been received but was not assessed as a PID;
- the reasons for the decision;
- the review rights available if the discloser is dissatisfied with the decision and how to request;
- review;
- any action Council proposes to take in relation to the matter;
- any other options the discloser has in relation to the matter.

13. Assessing a PID

The disclosure will be assessed in accordance with the PID Act, the PID Standards, Council's Public Interest Disclosure Policy and any other relevant procedure(s). The PID Coordinator will, when necessary, utilise guidelines provided by the Queensland Ombudsman which can be found on their website at www.ombudsman.qld.gov.au

Once the matter has been assessed as a PID, Council will advise the discloser:

- that their information has been received and assessed as a PID;
- the action to be taken by Council in relation to the disclosure, which could include referring the matter to an external agency, or investigating;
- the likely timeframe involved;
- the name and contact details of the Council support officer they can contact for updates or advice;

- of the discloser's obligations regarding confidentiality;
- the protections the discloser has under the PID Act;
- the commitment of Council to keep appropriate records and maintain confidentiality, except where permitted under the PID Act;
- how updates regarding intended actions and outcomes will be provided to the discloser;
- contact details for the Council Employee Assistance Program.

If the PID has been made anonymously and the discloser has not provided any contact details Council will not be able to acknowledge the PID or provide any updates.

Upon receiving a PID, Council will conduct a risk assessment (refer section 22 - Additional resources from the Queensland Ombudsman's Website) to assess the likelihood of the discloser suffering reprisal action as a result of having made the disclosure. This assessment will take into account the actual and reasonably perceived risk of the discloser suffering detriment, and will include consultation with the discloser.

Consistent with the assessed level of risk, Council will arrange any reasonably necessary support or protection for the discloser.

14. Referring a PID

If Council decides there is another proper authority that is better able to deal with the PID, the PID may be referred to that agency. This may be because:

- the PID concerns wrongdoing by that agency or an employee of that agency;
- the agency has the power to investigate or remedy the matter.

Before referring the PID to another agency, Council will conduct a risk assessment, and will not proceed with the referral if there is an unacceptable risk of reprisal.

It may also be necessary to refer the PID to another agency because of a legislative obligation, for example, refer a matter to the Crime and Corruption Commission where there is a reasonable suspicion that the matter involves or may involve corrupt conduct (as required by section 38 of the *Crime and Corruption Act 2001*).

The confidentiality obligations of the PID Act permit appropriate officers of Council to communicate with another agency about the referral of a PID. Officers will exercise discretion in their contacts with any other agency.

The discloser will be advised of the action taken by Council.

15. Risk assessment and protection from reprisal

Disclosers should not suffer any form of detriment as a result of making a PID. Upon receiving a PID, Council will conduct a risk assessment to assess the likelihood of the discloser (or witnesses or affected third parties) suffering reprisal action as a result of having made the disclosure. This assessment will take into account the actual and reasonably perceived risk of the discloser (or witnesses or affected third parties) suffering detriment, and will include consultation with the discloser.

A risk assessment will be undertaken if the discloser is anonymous on the basis of information available in the PID. The risk assessment will also take into account the risk to persons who may be suspected of making the PID.

Consistent with the assessed level of risk, Council will develop and implement a risk management plan and arrange any reasonably necessary support or protection for the discloser (or witnesses or affected third parties).

Council will regularly reassess the risk of reprisal while the PID is being managed, in consultation with the discloser, and review the risk management plan if required.

In the event of reprisal action being alleged or suspected, Council will:

- attend to the safety of the disclosure (or witnesses or affected third parties) as a matter of priority;
- review its risk assessment, risk management plan and any protective measures needed to mitigate any further risk of reprisal;
- manage any allegation of a reprisal as a PID in its own right.

16. Declining to take action on a PID

Under the PID Act, Council may decide not to investigate or deal with a PID in various circumstances, including:

- the information disclosed has already been investigated or dealt with by another process;
- the information disclosed should be dealt with by another process;
- the age of the information makes it impractical to investigate;
- the information disclosed is too trivial and dealing with it would substantially and unreasonably divert Council from the performance of its functions;
- another agency with jurisdiction to investigate the information has informed Council that an investigation is not warranted.

If a decision is made not to investigate or deal with a PID Council will give the discloser written reasons for that decision.

If the discloser is dissatisfied with the decision they can request a review by writing to the CEO of Ipswich City Council within 28 days of receiving the written reasons for decision.

17. Investigating a PID

If a decision is made to investigate a PID, this will be done with consideration for the:

- principles of natural justice;
- obligation under the PID Act to protect confidential information;
- obligation under the PID Act to protect officers from reprisal;
- interests of subject officers.

If as a result of investigation, the information about wrongdoing provided in the PID is substantiated, appropriate action will be taken.

Where the investigation does not substantiate wrongdoing, Council will review systems, policies and procedures to identify whether there are improvements that can be made and consider if staff training is required.

18. Organisational Support for disclosers

Disclosers should not suffer any form of detriment as a result of making a PID. In the event of reprisal action being alleged or suspected, Council will:

- attend to the safety of disclosers or affected third parties as a matter of priority;
- review its risk assessment and any protective measures needed to mitigate any further risk of reprisal;
- manage any allegation of a reprisal as a PID in its own right.

Details about disclosures, investigations, and related decisions will be kept secure and accessible only to the people involved in the management of the PID. Council will ensure that communication with all parties involved will be arranged discreetly to avoid identifying the discloser wherever possible.

While Council will make every attempt to protect confidentiality, a discloser's identity may need to be disclosed to:

- provide natural justice to subject officers;
- respond to a court order, legal directive or court proceedings.

Disclosers should be aware that while Council will make every attempt to keep their details confidential, it cannot guarantee that others will not try to deduce their identity. Information and support will be provided to the discloser until the matter is finalised.

Making a PID does not prevent reasonable management action. That means that the discloser will be continue to be managed in accordance with normal, fair and reasonable management practices during and after the handling of the PID.

19. Rights of subject officers

Council acknowledges that for officers who are the subject of a PID the experience may be stressful. Council will protect their rights by:

- assuring them that the PID will be dealt with impartially, fairly and reasonably in accordance with the principles of natural justice;
- confirming that the PID is an allegation only until information or evidence obtained through an investigation substantiates the allegation;
- providing them with information about their rights and the progress and outcome of any investigation;
- referring them to the Employee Assistance Program for support.;

Information and support will be provided to a subject officer until the matter is finalised.

20. Monitoring and Evaluation

In accordance with its obligations under the PID Act and the *Public Records Act 2002*, Council will ensure that:

- accurate data is collected about the receipt and management of PIDs;
- anonymised data is reported to the Office of the Queensland Ombudsman in their role as the oversight agency, through the PID reporting database. Such anonymised data being:
 - the date the disclosure was received, and where it was received from;
 - the status of the discloser (e.g. entity staff, staff from another entity, member of the public, anonymous);
 - the gender and status of the subject officer (staff member, non-staff member);
 - the relationship between the discloser and the subject officer;
 - the location of the subject officer (geographical region);
 - a summary of the allegation/information received;
 - the involvement of an external agency/party;
 - the action taken to minimise any risk of reprisal;
 - date inquiry/investigation commenced and completed;
 - the outcome of the assessment, inquiry/investigation;
 - the date the PID was resolved or closed;
 - when the outcome was advised to the discloser:
 - if no action was taken, the reason for the decision;
 - other legal processes associated with the disclosure.

Records about disclosures, investigations, and related decisions will be kept secure and accessible only to appropriately authorised people involved in the management of the PID.

21. Policy Owner

The General Manager (Corporate Services) is the policy owner and the Corporate Governance Manager is responsible for authoring and reviewing this policy.

22. Additional resources from the Queensland Ombudsman's Website

Public Interest Disclosure Video

What is a Public Interest Disclosure?

How to make a Public Interest Disclosure

Discloser Information and Support

A checklist for making a Public Interest Disclosure

The Ombudsman's Role in a Public Interest Disclosure

Public Interest Disclosure Assessment Resources

23. Definitions

Terminology	Definition	
Administrative	(a) means any action about a matter of administration, including, for example:	
Action	i. a decision and an act; and	
	ii. a failure to make a decision or do an act, including a failure to provide a	
	written statement of reasons for a decision; and	
	iii. the formulation of a proposal or intention; and	
	iv. the making of a recommendation, including a recommendation made to a Minister; and	
	v. an action taken because of a recommendation made to a Minister; and	
	(b) does not include an operational action of a police officer or of an officer of the	
	Crime and Corruption Commission.	
Confidential	(a) includes —	
information	(i) information about the identity, occupation, residential or work address or	
	whereabouts of a person —	
	I. who makes a public interest disclosure; or	
	II. against whom a public interest disclosure has been made; and	
	(ii) information disclosed by a public interest disclosure;	
	and	
	(iii) information about an individual's personal affairs; and	
	(iv) information that, if disclosed, may cause detriment to a person; and	
	(b) does not include information publicly disclosed in a public interest disclosure	
	made to a court, tribunal or other entity that may receive evidence under oath,	
	unless further disclosure of the information is prohibited by law.	
Corrupt	As defined in section 15 of the Crime and Corruption Act 2001:	
Conduct	(1) Corrupt conduct means conduct of a person, regardless of whether the person	
	holds or held an appointment, that—	
	(a) adversely affects, or could adversely affect, directly or indirectly, the	
	performance of functions or the exercise of powers of—	
	(i) unit of public administration; or	
	(ii) person holding an appointment; and	
	(b) results, or could result, directly or indirectly, in the performance of functions	
	or the exercise of powers mentioned in paragraph (a) in a way that—	
	(i) is not honest or is not impartial; or	
	(ii) involves a breach of the trust placed in a person holding an appointment,	
	either knowingly or recklessly; or	
	(iii) involves a misuse of information or material acquired in or in connection	
	with the performance of functions or the exercise of powers of a person holding	
	an appointment; and	
	(c) would, if proved, be—	
	(i) criminal offence; or	
	(ii) disciplinary breach providing reasonable grounds for terminating the	
	person's services, if the person is or were the holder of an appointment.	
	(2) Corrupt conduct also means conduct of a person, regardless of whether the	
	person holds or held an appointment, that—	
	(a) impairs, or could impair, public confidence in public administration; and	

Terminology	Definition
	(b) involves, or could involve, any of the following—
	(i) collusive tendering;
	(ii) fraud relating to an application for a licence, permit or other authority under
	an Act with a purpose or object of any of the following (however described)—
	(A) protecting health or safety of persons;
	(B) protecting the environment;
	(C) protecting or managing the use of the State's natural, cultural, mining or energy resources;
	(iii) dishonestly obtaining, or helping someone to dishonestly obtain, a benefit
	from the payment or application of public funds or the disposition of State assets;
	(iv) evading a State tax, levy or duty or otherwise fraudulently causing a loss of
	State revenue; (v) fraudulently obtaining or retaining an appointment; and
	(c) would, if proved, be—
	(i) criminal offence; or
	(ii) disciplinary breach providing reasonable grounds for terminating the
	person's services, if the person is or were the holder of an appointment.
Detriment	includes –
Detriment	(a) personal injury or prejudice to safety; and
	(b) property damage or loss; and
	(c) intimidation or harassment; and
	(d) adverse discrimination, disadvantage or adverse treatment about career,
	profession, employment, trade or business; and
	(e) financial loss; and
	(f) damage to reputation, including, for example, personal, professional or business
	reputation.
Disability	As defined in section 11 of the Disability Services Act 2006, for the purposes
,	of this policy:
	(1) A disability is a person's condition that—
	(a) is attributable to—
	(i) an intellectual, psychiatric, cognitive, neurological, sensory or
	physical impairment; or
	(ii) a combination of impairments mentioned in subparagraph (i); and
	(b) results in—
	(i) a substantial reduction of the person's capacity for communication,
	social interaction, learning, mobility or self-care or management; and
	(ii) the person needing support.
	(2) For subsection (1), the impairment may result from an acquired brain
	injury.
	(3) The disability must be permanent or likely to be permanent.
	(4) The disability may be, but need not be, of a chronic episodic nature.
Discloser	A person who makes a disclosure in accordance with the Public Interest Disclosure
	Act 2010.
Employee	Of an entity, includes a person engaged by the entity under a contract of service.

Terminology	Definition
Investigation	For the purposes of this procedure, investigation includes any enquiry undertaken
	to establish whether the information provided in a PID can be substantiated,
	including a review or audit.
Journalist	A person engaged in the occupation of writing or editing material intended for
	publication in the print or electronic news media.
Mal-	As defined in schedule 4 of the Public Interest Disclosure Act 2010,
administration	maladministration is administrative action that—
	a) was taken contrary to law; or
	b) was unreasonable, unjust, oppressive, or improperly discriminatory; or
	c) was in accordance with a rule of law or a provision of an Act or a practice that is
	or may be unreasonable, unjust, oppressive, or improperly discriminatory in the
	particular circumstances; or
	d) was taken—
	(i) for an improper purpose; or
	(ii) on irrelevant grounds; or
	(iii) having regard to irrelevant considerations; or
	e) was an action for which reasons should have been given, but were not given; or
	f) was based wholly or partly on a mistake of law or fact; or
	g) was wrong.
Natural justice	Natural justice, also referred to as 'procedural fairness' applies to any decision that
	can affect the rights, interests or expectations of individuals in a direct or
	immediate way. Natural justice is at law a safeguard applying to an individual
	whose rights or interests are being affected.
	The rules of natural justice, which have been developed to ensure that decision-
	making is fair and reasonable, are:
	avoid bias; and
	• give a fair hearing
0	act only on the basis of logically probative evidence.
Organisational	For the purposes of this policy, organisational support means actions such as, but
support	not limited to:
	providing moral and emotional support
	advising disclosers about agency resources available to handle any concerns they
	have as a result of making their disclosure
	appointing a mentor, confidente or other support officer to assist the discloser
	through the process
	• referring the discloser to the agency's Employee Assistance Program or arranging for other professional counselling
	generating support for the discloser in their work unit where appropriate
	ensuring that any suspicions of victimisation or
	harassment are dealt with
	maintaining contact with the discloser
	negotiating with the discloser and their support officer a formal end to their
	involvement with the support program when it is agreed that they no longer need
	assistance.
Proper	A person or organisation that is authorised under the Public Interest Disclosure Act
11000	A person of organisation that is authorised under the rubble little est Disclosure Act

Terminology	Definition
authority	2010 to receive disclosures.
Public officer	A public officer, of a public sector entity, is an employee, member or officer of the entity.
Reasonable belief	A view which is objectively fair or sensible.
Reasonable	Action taken by a manager in relation to an employee, includes any of the
management	following taken by the manager—
action	(a) a reasonable appraisal of the employee's work performance;
	(b) a reasonable requirement that the employee undertake counselling;
	(c) a reasonable suspension of the employee from the employment workplace;
	(d) a reasonable disciplinary action;
	(e) a reasonable action to transfer or deploy the employee;
	(f) a reasonable action to end the employee's employment by way of redundancy
	or retrenchment;
	(g) a reasonable action in relation to an action mentioned in paragraphs (a) to (f);
	(h) a reasonable action in relation to the employee's failure to obtain a promotion,
	reclassification, transfer or benefit, or to retain a benefit, in relation to the
	employee's employment.
Reprisal	The term 'reprisal' is defined under the Public Interest Disclosure Act 2010 as
	causing, attempting to cause or conspiring to cause detriment to another person in
	the belief that they or someone else:
	has made or intends to make a disclosure; or
	has been or intends to be involved in a proceeding under the disclosure Act
	against any person.
	Reprisal under the Public Interest Disclosure Act 2010 is a criminal offence and
	investigations may be undertaken by the Queensland Police Service.
Subject officer	An officer who is the subject of allegations of wrongdoing made in a disclosure.
Substantial	Substantial means 'of a significant or considerable degree'. It must be more than
and specific	trivial or minimal and have some weight or importance.
	Specific means "precise or particular". This refers to conduct or detriment that is
	able to be identified or particularised as opposed to broad or general concerns or
	criticisms.