

# **Ipswich City Council**

# **Performance Report**

February 2019

### **Ipswich City Council - Summary Financial Results**

	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	FY Budget \$'000	EOY Forecast \$'000	Detail Page ref:
Net Result as at 28 February 2019:						
Cash Operational Revenue						
Net Rates and Utilities	146,475	146,721	(246)	201,642	201,642	Page 9
Fees and Charges	20,364	19,043	1,321	29,751	29,750	Page 10
Operational Grants and Contributions	9,432	9,535	(103)	16,957	17,326	Page 11
Interest	3,496	1,920	1,576	2,905	4,405	Page 12
Other Cash Revenue	32,145	26,870	5,275	40,594	44,779	"
Total Cash Operational Revenue	211,912	204,089	7,823	291,849	297,902	
Cash Operational Expenses						
Employee Expenses*	64,762	64,587	(175)	96,081	95,914	Page 13
Materials and Services#	54,467	58,553	4,086	90,004	93,797	"
Finance costs	8,518	9,726	1,208	14,882	12,746	"
Other Cash Expenses	3,576	7,101	3,525	10,250	9,098	"
	131,323	139,967	8,644	211,217	211,555	
	131,323	139,907	0,044	211,217	211,555	
Cash Operational Result	80,589	64,122	16,467	80,632	86,347	
Non-Cash Operational Revenue						
Gain on Asset Disposal	172	0	172	0	172	Page 12
Internal Revenue	16,315	15,974	341	23,504	23,504	"
Total Non-Cash Operational Revenue	16,487	15,974	513	23,504	23,676	
Non-Cash Operational Expense						
Depreciation	44,388	45,946	1,558	68,075	68,075	Page 13
Loss on Asset Disposal	1,362	0	(1,362)	0	1,362	"
Internal Expense	14,875	14,209	(666)	20,850	20,850	"
Total Non-Cash Operational Expense	60,625	60,155	(470)	88,925	90,287	
Net Result before Capital	36,451	19,941	16,510	15,211	19,736	
Consider						
Capital Capital Grants	3,332	2,104	1,228	4,722	4,850	Decc 11
Donated Asset Revenue	5,552 41,099	44,744	(3,645)	4,722 67,122	4,850	Page 11 "
Contributions	10,723	13,832	(3,109)	20,737	20,737	"
Total Capital	55,154	60,680	(5,526)	92,581	92,709	
	55,154	00,000	(3,320)	52,501	52,705	
Total Net Result	91,605	80,621	10,984	107,792	112,445	
Capital Program as at 28 February 2019:						
Cash Capital Items						
Asset Construction and Purchase	57,217	108,084	50,867	198,131	142,884	Page 15
	- ,==:	,	/	,	.,	
Non-cash Capital Items						
Non-cash Capital Items Donated Assets	41,099	42,454	1,355	67,122	67,122	"

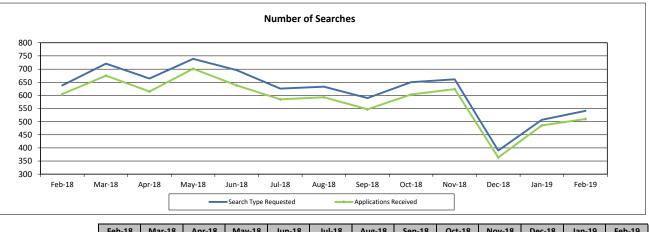
\* Including contract labour

# excluding contract labour

For information on individual line items, please refer to the relevant section of the report.

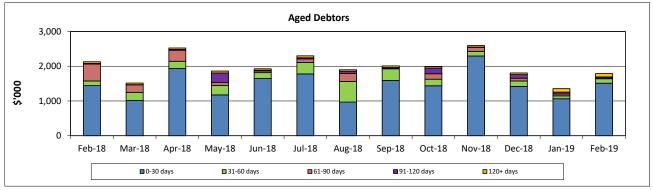
### Additional Performance Information:

### **Property Searches:**



	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
Search Type Requested	638	721	664	739	696	626	633	590	650	661	390	507	541
Applications Received	605	675	615	701	638	585	593	547	603	624	364	486	510

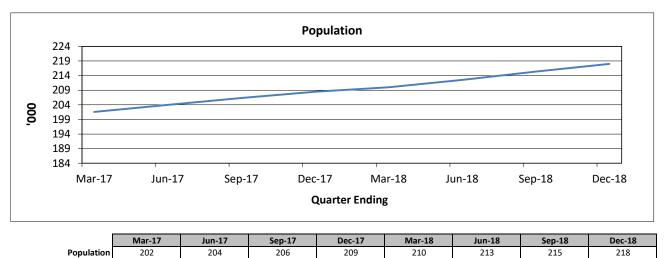
### Aged Debtors:



	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
0-30 days	1,443	1,016	1,936	1,174	1,645	1,778	969	1,589	1,438	2,295	1,418	1,063	1,510
31-60 days	132	233	207	276	173	331	594	338	188	133	159	83	133
61-90 days	491	215	319	82	47	102	226	25	158	118	77	53	25
91-120 days	16	5	21	273	22	34	69	11	165	5	109	55	25
120+ days	49	46	43	59	40	53	42	46	42	44	42	99	96

Satisfactory results overall.

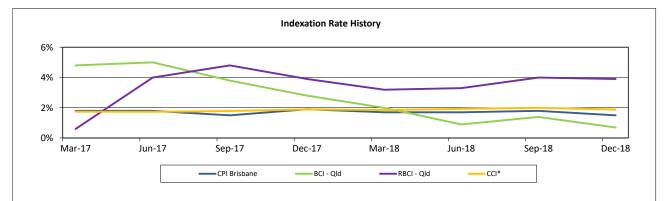
### Population:



### Growth in Waste Domestic Services:

[	Mar-17	Jun-17	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18
Growth per quarter:	0.83%	1.25%	1.26%	1.13%	0.93%	1.16%	1.30%	1.23%

### Indexation Rate History:



	Mar-17	Jun-17	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18
CPI Brisbane	1.80%	1.80%	1.50%	1.90%	1.70%	1.70%	1.80%	1.50%
BCI - Qld	4.80%	5.00%	3.80%	2.80%	2.00%	0.90%	1.40%	0.70%
RBCI - Qld	0.60%	4.00%	4.80%	3.90%	3.20%	3.30%	4.00%	3.90%
CCI*	1.74%	1.73%	1.79%	1.89%	1.85%	1.93%	2.00%	1.88%

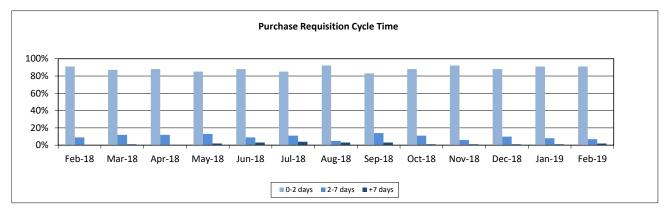
CPI = Consumer Price Index; BCI = Building Construction Index; RBCI = Roads and Bridges Construction Index; CCI = Council Cost Index

### Invoices Paid within Terms:

	Aug	g-18	Sep	-18	Oct	-18	Nov	-18	De	c-18	Jan	-19	Feb	-19
Total invoices paid	5,4	194	4,9	98	5,3	373	4,5	08	4,9	949	4,5	510	4,1	58
	Count	\$	Count	\$	Count	\$	Count	\$	Count	\$	Count	\$	Count	\$
% paid within terms	91%	97%	90%	96%	92%	97%	94%	96%	97%	93%	89%	92%	96%	96%
% paid <1 week outside terms	2%	1%	1%	1%	3%	1%	1%	1%	1%	2%	4%	5%	2%	2%
% paid >1 week outside terms	7%	2%	9%	3%	5%	3%	5%	3%	2%	5%	7%	3%	2%	2%

Satisfactory results.

#### Purchase Requisition Cycle Time:

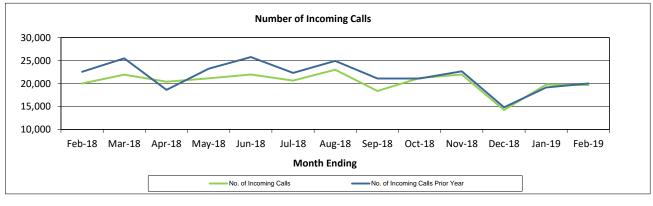


Key performance indicator for this activity is two days.

	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
0-2 days	91%	87%	88%	85%	88%	85%	92%	83%	88%	92%	88%	91%	91%
2-7 days	9%	12%	12%	13%	9%	11%	5%	14%	11%	6%	10%	8%	7%
+7 days	0%	1%	0%	2%	3%	4%	3%	3%	1%	1%	1%	1%	2%

Purchase Requisition Cycle Time meets Council standards.

### Number of Incoming phone calls - All Council (excluding BCC After Hours and Helpdesk)



	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
No. of Incoming Calls	20,027	21,922	20,397	21,153	21,986	20,634	23,017	18,369	21,200	21,959	14,215	19,765	19,662
No. of Incoming Calls Prior Year	22,579	25,508	18,637	23,222	25,768	22,308	24,933	21,109	21,097	22,656	14,818	19,147	20,027

# Statement of Cashflows

	ylu(	July	August			er			······	<u> </u>	·····	~								June
	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget	Actuals	Budget /	Actuals :	Budget A	Actuals B	Budget A	Actuals B	Budget E	Budget	Budget I	Budget	Budget
Cashflows from Operating Activities																				
Receipts from Customers																				
General Rates and Utilities Charges	(4,364)	(4,620)	(40,761)	(40,494)	(4,816)	(4,279)	(8,245)	(4,337)	(37,295)	(41,234)	(4,001)	(4,403)	(6,085)	(4,425)	(38,175)	(42,092)	(4,509)	(4,417)	(41,995)	(3,981)
Fees and Charges	(3,380)	(2,721)	(2,477)	(2,409)	(3,574)	(2,407)	(1,219)	(2,667)	(2,709)	(2,266)	(2,872)	(2,200)	(2,873)	(2,207)	(1,132)	(2,167)	(2,421)	(2,513)	(2,257)	(2,323)
Operating Contributions	29	(574)	(768)	(574)	(1, 166)	(574)	(203)	(579)	(66)	(574)	(374)	(742)	(206)	(574)	(936)	(574)	(574)	(574)	(574)	(1, 132)
<b>Operating Grants and Subsidies</b>	(206)	(615)	(1,465)	(958)	(240)	(256)	(32)	(186)	(1,588)	(958)	(480)	(286)	(103)	(535)	(1,094)	(976)	(208)	(184)	(959)	(3,690)
Other Income	(3,420)	(1,381)	(2,235)	(1,359)	(2,236)	(1,403)	(2,313)	(1,856)	(637)	(1,293)	(4,303)	(1,463)	(1,915)	(1,102)	(1,057)	(1,073)	(1,359)	(1,363)	(1,219)	(53)
Capital Contributions	(129)	(1,729)	(152)	(1,729)	384	(1,729)	(2,044)	(1,729)	(215)	(1,729)	(520)	(1,729)	(208)	(1,729)	(7,340)	(1,729)	(1,729)	(1,729)	(1,729)	(1,828)
Capital Grants and Subsidies			(105)		(295)		19	(164)	(2,544)	(1,854)			168	(86)	(376)		(30)		(1,782)	94
	(11,469)	(11,640)	(47,963)	(47,523)	(11,944)	(10,647)	(14,036)	(11,518)	(45,086)	(49,907)	(12,551)	(10,824)	(15,223)	(10,658)	(50,111)	(48,611)	(10,830)	(10,780)	(50,515)	(12,913)
0																				
Payments to suppliers and Employees		100 0	* OC 0	1 100	101	0*0	r c c	000 0		7 225	C L	0.001			007		000 F	000 0		
Employee Payments	0'T/A	<b>č</b> 84,8	8,394	/,183	0,031	647'/	8,51/	8,999	b,542	C77'/	202,8	560/6	8,041	1,431	604'/	1,232	/,328	9,020	٥٢, /	/,308
Supplier Payments	7,350	10,762	11,068	8,001	6,629	7,185	6,727	8,115	7,241	6,864	6,286	8,130	6,752	6,132	6,564	6,781	7,427	7,152	7,825	10,850
Other Expenses	532	746	735	639	297	651	569	713	512	2,659	504	658	403	1,022	373	373	594	727	619	3,803
	14,062	20,493	20,197	15,823	13,557	15,085	15,613	17,828	14,296	16,748	15,352	17,884	15,197	14,391	14,345	14,386	15,349	16,899	15,699	21,961
	1	ŝ						i i i i i i i i i i i i i i i i i i i			1						1000			1
Interest Received	(317)	(216)	(570)	(270)	(482)	(269)	(408)	(209)	(207)	(254)	(455)	(268)	(417)	(201)	(443)	(233)	(260)	(186)	(245)	(415)
Borrowing Costs	<u></u>		5	Ì	3,130	3,096	(28)	t	1,022		3,084	3,819	(9)		(86)		3,584			1,449
Net Cash Outflow (Inflow) from Operating Activities	2,283	8,636	(28,328)	(31,970)	4,261	7,266	1,140	6,101	(29,976)	(33,413)	5,431	10,611	(449)	3,532	(36,295)	(34,458)	7,844	5,932	(35,061)	10,082
Cashflows from Investing Activities																				
Payments for property, plant and equipment*	7,913	8,312	6,839	9,715	5,691	13,823	5,797	12,298	3,060	22,484	11,270	25,293	6,557	18,999	14,921	20,037	22,608	20,259	24,265	11,434
Dividends Received	(4,765)		(2,500)		(12,792)	(5,300)						(7,627)	(9,452)							(1,909)
Proceeds from sale of (payments for) equity investments	009	(1,398)	1,400	(502)	200	(4,167)	300	(828)	009	(2,050)	1,200	(200)		(944)	200	(944)	(5,423)	(537)	(537)	(16,333)
Transfers to/from subsidiary entities			8						27				(4)		28					(51)
Net Cash Outflow (Inflow) from Investing Activities	3,748	6,914	5,738	9,213	(6,901)	4,357	6,097	11,470	3,687	20,435	12,470	16,966	(2,899)	18,054	15,449	19,093	17,185	19,722	23,728	(6,860)
Cashflows from Financing Activities																				
Proceeds from Borrowings																				(101,000)
Redemption of Borrowings					4,973	4,961	39		(1,012)		5,020	6,328	15		95		6,404			22,373
Interest free loan (proceeds) redemption																				
Working Capital (Proceeds) Redemption																				
Net Cash Outflow (Inflow) from Financing Activities					4,973	4,961	39		(1,012)		5,020	6,328	15		35		6,404			(78,627)
Net Decrease (Increase) in Cash Held	6,032	15,550	(22,590)	(22.758)	2.334	16,583	7,276	17,571	(27,301)	(12,978)	22,921	33,905	(3,333)	21.587	(20.752)	(15,365)	31,433	25,654	(11,332)	(75,406)
Cash at Beginning of Period	139,601	139,601	133,567	133,567	156,141	156,141	153,825	153,825	146,549	146,549	173,850	173,850	151,175	151,175	154,434	154,434	175,186	143,753	118,098	129,431
Cash at End of Reporting Period	133.567	124.051	156.141	156.325	153,825	139,557	146.549	136.254	173.850	159.527	151.175	139.945	154,434	129.589	175.186	169.799	143.753	118.098	129.431	204.836
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6 of 46

\* Including intangible assets

The end of year cash balance is \$204.8 million.

### Departmental Breakdown

Trend of year to date results as at 28 February 2019:

Revenue and Expense: • <1% or \$50k worse than budget whichever is greater; • <5% or \$125k worse than budget whichever is greater; •>=5% or >=\$125k worse than budget whichever is greater.

Capital: • Within 5% or \$50k+/- budget whichever is greater; • within 10% or \$250k +/- budget whichever is greater; • more than 10% or >\$250k +/- budget whichever is greater.

### **Departmental Controlled:**

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY
Arts, Social	Revenue													
Development and	Employee Expenses*			$\bigcirc$	$\bigcirc$	$\bigcirc$			$\bigcirc$					
Community	Other Expense Categories**													
Engagement	Capital	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$		$\bigcirc$	$\bigcirc$					
Satisfactory results for ever	ansas and revenue													

Satisfactory results for expenses and revenue.

Capital expenditure under budget by \$222k or 31.5%.

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY
Economic	Revenue	$\bigcirc$	$\bigcirc$	$\bigcirc$										
Development and	Employee Expenses*													
•	Other Expense Categories**													
Marketing	Capital	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Satisfactory results for revenue and expenses.

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	FY
	Revenue	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>Infrastructure Services</b>	Employee Expenses*													
Department	Other Expense Categories**													
	Capital	$\bigcirc$		$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$						

Satisfactory results for expenses.

Capital expenditure under budget for infrastructure program \$15.7m or 31.3%. See pages 15-18 for details.

Revenue   Image: Comporate   Image: C	
Finance and Corporate Employee Expenses*	
Services Department Other Expense Categories**	
Capital O O O O O O O O O O O O O O O O O O O	

Satisfactory results for revenue and expenses.

Capital expenditure under budget by \$35.4m or 90.8%.

\* Employee expenses including Labour Contracts

\*\* Operational Expense excluding the above

### Departmental Breakdown

Trend of year to date results as at 28 February 2019:

Revenue and Expense: • <1% or \$50k worse than budget whichever is greater; • <5% or \$125k worse than budget whichever is greater; •>=5% or >=\$125k worse than budget whichever is greater.

Capital: • Within 5% or \$50k+/- budget whichever is greater; • within 10% or \$250k +/- budget whichever is greater; • more than 10% or >\$250k +/- budget whichever is greater.

### Departmental Controlled:

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY
Works, Parks and	Revenue	$\bigcirc$												
Recreation	Employee Expenses*													
	Other Expense Categories**	$\bigcirc$		$\bigcirc$										
Department	Capital													

Satisfactory results for revenue and other expense categories. Employee expenses over budget \$635k or 2.6%.

Capital expenditure under budget for Infrastructure Program \$571k or 4.2%. Capital expenditure for fleet and equipment purchases over budget \$1.6m or 45.1%.

Capital expenditure for IWS under budget \$315k or 37.8%.

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY
Health, Security and	Revenue	$\bigcirc$	$\bigcirc$			$\bigcirc$	$\bigcirc$							
Regulatory Services	Employee Expenses*													
	Other Expense Categories**	$\bigcirc$	$\bigcirc$			$\bigcirc$								
Department	Capital					$\bigcirc$								

Satisfactory results for revenue and other expense categories. Employee expenses over budget \$160k or 3.1%.

Capital expenditure under budget \$261k or 46.9%.

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	FY
Planning and	Revenue													
Development	Employee Expenses*													
•	Other Expense Categories**													
Department	Capital	n/a												

Satisfactory results for revenue and employee expenses. Other expense categories over budget \$256k or 27.8%.

### Corporate Controlled:

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	FY
	Revenue				$\bigcirc$				$\bigcirc$					
Corporate Items	Expenses													
	Capital													

Satisfactory results for corporate controlled expenses. Corporate controlled revenue under budget \$5.7m or 3%.

Capital expenditure under budget on donated assets \$1.4m or 3.2%.

\* Employee expenses including Labour Contracts

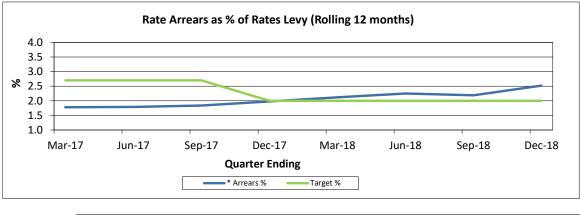
\*\* Operational Expense excluding the above

### <u>Revenue</u>

### **Net Rates and Utilities:**

	YTD Act	YTD Bud	YTD Var	FY Budget	FY F'	cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
General Rates	129,116	129,325	(209)	178,134	72%	178,134
Utilities and Other Charges	25,511	25,615	(104)	34,370	74%	34,370
Discounts/Remissions	(8,152)	(8,219)	67	(10,862)	75%	(10,862)
	146,475	146,721	(246)	201,642	73%	201,642
Satisfactory results overall.						

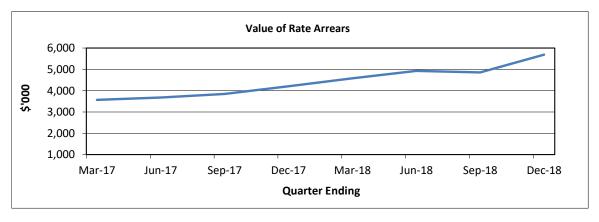
### Rate Arrears as at 31 December 2018:



	Mar-17	Jun-17	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18
* Arrears %	1.78	1.79	1.84	1.98	2.12	2.25	2.19	2.52
Target %	2.70	2.70	2.70	2.00	2.00	2.00	2.00	2.00

\* Rolling 12 month average

### Value of Rate Arrears:



	Mar-17	Jun-17	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18
\$'000	3,568	3,680	3,844	4,207	4,579	4,929	4,853	5,690

### Fees and Charges:

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Planning Fees	10,744	9,514	1,230	14,865	72%	15,310
Hlth Animal Cemetery Fees	901	855	46	1,920	47%	1,920
Traffic and Reg Park Fees	2,022	2,016	6	3,086	66%	3,086
Waste Fees	4,883	4,405	478	6,608	74%	6,608
Other Fees	1,814	2,253	(439)	3,272	55%	2,826
	20,364	19,043	1,321	29,751	68%	29,750

Satisfactory results overall. Development Planning Branch revenue increased dramatically in December owing to the lodgement of 3 major applications to pre-empt the State Government Koala Policy changes. Due to changes in forecast activity levels, fees and charges are forecast to be over budget in Town Planning fees and charges by year end by \$445k and under in property search fees \$446k, both of which have been included in BAv2.

### **Residential Lots Approved:**



	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18
Residential Lots Approved	1,144	665	282	538	1,702	663
Residential Lots Approved Prior Yr	1,127	724	1,374	597	1,144	665

### **Grants and Contributions:**

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Operational Grants	5,208	4,769	439	9,879	53%	10,248
Capital Grants	3,332	2,104	1,228	4,722	71%	4,850
Donated Asset Revenue	41,099	44,744	(3 <i>,</i> 645)	67,122	61%	67,122
*Operational Cash Contributions	4,224	4,766	(542)	7,078	60%	7,078
*Capital Cash Contributions	10,723	13,832	(3,109)	20,737	52%	20,737
	64,586	70,215	(5,629)	109,538	59%	109,538

Grants revenue over budget due to increases and decreases in funding of various grant programs offset by some expense increase in current year, adjustments included in BAv2. Cash contributions are developer driven and will be monitored closely.

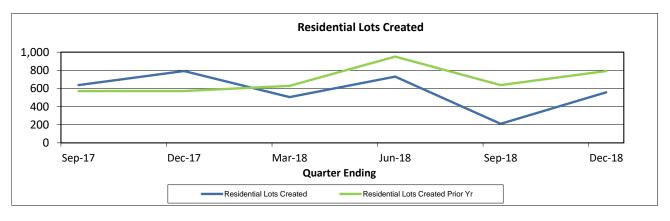
#### \*Cash Contribution Actuals Breakdown YTD:

	Footpaths \$'000	Open Space \$'000	Roads \$'000	Social \$'000	Others \$'000	Grand Total \$'000
Operational Cash Contribution	0	1,658	2,055	0	510	4,224
Capital Cash Contribution	245	3,538	4,629	1,078	1,232	10,723
Total Cash Contributions	245	5,196	6,685	1,078	1,743	14,946

Other operational cash contributions include \$388k relating to funds received from Ipswich Events Corporation, vegetation ret ention \$95k and Queen's Parks Nature Centre \$25k.

Other capital contributions primarily relates to water quality treatement (stormwater).

### **Residential Lots Created:**



	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18
<b>Residential Lots Created</b>	637	792	505	730	210	558
<b>Residential Lots Created Prior Yr</b>	571	572	629	951	637	792

### **Other Revenue Sources:**

	YTD Act	YTD Bud YTD Var		FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Sales, Recoverable Works	2,095	1,941	154	2,978	70%	2,978
Interest	3,496	1,920	1,576	2,905	120%	4,405
Other Revenue	30,050	24,929	5,121	37,616	80%	41,801
Gain on Asset Disposal	172	0	172	0	n/a	172
Internal Revenue	16,315	15,974	341	23,504	69%	23,504
	52,128	44,764	7,364	67,003	78%	72,860

Satisfactory results overall. Interest revenue over budget due to carrying higher than forecast cash balances \$1.5m arising from both results from 2017-2018 and lower than expected capital expenditure during 2018-2019. Other revenue over budget due to receiving a higher than forecast QUU tax and dividend payments \$3.5m, additional Ti-Tree Bio Energy funding \$469k to be spent on social and environment projects that mitigate impacts of its Willowbank operations and \$216k relating to workcover reimbursements and LGW surplus distribution, all of which have been included in BAv2. Gain on asset disposal relates to sale of fleet vehicles.

### **Expense**

### **Employee Expenses**

	YTD Act YTD Bud		YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	52,907	57,211	4,304	85,287	62%	85,287
Overtime	1,107	1,049	(58)	1,559	71%	1,559
Allowances	342	177	(165)	263	130%	342
Other employee costs	15,560	15,691	131	23,486	66%	23,319
Total Labour Opex + Capex	69,916	74,128	4,212	110,595	63%	110,507
Less Capitalised Labour	(8,903)	(10,719)	(1,816)	(16,129)	55%	(16,129)
Opex Labour before Contractors	61,013	63,409	2,396	94,466	65%	94,378
Plus Contract Opex Labour	3,749	1,178	(2,571)	1,615	232%	3,749
Opex Labour incl Contractors	64,762	64,587	(175)	96,081	67%	98,127

Satisfactory results overall.

### Materials and Services (excl. Labour Contracts)

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Communication	1,036	1,118	82	1,691	61%	1,691
Materials	5,406	7,901	2,495	12,639	43%	12,481
Motor Vehicle Expenses	1,571	2,287	716	3,237	49%	3,237
Other Goods	2,160	2,195	35	3,291	66%	3,341
Other Services	7,934	7,886	(48)	12,249	65%	12,596
Service Contracts	20,044	24,174	4,130	36,255	55%	36,230
Utilities Expenses	6,321	7,068	747	10,454	60%	10,454
Consultants	2,609	2,058	(551)	3,119	84%	5,883
Other Materials and Services	7,386	3,866	(3,520)	7,069	104%	8,201
	54,467	58,553	4,086	90,004	61%	94,114
Other Expense Sources:						
Depreciation	44,388	45,946	1,558	68,075	65%	68,075
Finance Costs	8,518	9,726	1,208	14,882	57%	12,746
Other Expenses	3,576	7,101	3,525	10,250	35%	9,098
Loss on disposal assets	1,362	0	(1,362)	0	n/a	1,362
Internal Expenses	14,875	14,209	(666)	20,850	71%	20,850
_	72,719	76,982	4,263	114,057	64%	112,131
TOTAL	127,186	135,535	8,349	204,061	62%	206,245

Satisfactory results overall. Materials and services under budget primarily in Works Parks and Recreation Department. Service contracts under budget due to a reduction in open space maintenance due to drier weather conditions. Other expenses primarily under budget due to delay in contribution to be made for Springfield Central Sports Hall, payment expected before June.

Loss on asset disposals primarily relates to partial retirement of infrastructure network assets.

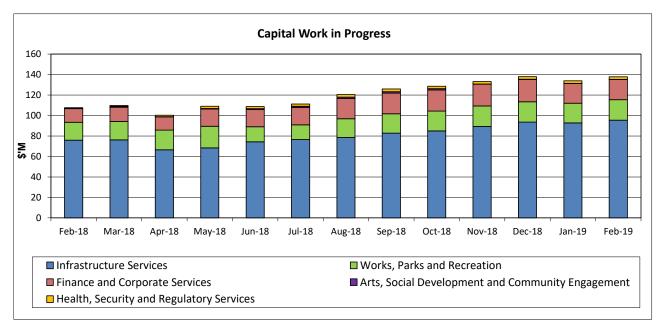
Depreciation under budget and it is expected to come closer to budget by year end after WIP is capitalised.

### Capital Expenditure

Results as at 28 February 2019:

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled	57,217	108,084	50,867	198,131	29%	142,884
Corporate Controlled	41,099	42,454	1,355	67,122	61%	67,122
	98,316	150,538	52,222	265,253	37%	210,006

### Capital Work in Progress Current Balance (\$'000):



	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
	\$M												
Infrastructure Services	75.89	76.19	66.60	68.47	74.33	76.48	78.60	82.85	84.99	89.33	93.58	92.76	95.46
Works, Parks and Recreation	17.56	18.02	19.22	21.05	14.67	14.37	18.23	18.91	19.31	20.08	19.92	19.29	19.94
Finance and Corporate Services	13.25	13.90	12.90	16.95	16.70	17.09	19.78	20.20	20.70	21.19	21.81	19.17	19.70
Arts, Social Development and Community Engagement	0.10	0.78	0.11	0.44	1.05	1.19	1.31	1.35	1.20	0.16	0.17	0.24	0.26
Health, Security and Regulatory Services	0.90	0.96	1.48	2.14	1.96	2.07	2.56	2.58	2.41	2.41	2.44	2.44	2.49
	107.70	109.85	100.31	109.05	108.71	111.20	120.48	125.89	128.62	133.17	137.91	133.90	137.85

### The above figures exclude infrastructure credits and donated assets.

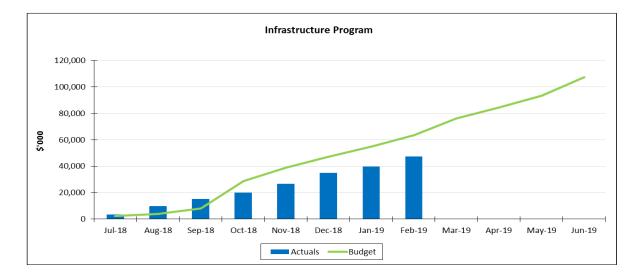
### CWIP Balance by Project Status (as % of total):

	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
Concept	2%	2%	2%	2%	2%	2%	1%	1%	1%	1%	1%	1%	1%
Design	8%	8%	9%	4%	4%	4%	3%	2%	2%	2%	1%	2%	2%
Delivery	56%	53%	63%	70%	71%	68%	71%	65%	66%	58%	65%	62%	63%
Completion	34%	37%	26%	24%	23%	26%	25%	32%	31%	39%	33%	35%	34%

### Infrastructure Capital Portfolio by Delivery Department

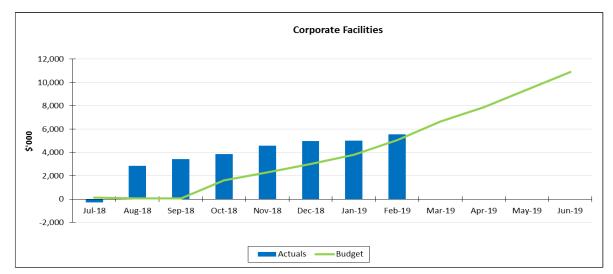
Results as at 28 February 2019:

	YTD Act	YTD Bud	YTD Var	FY B	udget	FY F'cast
Department Controlled	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Infrastructure Portfolio - IS	34,398	50,081	15,683	82,422	42%	75,879
Infrastructure Portfolio - WP	12,894	13,465	571	25,148	51%	25,148
Total	47,292	63,546	16,254	107,570	44%	101,027



### Infrastructure Capital Expenditure by Program

### **Corporate Facilities**

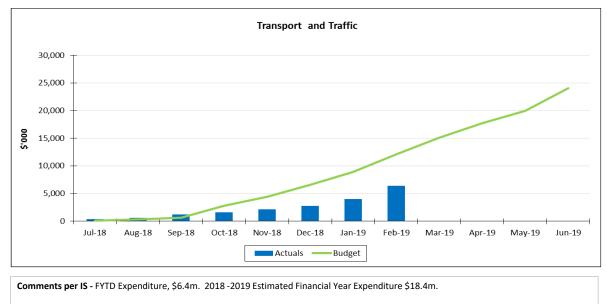


Comments per IS - FYTD Expenditure, \$207k. 2018 -2019 Estimated Financial Year Expenditure \$3.4m.

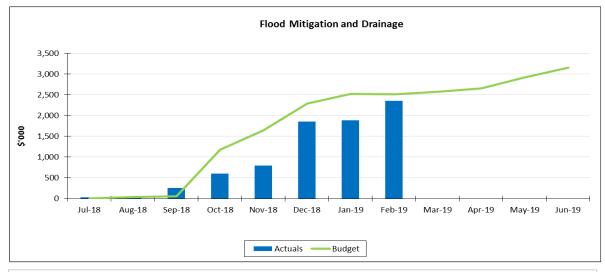
**Comments per WPR** - Over budget YTD, due to the internal purchase/transfer of Fire Station 101 from Council's controlled entity, \$2m increase in budget included in BAv2. Riverview Depot upgrade nearing completion (Approximately 4 weeks), minor delays have seen the anticipated move to occur late April 2019.

### Infrastructure Capital Expenditure by Program con't

### Transport and Traffic



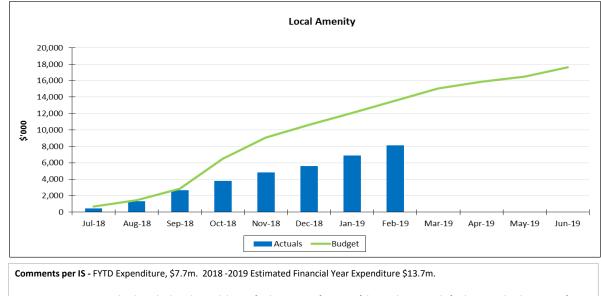
### Flood Mitigation and Drainage



Comments per IS - FTYD Expenditure, \$2.4m. 2018 -2019 Estimated Financial Year Expenditure 3.5m.

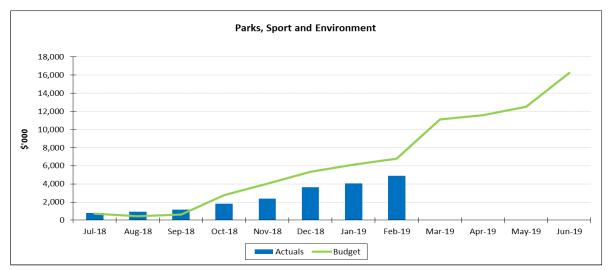
### Infrastructure Capital Expenditure by Program con't





**Comments per WPR** - Behind YTD budget due to delays in finalising scope for Beautiful Ipswich. Currently finalising tender documents for 3 divisions (5,7,8) and in the evaluation process for division 4.

#### Parks, Sport and Recreation

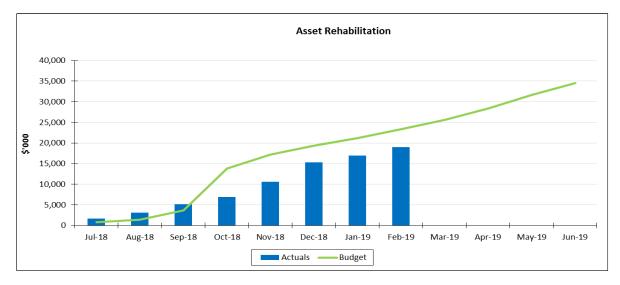


Comments per IS - FTYD Expenditure, \$2.1m. 2018 -2019 Estimated Financial Year Expenditure \$3.6m.

**Comments per WPR** - Slightly behind budget. Program of work currently on schedule. Forecasted expenditure is expected to be \$4.2m under budget at end of year, this is due to Council's Commitment towards the Northern Sports field that will not occur in the 2018-2019 financial year as the work currently being undertaken by the developer is behind schedule, adjustment included in BAv2.

### Infrastructure Capital Expenditure by Program con't

### Asset Rehabilitation



Comments per IS - FYTD Expenditure, \$14.5m. 2018 -2019 Estimated Financial Year Expenditure \$24.2m.

**Comments per WPR** - Currently slightly under budget due to savings on 2 projects. No funds have been allocated towards the Office Relocation and any fit out works that are required for 101 Limestone Street and 143 Brisbane Street. This has been addressed in BAv2. Program rehabilitation work currently on schedule. The Building at 143 Brisbane Street is in poor condition. Additional work may be required once construction commences to ensure the building is operational.

# Arts, Social Development and Community Engagement Department

### **Performance Report**

### February 2019

Revenue						
	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Civic Centre Service Fees	76	108	(32)	192	40%	192
Library Fees and Fines	2	35	(33)	55	4%	55
Other Fees	265	247	18	322	82%	322
Operational Grants	1,684	1,801	(117)	2,401	70%	2,254
Capital Grants	0	0	0	0	n/a	0
Other Revenue	1,406	1,014	392	1,547	91%	2,016
Internal Revenue	286	200	86	337	85%	337
	3,719	3,405	314	4,854	77%	5,176
Corporate Controlled						
Donated Asset Revenue	43	16	27	28	154%	43
Cash Contributions	1,078	2,272	(1,194)	3,407	32%	3,407
Hdwks Credit Consumption	0	0	0	0	n/a	0
	1,121	2,288	(1,167)	3,435	33%	3,450
TOTAL	4,840	5,693	(853)	8,289	58%	8,626

Satisfactory results overall. Operational grants under budget due to a reduction in Home Assist Secure offset by additional library grants, overall net decrease in grant revenue \$147k included in BAv2. Other revenue over budget primarily due to increased Ti-Tree Bioenergy revenue which has been included in BAv2 to be spent on social and environment projects that mitigate impacts of its Willowbank operations.

Cash contributions will be monitored.

### **Department Controlled Expenses**

### **Employee Expenses**

	YTD Act	YTD Bud	YTD Var	FY Bu	Idget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	5,693	6,373	680	9,495	60%	9,495
Overtime	175	117	(58)	174	101%	175
Allowances	51	12	(39)	18	283%	51
Other employee costs	1,707	1,666	(41)	2,491	69%	2,491
Total Labour Opex + Capex	7,626	8,168	542	12,178	63%	12,212
Less recovery/charge out	(4)	22	26	0	n/a	0
Opex Labour before Contractors	7,622	8,190	568	12,178	63%	12,212
Plus Contract Opex Labour	230	168	(62)	278	83%	278
Opex Labour incl Contractors	7,852	8,358	506	12,456	63%	12,490

Satisfactory results overall. Employee expenses under budget due to delay in filling vacant positions, expected to be filled over the coming months.

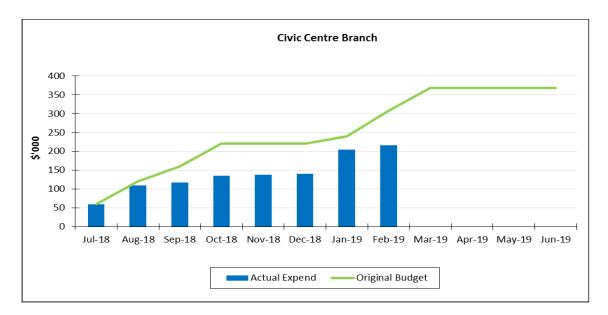
### Materials and Services (excl. Labour Contracts)

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Advertising	206	192	(14)	315	65%	315
Materials	202	262	60	1,327	15%	1,169
Other Goods	775	801	26	1,226	63%	1,226
Other Services	1,114	1,227	113	2,292	49%	2,391
Service Contracts	611	538	(73)	1,081	57%	1,056
Other Materials and Services	189	185	(4)	268	71%	268
	3,097	3,205	108	6,509	48%	6,425
Other Expense Sources						
Other Expenses	514	1,194	680	2,705	19%	2,744
Internal Expenses	312	292	(20)	463	67%	463
	3,923	4,691	768	9,677	41%	9,632
TOTAL DEPARTMENT CONTROLLED	11,775	13,049	1,274	22,133	53%	22,122
Corporate Controlled Expenses						
Depreciation	188	175	(13)	258	73%	258
Finance Costs	0	0	0	0	n/a	0
Loss on Disposal Assets	14	0	(14)	0	n/a	14
TOTAL CORPORATE CONTROLLED	202	175	(27)	258	78%	272

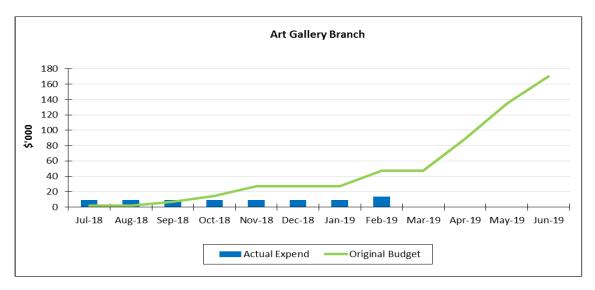
Satisfactory results overall. Materials under budget primarily due to reduced program delivery resulting from staff vacancies. Other services under budget in the library branch, through commitments and planned expenditure this is expected to meet full year budget. Service contracts over budget due to library expenditure incurred earlier than expected. Other expenses under budget primarily relating to community donations, to be considered in a future budget amendment.

### ASDCE Capital Expenditure by Program

Results as at 28 February 2019:						
	YTD Act	YTD Bud	YTD Var	FY	Budget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department controlled	483	705	222	1,845	26%	1,870

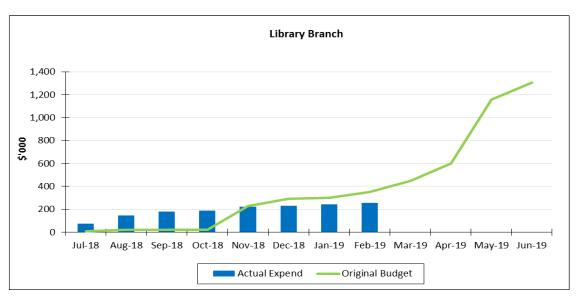


Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
DCH0	0022 Civic Centre Assets	215		Phasing of capital expenditure to be actioned due to supplier delays. Expect to finalise purchases prior to calendar year end.



Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Various Projects	13		Slightly behind budget, no Issues, expected to be on budget by June 2019.

### ASDCE Capital Expenditure by Program con't



Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	EL10018 Library Capital Purchases	254	350	Phasing of capital expenditure to be actioned due to supplier delays. Expect to finalise purchases prior to calendar year end.

### **Economic Development and Marketing**

### **Performance Report**

### February 2019

Revenue	YTD Act	YTD Bud	YTD Var	FY Bu	daet	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Operational Grants	88	0	88	0	n/a	88
Other Revenue	399	442	(43)	1,150	35%	1,150
Internal Revenue	0	0	0	0	n/a	0
	487	442	45	1,150	42%	1,238
Corporate Controlled						
Cash Contributions	388	0	388	0	n/a	388
	388	0	388	0	n/a	388
TOTAL	875	442	433	1,150	76%	1,626

Satisfactory results overall. Operational grants revenue relates to ARIP grant funding which is budgeted under other sundry receipts, budget to be moved in a future budget amendment. Other revenue under budget in Tourism offset by over budget in Events due to the performance payment fror the Ipswich Supersprint received from TEQ, this will be included for consideration in a future budget amendment. Cash contributions revenue relates to funds received from Ipswich Events Corporation.

### **Department Controlled Expenses**

### **Employee Expenses**

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	2,523	2,767	244	4,121	61%	4,121
Overtime	48	37	(11)	54	89%	54
Allowances	9	17	8	25	36%	25
Other employee costs	751	791	40	1,202	62%	1,202
Total Labour Opex + Capex	3,331	3,612	281	5,402	62%	5,402
Less Capitalised Labour	9	(9)	(18)	(20)	(45%)	9
Opex Labour before Contractors	3,340	3,603	263	5,382	62%	5,411
Plus Contract Opex Labour	287	0	(287)	0	n/a	287
Opex Labour incl Contractors	3,627	3,603	(24)	5,382	67%	5,698

Satisfactory results overall.

### Materials and Services (excl. Labour Contracts)

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Advertising	839	897	58	2,373	35%	2,373
Communication	0	0	0	0	n/a	0
Other Goods	107	106	(1)	163	66%	163
Other Services	635	1,199	564	1,964	32%	1,964
Service Contracts	98	66	(32)	100	98%	100
Entertainment	26	42	16	67	39%	67
Other Materials and Services	115	150	35	278	41%	278
	1,820	2,460	640	4,945	37%	4,945
Other Expense Sources						
Other Expenses	31	77	46	115	27%	115
Internal Expenses	80	74	(6)	127	63%	127
	1,931	2,611	680	5,187	37%	5,187
TOTAL DEPARTMENT CONTROLLED	5,558	6,214	656	10,569	53%	10,885
Corporate Controlled Expenses						
Depreciation	2	1	(1)	1	200%	2
Other Finance Costs	0	0	0	0	n/a	0
TOTAL CORPORATE CONTROLLED	2	1	(1)	1	200%	2

Satisfactory results overall. Other services under budget primarily in Events branch and other expenses under budget due to operating lease rentals, currently being paid by WPR's facility budget, both of these are currently under review.

### **Infrastructure Services Department**

### **Performance Report**

### February 2019

Revenue						
	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Other Fees and Charges	0	0	0	0	n/a	0
Sales, Recoverable works	0	0	0	0	n/a	0
Capital Grants	0	0	0	0	n/a	0
Other Revenue	5	0	5	0	n/a	5
	5	0	5	0	n/a	5
Corporate Controlled						
Donated Asset Revenue	41,056	35,568	5,488	53,354	77%	53,354
Cash Contributions	8,063	6,976	1,087	10,461	77%	10,461
	49,119	42,544	6,575	63,815	77%	63,815
TOTAL	49,124	42,544	6,580	63,815	77%	63,820

Cash contributions are developer driven and will be closely monitored.

### **Department Controlled Expenses**

### **General Ledger**

**Employee Expenses (incl. Labour Contracts)** 

	YTD Act YTD Bud		YTD Var	FY Budget		FY F'cast	
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000	
Wages (opex and capex)	5,536	6,749	1,213	10,053	55%	10,053	
Contract (opex and capex)	706	0	(706)	0	n/a	706	
Overtime	70	55	(15)	82	85%	82	
Allowances	4	17	13	25	16%	25	
Other employee costs	1,657	1,838	181	2,743	60%	2,743	
Total Labour Opex + Capex	7,973	8,659	686	12,903	62%	13,609	

Satisfactory results overall. Operational and capital labour is under budget. Labour charge to capital projects is under budget where operational labour is over budget as a result leave entitlements and EBA payments.

### Materials and Services (excl. Labour Contracts)

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Service Contracts	9	321	312	482	2%	482
Consultants	626	559	(67)	849	74%	849
Other Materials and Services	212	195	(17)	351	60%	351
	847	1,075	228	1,682	50%	1,682
Other Expense Sources						
Other Expenses	32	0	(32)	0	n/a	32
Internal Expenses	236	8	(228)	14	1686%	236
	268	8	(260)	14	1914%	268
TOTAL DEPARTMENT CONTROLLED						
EXPENSES (excl. Labour)	1,115	1,083	(32)	1,696	66%	1,950
Corporate Controlled Expenses						
Depreciation	88	80	(8)	119	74%	119
Other Finance Costs	0	0	0	0	n/a	0
Loss on disposal assets	3	0	(3)	0	n/a	3
TOTAL CORPORATE CONTROLLED	91	80	(11)	119	76%	122

Service contracts under budget relating to divisional allocation, IS and WPR are currently in the process of reviewing opportunities to spend funds on street lighting projects. Consultants over budget due to the expensing of capital projects (flood mitigation investigations) from previous financial years. Internal expenses over budget due to under utilisation of plant and equipment and expensing of capital projects.

### **Finance and Corporate Services Department**

### **Performance Report**

### February 2019

### Revenue

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Utilities and Other Charges	64	58	6	85	75%	85
Change of Ownership Fees	437	535	(98)	714	61%	714
Other Fees and Charges	643	939	(296)	1,408	46%	962
Sales, Recoverable works	0	0	0	0	n/a	0
Operational Grants	1,916	1,643	273	4,148	46%	4,421
Capital Grants	0	0	0	0	n/a	0
Other Revenue	26,240	22,152	4,088	32,943	80%	36,659
Internal revenue	1,235	1,236	(1)	1,854	67%	1,854
	30,535	26,563	3,972	41,152	74%	44,695
Corporate Controlled						
General Rates	129,116	129,325	(209)	178,134	72%	178,134
Discounts/Remissions	(8,109)	(8,162)	53	(10,787)	75%	(10,787)
Net Rates and Utilities	121,007	121,163	(156)	167,347	72%	167,347
Cash Donations and Contributions	0	0	0	0	n/a	0
Interest	3,204	1,759	1,445	2,660	120%	4,160
Gain on Asset Disposal	0	0	0	0	n/a	0
Tax Equivalents Revenue	3,800	3,855	(55)	5,343	71%	5,343
-	128,011	126,777	1,234	175,350	73%	176,850
TOTAL	158,546	153,340	5,206	216,502	73%	221,545

Satisfactory results overall. Other fees and charges under budget due to lower than expected volume of property searches. Other revenue over budget due to receiving a higher than forecasted QUU tax and dividend payments. Interest revenue over budget due to carrying higher than forecast cash balances arising from both results from 2017-2018 and lower than expected capital expenditure during 2018-2019. All these items have been included in BAv2 with decrease in budget \$446k and increases \$3.5m and \$1.5m respectively.

### **Department Controlled Expenses**

### **Employee Expenses**

	YTD Act	YTD Bud	YTD Var	FY Bu	ldget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	11,251	12,165	914	18,171	62%	18,171
Overtime	29	7	(22)	11	264%	29
Allowances	32	62	30	93	34%	93
Other employee costs	3,144	3,411	267	5,118	61%	4,951
Total Labour Opex + Capex	14,456	15,645	1,189	23,393	62%	23,244
Less Capitalised Labour	(1,553)	(1,599)	(46)	(2,408)	64%	(2,408)
Opex Labour before Contractors	12,903	14,046	1,143	20,985	61%	20,836
Plus Contract Opex Labour	1,169	468	(701)	640	183%	1,169
Opex Labour incl Contractors	14,072	14,514	442	21,625	65%	22,005

Satisfactory results overall.

### Materials and Services (excl. Labour Contracts)

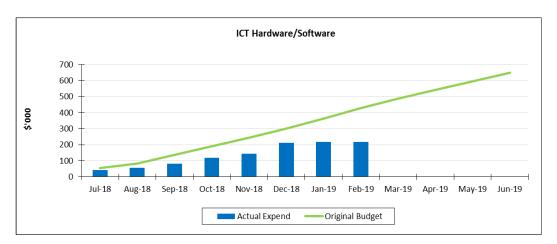
	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Communication	1,006	1,112	106	1,680	60%	1,680
Other Goods	936	1,054	118	1,564	60%	1,564
Other Services	3,389	3,687	298	5 <i>,</i> 457	62%	5,614
Service Contracts	5,424	5,642	218	8,289	65%	8,289
Legal Expenses	696	367	(329)	552	126%	717
Other Materials and Services	1,490	1,175	(315)	1,702	88%	4,466
	12,941	13,037	96	19,244	67%	22,330
Other Expense Sources						
Finance Costs	349	360	11	577	60%	577
Other Expenses	1,897	2,659	762	3,867	49%	2,676
Internal expenses	110	231	121	336	33%	336
Community Services Expense	313	313	0	470	67%	470
	15,610	16,600	990	24,494	64%	26,389
TOTAL DEPARTMENT CONTROLLED	29,682	31,114	1,432	46,119	64%	48,394
Corporate Controlled						
Depreciation	5,183	5,093	(90)	7,595	68%	7,595
Loss on disposal assets	75	0	(75)	0	n/a	75
QTC Finance Costs	7,943	9,139	1,196	13,969	57%	11,833
Other Finance Costs	0	0	0	0	n/a	0
TOTAL CORPORATE CONTROLLED	13,201	14,232	1,031	21,564	61%	19,503

Satisfactory results overall. In BAv2 the budget for councillor wages (other expenses) will be transferred to other materials and services to fund the costs for the Interim Administrator and support. Legal expenses over budget due to various legal matters and \$165k increase in budget has been included in BAv2. Due to changes in Council's timing of anticipated borrowing requirements due to reduced capital expenditure YTD being lower than forecast, reduction in QTC finance costs budget \$2.1m has been included in BAv2.

### FC Capital Expenditure by Program

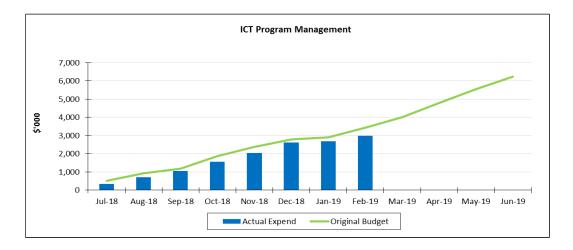
Results as at 28 February 2019:

	YTD Act	YTD Bud	YTD Var	FY	Budget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled*	3,571	38,964	35,393	77,115	5%	28,385



### Major Projects

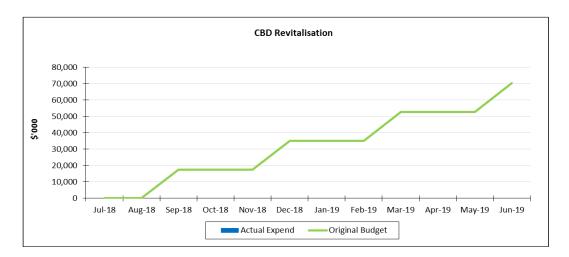
Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	FIT00111/ICT Hardware Capex	218	428	Satisfactory result.



### Major Projects

Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Various Projects	2,995	3,426	Satisfactory result.

### FC Capital Expenditure by Program con't



#### Major Projects

Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Various Projects	354	35 110	Behind schedule due to delays, work expected to resume shortly.

### Works, Parks and Recreation Department

### **Performance Report**

### February 2019

### **Excluding Ipswich Waste**

Revenue

	YTD Act	YTD Bud	YTD Var	FY Bu	udget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Utilities and Other Charges	3,084	2,972	112	3,962	78%	3,962
Traffic and Reg Park Fees	772	840	(68)	1,265	61%	1,265
Other Fees and Charges	10	0	10	0	n/a	10
Sales, Recoverable Works	2,095	1,941	154	2,978	70%	2,978
Operational Grants	1,405	1,248	157	3,147	45%	3,249
Capital Grants	3,332	2,104	1,228	4,722	71%	4,850
Other Revenue	1,865	1,239	626	1,867	100%	1,867
Internal Revenue	9,451	9,640	(189)	14,407	66%	14,407
	22,014	19,984	2,030	32,348	68%	32,588
Corporate Controlled						
Discounts/Remissions	(43)	(57)	14	(75)	57%	(75)
Donated Asset Revenue	0	9,160	(9,160)	13,740	0%	13,740
Cash Contributions	5,417	9,345	(3,928)	13,942	39%	13,942
Interest	0	0	0	0	n/a	0
Gain on Disposal/Revaluation	169	0	169	0	n/a	169
	5,543	18,448	(12,905)	27,607	20%	27,776
TOTAL	27,557	38,432	(10,875)	59,955	46%	60,364

Satisfactory results overall. Grants revenue over budget relates to various unbudgeted grants received for Get Ready Ipswich, Strategic Bikeways, Passenger Transport Accessible Infrastructure Program and Limestone Park Netball and AFL change rooms, increased budget included in BAv2. Other revenue over budget primarily relates to insurance funds received as restitution for works associated with the 2017/2018 weather events. Internal revenue under budget do to lower equipment utilisation.

Cash contributions and donated asset revenue are developer driven.

### **Department Controlled Expenses**

### Excluding Ipswich Waste

#### **Employee Expenses**

	YTD Act	Act YTD Bud YTD Var		FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	15,767	16,239	472	24,205	65%	24,205
Overtime	401	506	105	752	53%	752
Allowances	130	50	(80)	75	173%	130
Other employee costs	4,691	4,403	(288)	6,575	71%	6,575
Total Labour Opex + Capex	20,989	21,198	209	31,607	66%	31,662
Less Capitalised Labour	(1,526)	(1,515)	11	(2,349)	65%	(2,349)
Opex Labour before Contractors	19,463	19,683	220	29,258	67%	29,313
Plus Contract Opex Labour	894	91	(803)	120	745%	894
Opex Labour incl Contractors	20,357	19,774	(583)	29,378	69%	30,207

Employee expenses over budget 2.9%. Wages under budget largely driven by vacancies within Fleet, City Maintenance, Sports, Recreation and Natural Resources branches with contract labour utilised to fill these vacancies.

### Materials and Services (excl. Labour Contracts)

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Maintenance	2,883	75	(2,808)	116	2485%	2,883
Materials	5,029	7,395	2,366	10,958	46%	10,958
Motor Vehicle Expenses	1,546	2,281	735	3,227	48%	3,227
Service Contracts	7,753	11,497	3,744	17,146	45%	17,146
Utilities Expenses	6,180	6,899	719	10,199	61%	10,199
Consultants	733	540	(193)	840	87%	840
Other Materials and Services	3,393	1,727	(1,666)	2,574	132%	3,393
	27,517	30,414	2,897	45,060	61%	48,646
Other Expense Sources						
Other Expenses	1,017	3,140	2,123	3,523	29%	3,523
Internal Expenses	3,879	3,721	(158)	5,547	70%	5,547
Finance Costs	0	0	0	0	n/a	0
	32,413	37,275	4,862	54,130	60%	57,716
TOTAL DEPARTMENT CONTROLLED	52,770	57,049	4,279	83,508	63%	87,923
	52,770	57,045	4,275	03,300	03/0	07,523
Corporate Controlled						
Depreciation	38,136	39,775	1,639	58,869	65%	58,869
QTC Finance Costs	226	227	1	336	67%	336
Other Finance Costs	0	0	0	0	n/a	0
Loss on disposal assets	1,225	0	(1,225)	0	n/a	1,225
TOTAL CORPORATE CONTROLLED	39,587	40,002	415	59,205	67%	60,430

Satisfactory results overall. Materials and services, maintenance and motor vehicle expenses over budget due to higher than expected prices on fuel and maintenance. Service contracts under budget due to a reduction in open space maintenance due to drier weather conditions and the delay of the Ipswich Motor Sport precinct track upgrade. Other expenses primarily under budget due to delay in contribution to be made for Springfield Central Sports Hall, payment expected before June.

Loss on asset disposals relates to partial retirement of infrastructure network assets.

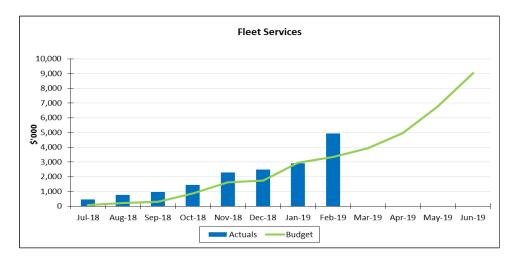
Depreciation is under budget and is currently under review.

### WP Capital Expenditure by Program

### Non-Infrastructure Program and excluding Ipswich Waste

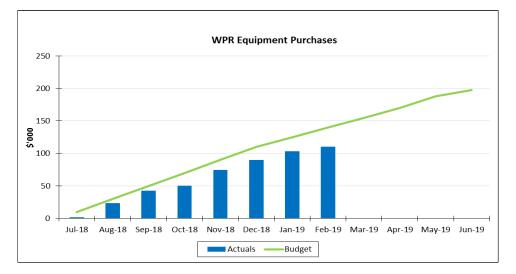
Results as at 28 February 2019:

	YTD Act	YTD Bud	YTD Var	FY Budget		FY F'cast
Department Controlled	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Fleet	4,935	3,338	(1,597)	9,044	55%	9,044
WPR - Equipment	110	140	30	198	56%	198
Total Department Controlled	5,045	3,478	(1,567)	9,242	55%	9,242



### Major Projects

Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Various	4,935	3,338	Ahead of YTD budget due to 5 tractors and 2 trucks being delivered ahead of schedule. Forecast expenditue at this stage slightly above yearly budget. All scheduled replacements for Major Plant, Trucks and Waste Trucks have been ordered and vehicle replacement is on schedule.



### Major Projects

Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Various	110	140	Slightly behind YTD budget. Equipment replaced when required.

### **Ipswich Waste**

### **Performance Report**

### February 2019

### Revenue

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Garbage Charges Revenue	22,337	22,457	(120)	30,131	74%	30,131
Net Rates and Utilities	22,337	22,457	(120)	30,131	74%	30,131
Waste Disposal Fees	4,883	4,405	478	6,608	74%	6,608
•			478	•		
Operational Grants	0	0	0	0	n/a	0
Other Revenue	63	63	0	81	78%	81
Internal Revenue	1,230	729	501	1,094	112%	1,230
_	28,513	27,654	859	37,914	75%	38,050
Corporate Controlled						
Interest	292	161	131	245	119%	292
-	292	161	131	245	119%	292
TOTAL	28,805	27,815	990	38,159	75%	38,342

Satisfactory results overall. Waste disposal fees over budget due to most services trending above expectations. Internal revenue offset by internal expenses.

### **Department Controlled Expenses**

### **Employee Expenses**

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	2,581	2,957	376	4,405	59%	4,405
Overtime	322	279	(43)	415	78%	415
Allowances	82	12	(70)	19	432%	82
Other employee costs	705	798	93	1,188	59%	1,188
Total Labour Opex + Capex	3,690	4,046	356	6,027	61%	6,090
Less recovery/charge out	15	11	(4)	0	n/a	15
Opex Labour before Contractors	3,705	4,057	352	6,027	61%	6,105
Plus Contract Opex Labour	701	297	(404)	417	168%	701
Opex Labour incl Contractors	4,406	4,354	(52)	6,444	68%	6,806

Satisfactory results overall.

### Materials and Services (excl. Labour Contracts)

·	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Advertising	30	101	71	142	21%	142
Maintenance	47	122	75	183	26%	183
Materials	64	139	75	208	31%	208
Service Contracts	3,213	3,102	(111)	4,639	69%	4,639
Other Materials and Services	298	179	(119)	243	123%	298
	3,652	3,643	(9)	5,415	67%	5,470
Other Expense Sources						
Other Expenses	50	6	(44)	9	556%	50
Internal Expenses	5,691	5,276	(415)	7,894	72%	7,894
	9,393	8,925	(468)	13,318	71%	13,414
TOTAL DEPARTMENT CONTROLLED	13,799	13,279	(520)	19,762	70%	20,220
Corporate Controlled Expenses						
Depreciation	512	531	19	797	64%	797
Finance Costs	0	0	0	0	n/a	0
Loss on disposal assets	37	0	(37)	0	n/a	37
Tax Equivalents Expense	3,800	3,855	55	5,343	71%	5,343
TOTAL CORPORATE CONTROLLED	4,349	4,386	37	6,140	71%	6,177

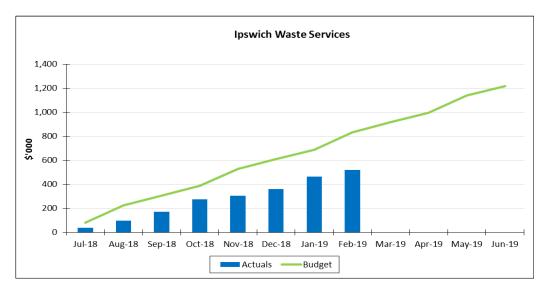
Satisfactory results overall. Service contracts over budget due to kerbside waste disposal fees offset by additional revenue. Other materials and services relate to incorrect expenditure type used, will be corrected in March. Internal expenses offset by internal revenue.

### Waste Capital Expenditure by Project or Program Areas:

### **Ipswich Waste**

Results as at 28 February 2019:

	YTD Act	YTD Bud	YTD Var	FY Budget		FY F'cast	
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000	
Department Controlled	519	834	315	1,218	43%	1,218	



### Major Projects

Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Various Projects	519	834	Slightly behind YTD budget but forecasted end of year position still on budget. Bins replaced as required and according to city growth. Currently out to tender for the Roof Refurbishment project at the Transfer Station.

## Health, Security and Regulatory Services Department Performance Report

### February 2019

Revenue
---------

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Utilities and Other Charges	26	128	(102)	192	14%	192
Net Rates and Utilities	26	128	(102)	192	14%	192
Hlth Animal Cemetery Fees	901	855	46	1,920	47%	1,920
Traffic and Reg Park Fees	1,249	1,176	73	1,820	69%	1,820
Other Fees	344	359	(15)	541	64%	541
Operational Grants	116	78	38	183	63%	183
Capital Grants	0	0	0	0	n/a	0
Other Revenue	54	17	37	25	216%	54
	2,690	2,613	77	4,681	57%	4,710
Corporate Controlled						
Gain on Disposal/Revaluation	0	0	0	0	n/a	0
	0	0	0	0	n/a	0
TOTAL	2,690	2,613	77	4,681	57%	4,710

Satisfactory results overall. Utilities and other charges relates to the recovery of clearing overgrown allotments and is expected to be under budget by year end. This will be included for consideration in a future budget amendment. Health, animal and cemetery fees are over budget due to higher than expected food business licencing and dog registration revenue. Operational grants relate to payments received earlier than expected for Childhood vaccination services. Other revenue relates to the sale of abandoned vehicles.

### **Department Controlled Expenses**

### **Employee Expenses**

	YTD Act	YTD Bud	YTD Var	FY Bu	ıdget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	3,748	3,964	216	5,905	63%	5,905
Overtime	62	30	(32)	45	138%	62
Allowances	31	3	(28)	5	620%	31
Other employee costs	1,129	1,083	(46)	1,619	70%	1,619
Total Labour Opex + Capex	4,970	5,080	110	7,574	66%	7,617
Less recovery/charge out	(7)	(5)	2	0	n/a	0
Opex Labour before Contractors	4,963	5,075	112	7,574	66%	7,617
Plus Contract Opex Labour	427	155	(272)	160	267%	427
Opex Labour incl Contractors	5,390	5,230	(160)	7,734	70%	8,044
Satisfactory results overall.						

### Materials and Services (excl. Labour Contracts)

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Maintenance	14	18	4	43	33%	43
Other Services	393	514	121	657	60%	657
Service Contracts	2,935	3,008	73	4,518	65%	4,518
Other Materials and Services	280	460	180	859	33%	859
	3,622	4,000	378	6,077	60%	6,077
Other Expense Sources						
Other Expenses	19	16	(3)	21	90%	21
Internal Expenses	263	247	(16)	370	71%	370
	3,904	4,263	359	6,468	60%	6,468
TOTAL DEPARTMENT CONTROLLED	9,294	9,493	199	14,202	65%	14,512
Corporate Controlled Expenses						
Depreciation	278	291	13	436	64%	436
Finance Costs	0	0	0	0	n/a	0
Loss on disposal assets	8	0	(8)	0	n/a	8
TOTAL CORPORATE CONTROLLED	286	291	5	436	66%	444

Satisfactory results overall. Other services under budget due to delay in receiving invoice for the Rabbit Board payment, expected to be received in March. Service contracts under budget and is currently under review. Other materials and services includes under budget in legal expenses due to fewer legal proceedings than anticipated, under in other goods and advertising expenses which will be monitored.

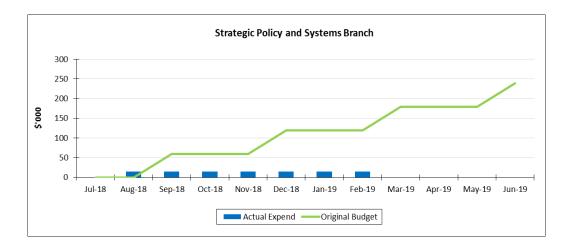
### Health, Security and Regulatory Services Department

Results as at 28 February 2019:						
	YTD Act	YTD Bud	YTD Var	FY Budget		FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled	295	556	261	1,141	26%	1,141



### Major Projects

Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Various Projects	280	436	Under budget due to delays in scheduled works and will be monitored.



### Major Projects

Project No.	Project Name	YTD Actual \$'000	YTD Budget \$'000	Explanations/Mitigations
	Cemeteries	15	120	Project delayed until next financial year due to scheduling reasons.

### **Planning and Development Department**

### **Performance Report**

### February 2019

**Revenue:** 

	YTD Act	YTD Bud	YTD Var	FY Bu	dget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Department Controlled						
Town Planning Develop Fees	10,744	9,514	1,230	14,865	72%	15,310
Other Fees	39	30	9	41	95%	41
Govt Grant Subsidy	0	0	0	0	n/a	141
Other Revenue	18	3	15	4	n/a	18
Community Service Revenue	313	313	0	470	67%	470
-	11,114	9,860	1,254	15,380	72%	15,980
Corporate Controlled						
Cash Contributions	0	5	(5)	5	0%	5
Interest	0	0	0	0	n/a	0
-	0	5	(5)	5	0%	5
TOTAL	11,114	9,865	1,249	15,385	72%	15,985

Satisfactory results overall. Town planning fees estimated to be over budget by end of financial year \$445k which has been included in BAv2. Revenue from 3 large development applications recently received due to Koala Policy changes.

### **Department Controlled Expenses**

### **Employee Expenses**

	YTD Act	YTD Bud	YTD Var	FY Bu	ıdget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Wages (opex and capex)	5,808	5,997	189	8,931	65%	8,931
Overtime	1	17	16	25	4%	25
Allowances	3	2	(1)	3	100%	3
Other employee costs	1,776	1,700	(76)	2,550	70%	2,550
Total Labour Opex + Capex	7,588	7,716	128	11,509	66%	11,509
Less recovery/charge out	6	0	(6)	0	n/a	6
Opex Labour before Contractors	7,594	7,716	122	11,509	66%	11,515
Plus Contract Opex Labour	0	0	0	0	n/a	0
Opex Labour incl Contractors	7,594	7,716	122	11,509	66%	11,515

Satisfactory results overall. Employee wages under budget due to staff vacancies and positions will be filled in the coming months.

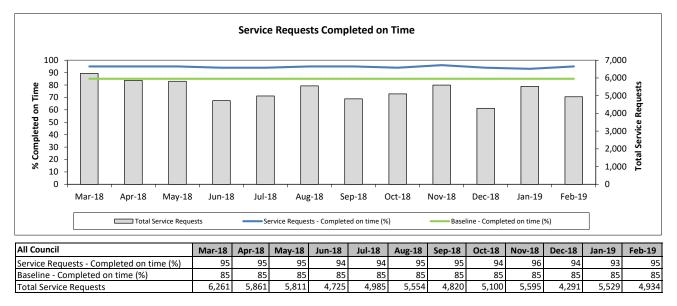
<b>Materials and S</b>	Services	excl. L	abour	Contracts)
inaterials and c		CVCII F	ascar	contractor

	YTD Act	YTD Bud	YTD Var	FY Bu	ıdget	FY F'cast
	\$'000	\$'000	\$'000	\$'000	% Achieved	\$'000
Legal Expenses	842	433	(409)	650	130%	1,300
Consultants	34	99	65	149	23%	149
Other Materials and Services	94	187	93	273	34%	414
	970	719	(251)	1,072	90%	1,863
Other Expense Sources						
Other Expenses	15	10	(5)	11	136%	15
Internal Expenses	191	191	0	285	67%	285
	1,176	920	(256)	1,368	86%	2,163
TOTAL DEPARTMENT CONTROLLED	8,770	8,636	(134)	12,877	68%	13,678
Corporate Controlled						
Depreciation	1	1	0	1	100%	1
Finance Costs	0	0	0	0	n/a	0
TOTAL CORPORATE CONTROLLED	1	1	0	1	100%	1

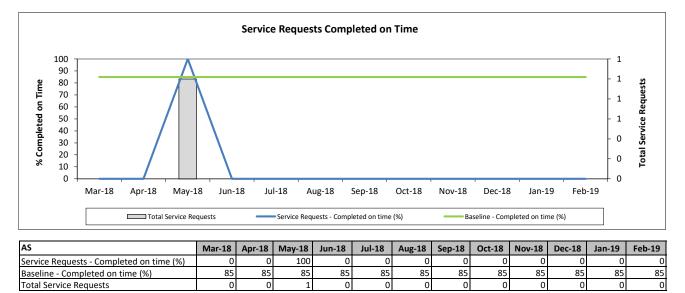
Satisfactory results overall. Legal expenses remain high due to a number of on-going legal matters and anticipated to increase by year end. Included in BAv2 is an increase in budget of \$650k.

### **Customer Engagement System**

### All Council:



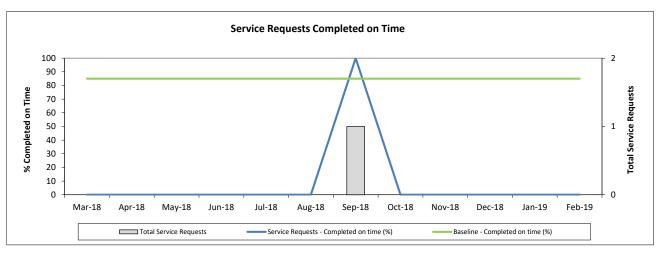
### Arts, Social Development and Community Development Department:



#### **February**

No service requests received in February.

**Economic Development and Marketing Department:** 

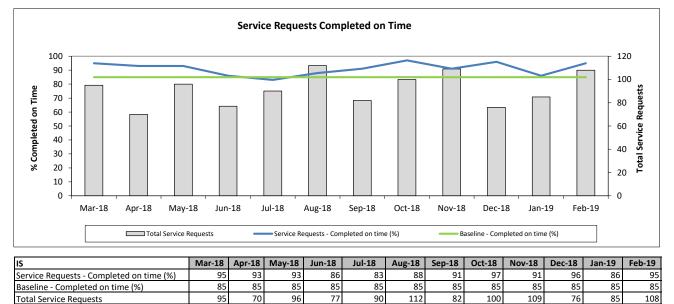


EDM	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
Service Requests - Completed on time (%)	0	0	0	0	0	0	100	0	0	0	0	0
Baseline - Completed on time (%)	85	85	85	85	85	85	85	85	85	85	85	85
Total Service Requests	0	0	0	0	0	0	1	0	0	0	0	0

### February

No service requests received in February.

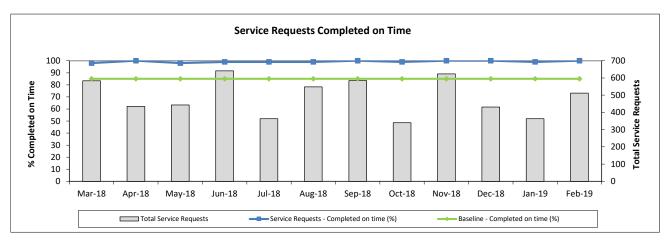
### Infrastructure Services Department:



#### February

The results exceed the baseline for February.

### Finance and Corporate Services Department:

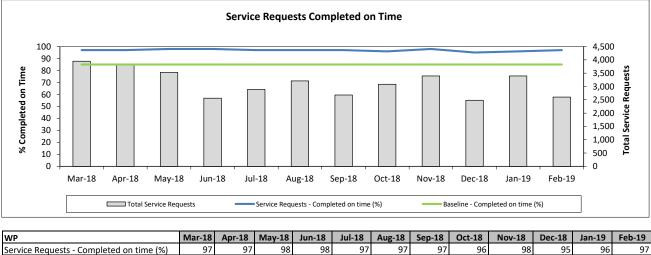


FC	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
Service Requests - Completed on time (%)	98	100	98	99	99	99	100	99	100	100	99	100
Baseline - Completed on time (%)	85	85	85	85	85	85	85	85	85	85	85	85
Total Service Requests	584	435	443	641	363	548	585	340	624	431	363	512

#### **February**

The results exceed the baseline for February.

### Works Parks and Recreation Department:

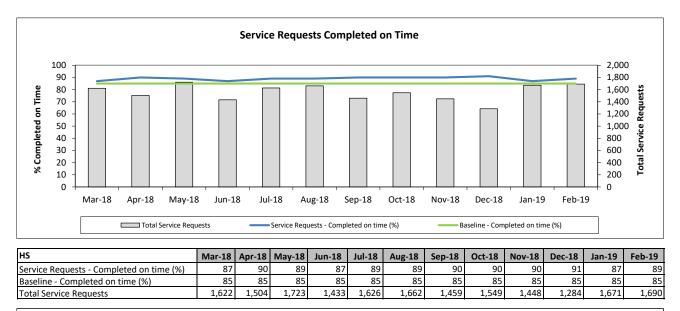


WP	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
Service Requests - Completed on time (%)	97	97	98	98	97	97	97	96	98	95	96	97
Baseline - Completed on time (%)	85	85	85	85	85	85	85	85	85	85	85	85
Total Service Requests	3,946	3,827	3,526	2,559	2,890	3,209	2,679	3,085	3,398	2,481	3,397	2,603
Total Service Requests	3,940	3,027	3,320	2,559	2,890	3,203	2,075	3,005	3,330	2,401	3,337	

#### **February**

The results exceed the baseline for February.

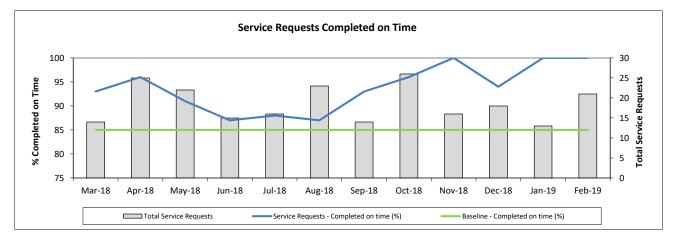
Health, Security and Regulatory Services Department:



**February** 

The results exceed the baseline for February.

#### Planning and Development:



PD	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
Service Requests - Completed on time (%)	93	96	91	87	88	87	93	96	100	94	100	100
Baseline - Completed on time (%)	85	85	85	85	85	85	85	85	85	85	85	85
Total Service Requests	14	25	22	15	16	23	14	26	16	18	13	21

**February** 

The results exceed the baseline for February.

#### Council Environmental Performance:

Waste Generated by Council Dep	partments (Tonnes):													
waste Generated by council bep	Jartments (Tonnes).	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19
AS	Event Recycling	-	-	-	-	-	-	-	-	-	-	-	-	-
	Depot Commercial and Industrial	0.20	0.20	0.20	0.20	0.59	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.39
	Office Recycling	0.20	0.68	0.11	0.20	0.01	0.30	0.12	0.01	0.01	0.01	0.01	0.02	0.01
	Office Commercial and Industrial	-	-	-	-	-	-	-	-	-	-	-	-	-
IS	Office Recycling	-	-	-	-	-	-	-	-	-	-	-	-	-
	Depot Recycling	-	-	-	-	-	-	-	-	-	-	-	-	-
	Depot Construction and Demolition	-	-	-	-	-	-	-	-	-	-	-	-	-
FC	Office Recycling	0.49	0.40	0.51	0.71	0.60	0.70	1.47	0.12	0.17	0.10	0.39	0.12	0.10
	Office Waste	-	-	-	-	-	-	-	-	-	-	-	-	-
	Office Commercial and Industrial	0.24	0.26	0.26	0.27	0.26	0.29	0.26	0.24	0.29	0.24	0.26	0.26	0.24
WPR	Event Recycling	-	-	-	-	-	-	-	-	-	-	-	-	-
	Depot Construction and Demolition	47.16	46.02	48.92	49.20	65.54	67.00	36.22	21.40	48.76	68.50	20.85	58.60	42.28
	Depot Commercial and Industrial	16.75	20.87	17.68	20.85	19.19	18.65	18.65	14.78	18.46	16.47	15.62	18.62	16.81
	Depot Recycling	5.13	3.19	4.55	9.32	10.27	8.18	6.85	3.25	5.53	2.89	9.98	6.64	6.98
	Office Commercial and Industrial	9.23	9.80	8.74	10.32	9.74	8.34	9.86	8.39	9.41	9.12	7.77	9.91	8.86
	Office Recycling	3.61	3.66	3.60	4.91	3.72	4.43	4.69	3.57	3.35	4.30	3.49	3.54	3.59
	Timber	10.22	13.36	15.60	11.68	40.96	44.30	28.60	15.38	15.00	8.90	15.92	21.20	18.75
	Metal collected from Depots	8.32	-	2.30	9.38	3.64	8.04	4.96	1.16	4.47	7.52	-	3.42	0.84
	Community Service Obligation	-	-	-	-	-	-	-	-	-	-	-	-	-
HS	Depot Commercial and Industrial	-	0.19	-	0.29	0.10	-	-	-	-	-	-	-	-
PD	Office Recycling	-	-	-	-	-	-	-	-	-	-	1.00	-	-
EX	Depot Commercial and Industrial						0.10	-	-	-	-	-	-	-
Total Waste		177.33	109.28	111.93	117.33	154.62	160.43	111.88	68.50	105.65	118.26	75.48	122.53	98.85

Education Program Recycling relates to bins supplied to schools/community groups with no charge as part of the education program
Operational Recycling is all recycling that is produced outside the office
Operational Waste is all waste that is produced outside of the office, such as green waste and timber
Public Reck Recycling is recycling in a public place, such as a public pool
Park Recycling is recycling from parks

#### Community Environmental Performance:

	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17	Jun-17	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18
	%	%	%	%	%	%	%	%	%	%	%	%	%
Total recycling rate	31.84	33.32	34.34	29.69	35.92	38.06	32.50	31.71	31.5	30.44	27.42	25.12	24.71
% Waste diverted from landfill* *At Riverview Transfer Station	49.46	45.43	49.88	41.16	51.68	56.52	45.99	42.77	48.74	36.59	37.84	37.47	37.5