



City of Ipswich

AGENDA

of the

ADVOCACY ADVISORY COMMITTEE

**Held in the Claremont Room
8th Floor, 1 Nicholas Street
IPSWICH QLD 4305**

**On Wednesday, 15 October 2025
At 2:30 PM**

<u>MEMBERS OF THE ADVOCACY ADVISORY COMMITTEE</u>	
Mayor Teresa Harding (Chairperson) Councillor Marnie Doyle (Deputy Chairperson)	Councillor Pye Augustine Councillor David Martin Councillor Jim Madden Deputy Mayor Nicole Jonic Councillor Jacob Madsen Councillor Andrew Antonioli

ADVOCACY ADVISORY COMMITTEE AGENDA

2:30 PM on **Wednesday**, 15 October 2025

in the Claremont Room, 8th Floor, 1 Nicholas Street, Ipswich

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** Item includes confidential papers

ADVOCACY ADVISORY COMMITTEE NO. 2025(03)

15 OCTOBER 2025

AGENDA

DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

BUSINESS OUTSTANDING

CONFIRMATION OF MINUTES

1. **CONFIRMATION OF MINUTES OF THE ADVOCACY ADVISORY COMMITTEE
NO. 2025(02) OF 14 AUGUST 2025**

RECOMMENDATION

That the minutes of the Advocacy Advisory Committee held on 14 August 2025 be confirmed.

OFFICERS' REPORTS

2. **BUSINESS OUTSTANDING - ROWING IN ROCKHAMPTON**

This is a report concerning advocacy efforts from the Rockhampton Regional Council to attract rowing for the 2032 Olympic and Paralympic Games.

RECOMMENDATION

That the information provided on rowing in Rockhampton is received and noted.

3. **NEW ADVOCACY PLAN**

This is a report concerning a new Advocacy Plan for the City of Ipswich with goals to raise awareness of the Ipswich region's needs and future strategies, build ongoing partnerships with key State and Federal Ministers and officials and ultimately secure funding for identified Regionally Significant Projects and Locally Significant Projects.

RECOMMENDATION

That the Advocacy Advisory Committee review and endorse the Advocacy Plan for Committee and Council approval.

4. LEVERAGING 2032: TWO YEARS ON PROGRESS REPORT

This report provides an update on progress against the deliverables of Leveraging 2032: Our Roadmap to the Olympic and Paralympic Games, and also proposes a public facing update for the committee's consideration.

RECOMMENDATION

That the Leveraging 2032: Two Years On Progress Report be received and the contents noted.

5. **FINAL LIST OF PROPOSED VENUES FOR TEAM ATTRACTION BROCHURE

This is a report concerning the final list of proposed venues for inclusion in the City of Ipswich Team Attraction brochure for elite training particularly in the context of pre-Games training in the leadup to the Brisbane 2032 Olympic and Paralympic Games.

RECOMMENDATION

That the list of venues for the Team Attraction Brochure be reviewed to proceed.

6. LOCALLY SIGNIFICANT PROJECTS FOR APPROVAL

This is a report proposing five (5) projects be adopted as Locally Significant Projects for advocacy purposes.

RECOMMENDATION

- A. That five (5) Locally Significant Projects be endorsed to progress to Committee and Council for approval to be added to the Locally Significant Project list.
- B. That two (2) other projects have been assessed and determined not to progress them as Locally Significant Projects at this time.

7. NEXT MEETING

The next meeting is to be advised.

8. GENERAL DISCUSSION (within the purpose and scope of the committee)

ADVOCACY ADVISORY COMMITTEE NO. 2025(02)

14 AUGUST 2025

MINUTES

COUNCILLORS' ATTENDANCE:

Mayor Teresa Harding (Chairperson); Councillors Marnie Doyle (Deputy Chairperson), Pye Augustine, David Martin and Jim Madden, Councillors Andrew Antoniolli (Observer), Jacob Madsen (Observer) and Deputy Mayor Nicole Jonic (Observer via audio-link)

COUNCILLOR'S APOLOGIES:

Nil

OFFICERS' ATTENDANCE:

Sonia Cooper (Chief Executive Officer), Melissa Fitzgerald (Chief of Staff, Office of the Mayor), Dan Heenan (Economic Development Manager), Kate Adams (Advocacy Lead), Seren McKenzie (General Manager, Asset and Infrastructure Services), Ben Pole (General Manager, Community, Cultural and Economic Development), Wade Wilson (Executive Services Manager)

DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

During closed session in discussion of Item 4 titled Leveraging 2032: Venue Audit for Elite Training Readiness, Deputy Mayor Nicole Jonic raised a possible conflict of interest in relation to one of the venues.

BUSINESS OUTSTANDING

Nil

CONFIRMATION OF MINUTES

1. CONFIRMATION OF MINUTES OF THE ADVOCACY ADVISORY COMMITTEE NO. 2025(01) OF 8 MAY 2025

RECOMMENDATION

That the minutes of the Advocacy Advisory Committee held on 8 May 2025 be confirmed.

OFFICERS' REPORTS

2. AMENDMENTS TO SIGNIFICANT PROJECTS POLICY, PROCEDURE, BRIEF AND CRITERIA

This is a report concerning the updated Advocacy for Significant Projects Policy.

RECOMMENDATION

- A. That the Advocacy Advisory Committee review the updated Advocacy for Significant Projects Policy for endorsement and progression to Economic and Cultural Development Committee and Council for approval and adoption.**
- B. That the Advocacy Advisory Committee note the updated draft list of Locally Significant Projects compiled following initial meetings with Councillors.**

Councillor Andrew Antoniolli (Observer) left the meeting at 2.17 pm.

Councillor David Martin left the meeting at 2.20 pm.

Attachments

- 1. Advocacy for Regionally Significant Projects Policy
 - 2. Advocacy for Significant Projects Policy - tracked version
 - 3. Advocacy for Significant Projects Policy - clean version
 - 4. Updated Locally Significant Project listing - CONFIDENTIAL
-

3. ADDITION TO THE REGIONALLY SIGNIFICANT PROJECT LIST - BRISBANE 2032 OLYMPIC AND PARALYMPIC GAMES OPPORTUNITIES

This is a report concerning the addition of Brisbane 2032 Olympic and Paralympic Games opportunities to the list of Regionally Significant Projects.

RECOMMENDATION

That the Advocacy Advisory Committee endorse the addition of the Brisbane 2032 Olympic and Paralympic Games as a Regionally Significant Project.

DISCUSSION

Kate Adams (Advocacy Lead) provided an overview of her meeting with the Director of Sport, Brisbane 2032 Organising Committee.

Committee discussed Brighton Homes Arena being confirmed as the "Ipswich Stadium" in the Games Hosting agreement, in the Miles Government review and more recently the Crisafulli Government review.

The Committee discussed approaches to secure funding for legacy projects in the lead up to the Games.

Councillors David Martin and Andrew Antoniolli (Observer) returned to the meeting at 2.29 pm.

The committee discussed possible approaches for advocacy in relation to attracting sports to the region.

ACTION

That the Economic Development Manager and Advocacy Lead provide the committee with examples of Rockhampton's advocacy approach to attracting rowing to the region.

Attachments

1. Regionally Significant Project Brief Olympic and Paralympic Games Opportunities
2. Regionally Significant Project Brief Criteria Template Brisbane 2032

4. LEVERAGING 2032: VENUE AUDIT FOR ELITE TRAINING READINESS

This is a report detailing progress on *Leveraging 2032: Our Roadmap to the Olympic and Paralympic Games*, specifically *Outcome 7: Pre-Games Training Opportunities (Venues, Teams Attraction)*. It includes progress on the venue audit, next steps, short list of venues with elite training capabilities and approval of a Team Attraction brochure for the city.

"The attachment/s to this report are confidential in accordance with section 254J(3)(g) of the Local Government Regulation 2012."

RECOMMENDATION

- A. That the Committee note the progress made as part of *Outcome 7: Pre-Games Training Opportunities (Venues, Team Attraction)* through the delivery of a venue audit of Council and non-Council sporting venues.**
- B. That the Committee note the opportunity for a potential team attraction brochure based on the venue audit shortlisting, promoting venues with Games training capabilities.**

DISCUSSION

The Committee discussed the requirements for teams attraction to Ipswich for pre-games training including funding requirements as well as the prioritisation for the venue audit and a team attraction brochure.

MOVE INTO CLOSED SESSION

That in accordance with section 254J(3)(g) of the *Local Government Regulation 2012*, the meeting move into closed session to discuss Item 4 titled Leveraging 2032: Venue Audit for Elite Training Readiness, specifically proposed venues across the City.

The meeting moved into closed session at 2.55 pm.

During closed session Deputy Mayor Nicole Jonic raised that she may have a conflict of interest in potential venues to be considered for inclusion on the venue list.

MOVE INTO OPEN SESSION

That the meeting move into open session.

The meeting moved into open session at 3.11 pm.

Councillor Andrew Antonioli (Observer) left the meeting at 3.16 pm.

ACTION

The Economic Development Manager to coordinate the following:

- **Councillors to provide any feedback relating to venues or suggestions for further venues.**
- **Continue assessment of non-council venues and provide a further updated list to a future meeting.**
- **A map of Ipswich facilities and where each are located that includes the proximity to Brisbane, Gold Coast and other venues.**

General Manager (Community, Cultural and Economic Development) to provide some examples of the incentives and investment that Gold Coast City Council and potentially Sunshine Coast Regional Council is offering for team attraction.

5. NEXT MEETING

The next meeting is scheduled for October 2025 on a date to be determined.

6. GENERAL DISCUSSION (within the purpose and scope of the committee)

ADVOCACY COMMUNICATION PLAN

The committee discussed the process for establishing a proposed advocacy communication plan.

ACTION

The Economic Development Manager to develop an advocacy communication plan that outlines key actions for council including a calendar of events for the next three years and for regular correspondence with relevant ministers.

RECONVENING OF IPSWICH ELECTED REPRESENTATIVES WORKING GROUP

ACTION

The Chief Executive Officer to review the previous Terms of Reference for the Ipswich Elected Representatives Working Group and provide an updated version to all councillors with a view to reconvening these meetings.

PROCEDURAL MOTIONS AND FORMAL MATTERS

The meeting commenced at 2.00 pm.

The meeting closed at 3.37 pm.

Doc ID No: A12058337

ITEM: 2
SUBJECT: BUSINESS OUTSTANDING - ROWING IN ROCKHAMPTON
AUTHOR: ADVOCACY LEAD
DATE: 27 SEPTEMBER 2025

EXECUTIVE SUMMARY

This is a report concerning advocacy efforts from the Rockhampton Regional Council to attract rowing for the 2032 Olympic and Paralympic Games.

RECOMMENDATION/S

That the information provided on rowing in Rockhampton is received and noted.

RELATED PARTIES

There was no declaration of conflicts of interest

IFUTURE THEME

Vibrant and Growing

PURPOSE OF REPORT/BACKGROUND

An action out of the Advocacy Advisory Committee No. 2025(02) dated 14 August 2025 was that the Economic Development Manager and Advocacy Lead provide the committee with examples of Rockhampton's advocacy approach to attracting rowing to the region.

The following information is provided for noting purposes.

Wyaralong Flatwater Centre

Wyaralong was originally identified as the rowing venue for the Brisbane 2032 Olympic and Paralympic Games in the June 2021 Future Host Questionnaire bid documents. With a satellite athletes village proposed at the Kooralbyn Resort, 40 minutes away. From the outset it was identified that upgrades would be needed to the Wyaralong Flatwater Centre and the Kooralbyn Resort. The isolated rowing site and athletes village made it a target for revaluation under the new Queensland Government's 100-day review of Olympic and Paralympic venues.

Rowing in Rockhampton

The Fitzroy River in Rockhampton is listed as the rowing and canoe sprint site in the 2032 Delivery Plan released in March 2025, with the plan stating:

“Rockhampton will host Rowing and Canoe Sprint on the mighty Fitzroy River, with a new athlete village being built at a revitalised rail yards precinct.

Athlete accommodation to be delivered as part of a new Rockhampton Railyards Rejuvenation precinct project.

Upgrades to the existing Fitzroy River course will be delivered to host Rowing and Canoe Sprint events for the 2032 Games. The venue is home to the Rockhampton Fitzroy Rowing Club and is widely used by local schools, including The Cathedral College and Rockhampton Grammar School. The facility currently supports training, local regattas, and state championships, as well as serving as a national team training camp. Planned upgrades will include enhanced permanent infrastructure and amenities, ensuring a lasting legacy for the rowing community.”

\$23.7 million had already been committed by the previous Queensland Government to rejuvenate the Rockhampton Railyards in 2024 prior to it being listed as a site for the Rockhampton athletes village. It is proposed to house 1,200 athletes and support crew for the 2032 Games and be turned into housing post-Games.

Rockhampton Regional Council

Rockhampton Regional Council is a strong supporter of rowing as it represents strong economic returns in visitation to the community. In January 2025, Council allocated \$150,000 towards a replacement rowing course, following flood damage, to ensure the Fitzroy River remains a premier rowing destination. They subsequently secured the 2025 and 2026 State Schools Rowing Championships.

Seat of Rockhampton – 2024 State Election

The new LNP Member for Rockhampton Donna Kirkland campaigned in the 2024 State Election for regional centres to host Olympic events. Rockhampton was a very closely contested seat at the 2024 state election with Labor MP Barry O’Rourke retiring. Donna finished second behind ALP’s Craig Marshall on first preference count but won the seat with a 1.8% margin based on preferences.

Rowing being moved to Rockhampton is part of a broader political program in the 2032 Delivery Plan to spread more events across regional Queensland, including archery in Maryborough and sailing in the Whitsundays and Townsville.

Penrith

The decision to host rowing in Rockhampton was undermined by a 218-page infrastructure report commissioned by the Queensland Government which recommended that rowing be hosted at the existing Sydney International Regatta Centre at Penrith.

The Games Independent Infrastructure and Co-ordination Authority (GIICA) said it did not recommend Rockhampton due to insufficient space on and off the water, the need for road upgrades and limited nearby accommodation options for officials and athletes. GIICA noted the Penrith facility:

“can accommodate all Games requirements ... (and) presents a feasible, fit-for-purpose alternative with a viable temporary accommodation solution, without the requirement for significant capital expenditure”.

Prime Minister Anthony Albanese has also publicly suggested Penrith is a better site. John Coates has held the line that the decision on the location of rowing is for the international body World Rowing.

World Rowing

Jean-Christophe Rolland, Sydney 2000 gold medallist and President of World Rowing will make the final decision on the 2032 Olympic rowing venue. In June it was announced he would visit Rockhampton within the next three months to make the technical assessment of the Fitzroy River. It was reported in the Daily Telegraph on September 13 that Rolland will fly to Australia on September 28 once the world rowing championships end in Shanghai. The ICF Slalom World Championships is being held in Penrith, Australia, from September 29 to October 4 it is anticipated Rolland may visit Rockhampton upon its completion to conduct the technical assessment.

LEGAL IMPLICATIONS

This report and its recommendations are consistent with the following legislative provisions:
Local Government Act 2009

POLICY IMPLICATIONS

This information is consistent with the Advocacy for Significant Projects Policy

RISK MANAGEMENT IMPLICATIONS

This is an information paper for noting only, there are no risks for the City of Ipswich.

FINANCIAL/RESOURCE IMPLICATIONS

There are no financial implications from this information paper.

COMMUNITY AND OTHER CONSULTATION

There was no consultation conducted as this paper is for noting only.

CONCLUSION

While Rockhampton Regional Council is a strong supporter of rowing and has made financial investments in the rowing course. Rowing being moved to Rockhampton is part of a broader political program in the 2032 Delivery Plan to spread more events across regional Queensland, including archery in Maryborough and sailing in the Whitsundays and Townsville. The plan to hold rowing in Rockhampton has been extensively criticized, with World Rowing anticipated to make a final call on Rockhampton's suitability to host the events in coming days/weeks.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS
RECEIVE AND NOTE REPORT
The Recommendation - That the information provided on rowing in Rockhampton states that the report be received and the contents noted. The decision to receive and note the report does not limit human rights. Therefore, the decision is compatible with human rights.

Kate Adams

ADVOCACY LEAD

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER (COMMUNITY, CULTURAL AND ECONOMIC DEVELOPMENT)

"Together, we proudly enhance the quality of life for our community"

Doc ID No: A12046027

ITEM: 3
SUBJECT: NEW ADVOCACY PLAN
AUTHOR: ADVOCACY LEAD
DATE: 24 SEPTEMBER 2025

EXECUTIVE SUMMARY

This is a report concerning a new Advocacy Plan for the City of Ipswich with goals to raise awareness of the Ipswich region's needs and future strategies, build ongoing partnerships with key State and Federal Ministers and officials and ultimately secure funding for identified Regionally Significant Projects and Locally Significant Projects.

RECOMMENDATION/S

That the Advocacy Advisory Committee review and endorse the Advocacy Plan for Committee and Council approval.

RELATED PARTIES

There was no declaration of conflicts of interest

IFUTURE THEME

Vibrant and Growing

PURPOSE OF REPORT/BACKGROUND

An action out of the Advocacy Advisory Committee No. 2025(02) dated 14 August 2025 was for the Economic Development Manager to develop an advocacy communication plan that outlines key actions for council including a calendar of events for the next three (3) years and for regular correspondence with relevant ministers.

The Advocacy Plan 2025 (Attachment 1. Advocacy Plan 2025) provides strategies for the City of Ipswich to effectively engage with both the Queensland Government and the Federal Government to secure policy support, funding, and resources for projects that benefit the local community. These projects may include infrastructure development, social services, economic growth, environmental sustainability, and regional development.

This plan is developed following the May 2025 Federal Election, in an environment where the next local, State and Federal elections are not due until 2028. In this context this advocacy plan provides a schedule of annual activities aimed at building positive relationships and securing long-term support for Ipswich through engagement at both the state and federal levels.

The plan adheres to the fundamental principles of advocacy:

- Common Purpose
- Coordinated Communication
- Unity of Voice
- Engaging all appropriate channels
- Systematic record keeping and follow up.

The plan lays out the City of Ipswich's key stakeholders, including:

- Supporters – local Members
- Who Council needs as supporters – key decision makers in State and Federal Government
- Statutory Authorities relevant to Council's significant projects
- External organisations who can play a role advocating, and
- Roles and responsibilities for the Mayor, Councillors and Council officers consistent with accepted State and Federal Government protocols

The strategic goals for advocating for Ipswich include:

- Raising the profile and awareness of Ipswich with State and Federal Governments – creating a stronger voice.
- Advocating for greater investment in the Ipswich Region and specifically in relation to our Regionally and Locally Significant Projects
- Identify and progress partnership opportunities with State and Federal Governments
- Work collaboratively with our Local State and Federal representatives
- Leverage our existing relationships with local media to boost advocacy communications

While all Councillors and Council officials are permanent promoters of the Ipswich story, there is a difference between generally raising awareness and driving a specific, desired outcome. Rather than focusing on generic, pro-Ipswich communications, this strategy proposes a project-based approach to advocacy. Council's advocacy communications will be designed to achieve specific actions in relation to a series of agreed Regionally and Locally Significant Projects.

The current list of Regionally Significant Projects includes:

- Ipswich Central to Springfield Central Public Transport Corridor
- Ipswich Central Second River Crossing
- Waste and Circular Economy Transformation Directive
- North Ipswich Sport and Entertainment Precinct
- Ebenezer Regional Industrial Area
- Critical and Enabling Infrastructure – this includes investment in the Warrego, Cunningham and Centenary Highways and Ripley Valley catalytic infrastructure
- Brisbane 2032 Olympic and Paralympic Games opportunities

The first batch of Locally Significant Projects is listed as a separate item for approval in this meeting and the Advocacy Plan will be updated upon approval, the proposed projects include:

- Bell Street redevelopment
- John Street flood resilience and drainage upgrade
- Tivoli Sports Complex access, amenities and clubhouse upgrades
- Redbank Plains Recreation Reserve clubhouse and amenities upgrades
- Caledonian Park amenities upgrade
- Redbank Plains Town Square bus station upgrade

Advocacy Calendar

The main item for discussion and feedback is the proposed annual calendar of advocacy activities. There are three main advocacy activities which will be undertaken by Council on an ongoing basis; formal submissions, raising awareness and building relationships.

TIMEFRAME	MILETSONE	ACTION REQUIRED	ADVOCACY ACTIVITY
Q1 – January to March	Federal Budget Submission Process (Closes January)	Commence preparation December prior	Formal submission
	State Budget Submission Process (closes February)	Commence preparation December prior	Formal submission
	COMSEQ Federal Delegation	Refresh factsheets and advocacy material	Raising awareness/relationship building
	Meetings with local State and Federal Members	Refresh factsheets and advocacy material	Relationship building
Q2 – April to June	COMSEQ Queensland Parliament delegation	Refresh factsheets and advocacy material	Raising awareness/relationship building
	Federal Budget (typically May)	Media opportunity depending on budget allocations	Raising awareness/relationship building
	State Budget (typically June)	Media opportunity depending on budget allocations	Raising awareness/relationship building
	QTRIP release	Media opportunity depending on budget allocations	Raising awareness
Q3 – July to September	Queensland Parliament delegation – post Estimates hearings August/September sitting week	Refresh factsheets and advocacy material	Raising awareness/relationship building
		Refresh factsheets	Relationship building

	Meetings with local State and Federal Members	and advocacy material	
Q4 – October to December	LGAQ Conference COMSEQ Federal Delegation or Ipswich Summit – three levels of Government Federal Budget MYFER submission (only if required - closes late Nov/ Early Dec)) State Budget MYFER submission (only if required - closes late Nov/early Dec)	Refresh factsheets and advocacy material Refresh factsheets and advocacy material Work with State/Fed Gov on announcement for Summit Commence preparation in September/October Commence preparation in September/October	Raising awareness/relationship building Raising awareness/relationship building All three levels of Gov to be briefed on current status of advocacy projects Formal submission Formal submission
When required	Delegations to Canberra/Queensland Parliament Submissions to State of Federal Government strategies, plans, funding Meetings with local State and Federal Members	To address roadblocks or major issues/progress In transport, planning, infrastructure or sport portfolios where relevant to priority projects To address roadblocks or major issues/progress	Raising awareness/relationship building Formal submission/raising awareness Relationship building

Ipswich Summit

The concept of an Ipswich Summit is proposed in Quarter 4 which would involve bringing elected representatives from all three (3) levels of government together to brief them on Ipswich advocacy priorities, their status and current advocacy asks.

Ideally, it would be designed to coincide with a significant funding announcement from either the State or Federal Government.

City of Moreton Bay has been doing a similar summit bi-yearly since 2021 involving both sides of politics successfully, with their third planned for October 2025, (Attachment 2. City of Moreton Bay 2021 Media Release).

If agreed to the Ipswich Summit could be an alternative to the Elected Representatives Working Group.

LEGAL IMPLICATIONS

This report and its recommendations are consistent with the following legislative provisions:
Local Government Act 2009

POLICY IMPLICATIONS

This report is consistent with the Advocacy for Significant Projects Policy

RISK MANAGEMENT IMPLICATIONS

All advocacy activities come with risks including loss of credibility or reputation, harsh public criticism, damage to relationships with supporters and decision-makers, and even losing access to funding or resources. There is also the risk of creating unrealistic expectations among beneficiaries or partners, leading to disillusionment.

However, if executed properly advocacy leads to better funding and strategic investment in projects resulting in improved safety, increased economic opportunities, and enhanced quality of life for communities. It also creates a more resilient environment, supports local job growth, and fosters a collaborative approach between government, businesses, and residents to achieve shared goals and meet the evolving needs of the population. The benefits for the Ipswich community of executing a successful advocacy plan outweigh the risks.

FINANCIAL/RESOURCE IMPLICATIONS

All advocacy activities associated with the plan are within the existing budget.

COMMUNITY AND OTHER CONSULTATION

The Advocacy Plan was consulted with:

Ben Pole, GM CCED
Dan Heenan, Economic Development Manager
Melissa Fitzgerald, Mayor's Chief of Staff

CONCLUSION

The Advocacy Plan 2025 provides a strategic approach to the City of Ipswich advocacy for the next three (3) years, in a period where no State or Federal elections are planned. The plan focuses on relationship building and raising awareness with the ultimate goal of gaining funding for Regionally and Locally Significant projects.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS	
OTHER DECISION	
(a) What is the Act/Decision being made?	No human rights are impacted by new Advocacy Plan for the City of Ipswich.
(b) What human rights are affected?	No human rights are affected by this decision.
(c) How are the human rights limited?	Not applicable
(d) Is there a good reason for limiting the relevant rights? Is the limitation fair and reasonable?	Not applicable
(e) Conclusion	The decision is consistent with human rights.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

1.	DRAFT Advocacy Plan 2025  
2.	City of Moreton Bay 2021 Media Release  

Kate Adams

ADVOCACY LEAD

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER (COMMUNITY, CULTURAL AND ECONOMIC DEVELOPMENT)

I concur with the recommendations contained in this report.

Sonia Cooper

CHIEF EXECUTIVE OFFICER

“Together, we proudly enhance the quality of life for our community”

City of Ipswich

Advocacy Plan 2025

November 2025



iFuture

Your Vision, Our Journey, Council's Plan

URL or CTA





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PART 1: BACKGROUND

OVERVIEW

This advocacy plan provides strategies for the City of Ipswich to effectively engage with both the Queensland Government and the Australian Government to secure policy support, funding, and resources for projects that benefit the local community. These projects may include infrastructure development, social services, economic growth, environmental sustainability, and regional development.

This plan is developed following the May 2025 Federal Election, in an environment where the next local, State and Federal elections are not due until 2028. In this context this advocacy plan provides a schedule of annual activities aimed at building positive relationships and securing long-term support for Ipswich through engagement at both the state and federal levels. The advocacy plan goals are to raise awareness of the Ipswich regions needs and future strategies, build ongoing partnerships with key State and Federal Ministers and officials and ultimately secure funding for identified Regionally Significant Projects and Locally Significant Projects.

Advocacy for Ipswich has never been more important with the region set to grow at a faster rate than any other council in Queensland over the next twenty years. By 2046, our population is forecast to reach 533,802 – nearly double its current size. With such rapid growth, it is critical that infrastructure keeps pace to meet demand and support our expanding population.

In parallel, preparation is also underway for the opportunities presented by a successful Brisbane 2032 Olympic and Paralympic Games with Ipswich named as an official co-host city and games delivery partner.

HOW WE ADVOCATE

The plan adheres to the fundamental principles of advocacy. It will ensure that every elected representative who wants to participate in the advocacy program for the city is able to do so. This advocacy plan seeks to maximise the value of each relationship and ensure that Council does not miss important opportunities in its dealings with key stakeholders. It will require a level of commitment, openness and trust on the part of Council's internal advocates. It will require all participants to speak with a single voice to support projects and initiatives that have been agreed by the entire team. And it will lead to shared credit for the positive outcomes Councillors and officials achieve together for the people of Ipswich.

While all Councillors and Council officials are permanent promoters of the Ipswich story, there is a difference between generally raising awareness and driving a specific, desired outcome. Rather than focusing on generic, pro-Ipswich communications, this strategy proposes a project-based approach to advocacy. That is to say, Council's ongoing advocacy communications would be designed to achieve specific actions in relation to a series of agreed major projects or programs.

Each program or project that is added to the list will require five basic elements for successful advocacy communications. These are:

Common Purpose

Target projects must be the result of a genuine consultation process among internal stakeholders and the community. Although major projects are selected through a rigorous, evidence-based process, shared advocacy requires all parties to support the list as a whole. And necessarily this means ensuring that the total list provides benefits for all Ipswich people and suburbs. While it will never be possible in a political and community context to achieve unanimity on each project, Council should strive to assemble a list of projects that, together genuinely represent the ambitions and needs of the entire city.

Coordinated Communications

Once a target project is agreed, Council needs to determine the key decision makers and influencers whose support will be necessary to win the argument, and its best avenues to reach those people. In some cases, Council will have direct relationships, and in others the relationships will be held by external stakeholders (community groups, P&C committees, or chambers of commerce). In some cases, new relationships will need to be forged, and often it will be a combination of all the above. Council's advocacy coordinators will need to map each existing and new relationship as part of the coordinated approach to communications.

Unity of Voice

Each project must have a set of key messages, which all Councillors and other advocates can use in their interactions with their agreed advocacy targets. Although they must be consistent, the key messages will necessarily differ from stakeholder to stakeholder. For example, an argument supporting a second river crossing that focuses on improved productivity and economic activity will resonate with business and other levels of government, but for private citizens the emphasis may be on getting home from work sooner, and the

lifestyle benefits that flow as a result. It will be the job of Council’s advocacy and communications personnel to refine those messages for each stakeholder group, as appropriate, while ensuring consistency and unity of voice.

Engaging all Appropriate Channels

Council has a number of ways in which it can reach its stakeholders. These range from direct, personal contact to mass communications tools such as mainstream media or email campaigns. On a major advocacy project, Council should deploy all these channels as appropriate, with carefully considered messaging and timing for each channel. For example, in the sensitive early phases of a funding request to other levels of government, a high-profile media or EDM campaign may be counterproductive. However, those tools could be successfully deployed at the right time. It is critical that each project on the target list has its own timetable of communications that draws on all Council’s available resources and channels.

Systematic Record Keeping and Follow Up

Council must keep methodical records of who has responsibility for contacting each stakeholder, when contact occurs, what response was received, and how and when the contact should be followed up. The most critical element of a strong advocacy communications campaign is to ensure that contact with each target stakeholder is strategic and effective. Sometimes various stakeholders will need to be contacted in a particular order, and sometimes one target will receive multiple contacts. It is vital that these activities are carefully managed to leave the impression that the advocates were organised, authorised and knowledgeable. This includes knowing what other conversations have already taken place. And then it will be important for Council for follow up on any requests or agreed actions to flow from each interaction. These might include setting a future meeting date, Council providing more information, or the stakeholder undertaking to contact other people. In any event, for an advocacy program to succeed, these interactions must be followed through, and any commitments or requests not allowed to slip through the cracks.

PART 2: STAKEHOLDERS

OUR SUPPORTERS

Ipswich’s State and Federal representatives are our region’s strongest supporters and who can continue to work with Council to advance our common interests for the community. Our engagement as an organisation should foster strong, collaborative and positive relationships with these stakeholders as this represents the clearest pathway to the decision-makers within the State and Federal Governments.

STATE REPRESENTATIVES	FEDERAL REPRESENTATIVES
Member for Ipswich	Member for Blair
Member for Ipswich West	Member for Oxley
Member for Bundamba	Senators for Queensland (Ipswich area)
Member for Jordan	
Member for Scenic Rim	

WHO WE NEED AS SUPPORTERS

The following table provides an overview of the most critical and influential government decision-makers that advocacy efforts should prioritise.

STATE POSITIONS	FEDERAL POSITIONS
Premier	Prime Minister
Deputy Premier, Minister for State Development, Infrastructure and Planning	Minister for Defence
Treasurer	Treasurer

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Minister for Transport and Main Roads	Minister for Infrastructure, Transport, Regional Development and Local Government
Minister for Local Government, Water and Volunteers	Minister for Regional Development, Local Government and Territories
Minister for Sport and Minister for the Olympic and Paralympic Games	Minister for Communications and Minister for Sport
Other Cabinet members as relevant	Other Cabinet Members as relevant
Leader of the Opposition	Leader of the Opposition
Shadow Cabinet as relevant	Shadow Cabinet as relevant

STATUTORY AUTHORITIES

Some independent statutory authorities are key decision makers who are needed as supporters, particularly when advocating for opportunities presented by the Brisbane 2032 Olympic and Paralympic Games.

STATE GOVERNMENT STATUTORY AUTHORITIES	
Brisbane 2032 Organising Committee	Games Independent Infrastructure and Coordination Authority (GIICA)
Tourism and Events Queensland (TEQ)	

EXTERNAL ORGANISATIONS

There are targeted organisations that exist across the Ipswich local government area, in Queensland and nationally that could play a role, passive or active, to support Council's advocacy activities. Some examples include:

ORGANISATIONS	
Ipswich Chamber of Commerce	University of Southern Queensland (USQ)
Greater Springfield Chamber of Commerce	Ipswich Jets
Chamber of Commerce and Industry Queensland (CCIQ)	Brisbane Lions
Property Council of Australia (PCA)	Springfield City Group
Urban Development Institute of Australia (UDIA)	Council of Mayors South East Queensland (CoMSEQ)
Local Government Association of Queensland (LGAQ)	Regional Development Australia
RACQ	Suburban Futures

ROLES AND RESPONSIBILITIES

The table below provides an overview of the roles and responsibilities for Council's internal advocates in relation to stakeholders. These roles and responsibilities are consistent with best practice and accepted protocol within the State and Federal Government.

COUNCIL ADVOCATE	ROLES	RESPONSIBILITIES
Mayor	City Champion Brisbane 2032 Olympic and Paralympic Games opportunities champion Advocates for Regionally and Locally Significant Projects	Government Leaders and Ministers Local State and Federal Members Community/Peak and Industry Bodies/Business
Councillors	Advocates for Regionally and Locally Significant Projects	Local State and Federal Members Community/Peak and Industry Bodies/Business
Chief Executive Officer Executive Leadership Team	Spokesperson to government administrations ELT members to champion regionally and locally significant projects with senior government equivalent officials	Directors-General/Department Secretaries Senior Government Executives Peak and Industry bodies/business community

Council Officers	Key government department contacts for regionally and locally significant projects.	Government management/staff
Advocacy/Major Projects Team	Support and coordination of all Council advocacy activities Attend meetings with advocates where required Prepare submissions and collateral.	Engage with all stakeholders above in conjunction with nominated Council Advocates as required Engage directly with Government

3: ADVOCATING FOR IPSWICH

The sustainable growth of Ipswich can only occur with ongoing government investment in infrastructure and better service delivery. Whilst Council will focus primarily on a project-based advocacy approach, there will be some activities that are also focussed on the Ipswich region more broadly.

Strategic goals for advocating for Ipswich

- Raising the profile and awareness of Ipswich with State and Federal Governments – creating a stronger voice.
- Advocating for greater investment in the Ipswich Region and specifically in relation to our Regionally Significant Projects
- Identify and progress partnership opportunities with State and Federal Governments
- Work collaboratively with our Local State and Federal representatives
- Leverage our existing relationships with local media to boost advocacy communications

To support this approach, some key messages have been developed that will underpin our conversations and communications with our stakeholders.

Council has identified a narrative for the City that is focusses on adopting a confident and “deserving” approach. As well as projecting an air of asking for help while we help ourselves, it also draws upon and builds civic pride – meaning residents can hear about the opportunities for their city rather than hearing negative messages about disadvantage and under-funding.

Ipswich Narrative

Ipswich is Queensland’s leading growth city. The city is already on the rise with even bigger plans ahead.

Families in Ipswich enjoy access to all the services and amenities of a large city, but with more favourable housing and living costs than the capital.

As a result, the city’s population is projected to nearly double its current size by 2046.

Ipswich will grow at a faster rate than any other council in Queensland over the next twenty years. By 2046, Ipswich’s population is forecast to reach 533,802.

This has been encouraged by successive state governments and regional plans, which have recognised the potential for Ipswich to sustainably host thousands more families and homes in coming decades.

The current and future residents of Ipswich need, and deserve, support from all three levels of Government to provide the transport, social and economic infrastructure that will help to preserve and grow our lifestyle.

We have the chance to invest now in our public transport networks to service the city of 2046 and beyond – a city of more than half a million people.

We have the chance to get our social infrastructure – schools, hospitals and other services – right today, so we don’t face a crisis tomorrow.

And we have the opportunity to support public and private sector investment in smart, clean industries that will give us jobs for the residents of tomorrow and avoid entrenching social and economic inequality.

Ipswich has more useable land than anywhere else in SEQ, a workforce and population that's already doubling, and a positive approach to growth.

Through our list of priority projects, we have laid out a vision for protecting and enhancing our great lifestyle and ensuring equitable and sustainable growth in coming years.

We are asking the State and Federal Governments to back our plans for Ipswich, and to provide the financial support that our current and future residents deserve.

Investment in Ipswich will also support our role as an Olympic and Paralympic co-host City and Games Delivery Partners and longer term will connect the fastest growing community with other areas of SEQ.

PART 4: SIGNIFICANT PROJECTS

ADVOCATING FOR REGIONALLY SIGNIFICANT PROJECTS

Regionally Significant Projects are future-focused projects that will have a positively transformational impact on the whole of the Ipswich region. They will lead to job creation, increased investment, better transport options and improved connectivity, greater sustainability and improved health outcomes. These projects are outside the city's control and require Queensland and/or Australian Government funding to be delivered.

Council will take a project-based approach to advocacy. These projects will be presented as being an opportunity for government to lead investment in major infrastructure, Council is committed to an evidence-based approach to project development, and a summary of Council's regionally significant projects is provided below:

Ipswich Central to Springfield Central Public Transport Corridor

A mass transit solution in this 25km corridor will service 70% of Ipswich's expected population growth.

Ipswich Central Second River Crossing

To address congestion, flooding impacts and cater for population growth, a second river crossing is needed in Ipswich CBD.

Waste and Circular Economy Policy Transformation Directive

Comprehensive review and reform of waste and resource recovery policy and infrastructure in collaboration with Ipswich City Council, to deliver a waste industry transformation plan that minimises community impact and creates new economic opportunities for Ipswich.

North Ipswich Sport and Entertainment Precinct

A national-standard sporting and entertainment precinct will revolutionise sporting and event accessibility in Ipswich and assist in elevating local teams to national NRL and A-League competitions.

Ebenezer Regional Industrial Area

A future employment, freight and logistics hub for the city anchored by a potential intermodal terminal from the Inland Rail project.

Critical and Enabling Infrastructure

Projects that require urgent investment to cater to current demand, enable future growth and protect the safety and efficiency of the road network.

- Warrego Highway (planning, design and delivery of upgrades, interchanges and associated infrastructure, including Mt Crosby Interchange).
- Cunningham Highway (planning, design, delivery of interchanges, upgrades and associated infrastructure, including Yamanto to Ebenezer Creek, Amberley Interchange, and growth areas).
- Centenary Highway (planning, design and delivery of interchanges, upgrades and associated infrastructure including duplication and services to Ripley Valley PDA).
- Ripley Valley Catalytic Infrastructure, including support to address funding shortfalls.

Brisbane 2032 Olympic and Paralympic Games opportunities

The Olympic and Paralympic Games is the world's biggest event. The Brisbane 2032 Olympic and Paralympic Games is a once in a lifetime opportunity and it promises a legacy that can be experienced locally, regionally and nationally. Elevating Brisbane 2032 Olympic and

Paralympic Games opportunities to a Regionally Significant Project would enable further advocacy for the following important priorities for the City of Ipswich:

- Brighton Homes Arena within Springfield Central Stadium – use as a Games venue
- Pre-games training venues
- North Ipswich Sport and Entertainment Precinct
- Synthetic Athletics Track
- Regional Sports Facility and Indoor Sports Centre
- Legacy Forest
- Future opportunities around local business procurement and nature-based ecotourism

ADVOCATING FOR LOCALLY SIGNIFICANT PROJECTS

A Locally Significant Project is defined as a project that will enhance lifestyle, liveability and sense of community, attract visitation and provide an economic boost for business. It will enhance the everyday lives of residents through new and improved walking trails and wetlands, play spaces, sporting facilities, community hubs and smaller transport projects. It will bring social, health and wellbeing benefits and improve local community connections. The project will benefit a specific part of the Ipswich region and have significant community support. The project may be in the city's control but require some Queensland and/or Australian Government funding to be delivered.

The point of compiling a Locally Significant Project list is to have recognised, prioritised smaller projects that can be presented as shovel ready options when the State or Federal Government presents the opportunity for funding. Locally Significant Projects will remain separate to the Regionally Significant Projects list. For the current list of Locally Significant Projects please see [appendix XX](#)

PART 5: ADVOCACY CALENDAR

There are three main advocacy activities which will be undertaken by Council on an ongoing basis; formal submissions, raising awareness and building relationships.

Formal submissions are tied to existing Local, State and Federal Government processes as outlined in the table below. They may be reoccurring annual submissions for example to a budget process or on an as required basis responding to specific strategies or funding rounds.

Raising awareness of the City of Ipswich's priority projects is achieved through regular correspondence, delegations and meetings with the State and Federal Government, again these activities are both on a defined annual basis and on an as needs basis when opportunities arise or milestones in specific projects/programs are in need of advocacy.

Building relationships is also an ongoing advocacy activity, however, regular planned meetings with local State and Federal representatives to refine priority projects and share project status would be beneficial for Council to undertake.

TIMEFRAME	MILESTONE	ACTION REQUIRED	ADVOCACY ACTIVITY
Q1 – January to March	Federal Budget Submission Process (Closes January)	Commence preparation December prior	Formal submission
	State Budget Submission Process (closes February)	Commence preparation December prior	Formal submission
	COMSEQ Federal Delegation	Refresh factsheets and advocacy material	Raising awareness/relationship building
	Meetings with local State and Federal Members	Refresh factsheets and advocacy material	Relationship building
Q2 – April to June	COMSEQ Queensland Parliament delegation	Refresh factsheets and advocacy material	Raising awareness/relationship building
	Federal Budget (typically May)	Media opportunity depending on budget allocations	Raising awareness/relationship building

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	State Budget (typically June)	Media opportunity depending on budget allocations	Raising awareness/relationship building
	QTRIP release	Media opportunity depending on budget allocations	Raising awareness
Q3 – July to September	Queensland Parliament delegation – post Estimates hearings August/September sitting week Meetings with local State and Federal Members	Refresh factsheets and advocacy material	Raising awareness/relationship building
		Refresh factsheets and advocacy material	Relationship building
Q4 – October to December	LGAQ Conference	Refresh factsheets and advocacy material	Raising awareness/relationship building
	COMSEQ Federal Delegation or Ipswich Summit – three levels of Government	Refresh factsheets and advocacy material Work with State/Fed Gov on announcement for Summit	Raising awareness/relationship building All three levels of Gov to be briefed on current status of advocacy projects
	Federal Budget MYFER submission (only if required - closes late Nov/ Early Dec)) State Budget MYFER submission (only if required - closes late Nov/early Dec)	Commence preparation in September/October Commence preparation in September/October	Formal submission Formal submission
When required	Delegations to Canberra/Queensland Parliament Submissions to State of Federal Government strategies, plans, funding Meetings with local State and Federal Members	To address roadblocks or major issues/progress In transport, planning, infrastructure or sport portfolios where relevant to priority projects To address roadblocks or major issues/progress	Raising awareness/relationship building Formal submission/raising awareness Relationship building

PART 6: ADVOCACY COLLATERAL

To support Council's advocacy efforts and to ensure that up-to-date key messaging is consistently represented to the advocacy target audience, advocacy collateral will be prepared and consistently updated for dissemination by Council's advocates. Including the following material:

- Advocacy webpage and individual project pages
- Factsheets for regionally significant projects
- Communication materials as required

Recording outcomes

To keep information relevant and useful for stakeholders and the community it needs to be continually updated as projects progress. Providing a table on the Council Advocacy website of recent State and Federal Government announcements is an easy representation of recent wins for the Ipswich community. The current example is provided below:

Tracking Recent Wins

COMMITMENT	LEVEL OF GOVERNMENT	DATE
\$73.6 million from the Residential Activation Fund including - \$15.8 million to upgrade Fischer Road and \$57.9 million to upgrade Ripley Road	Queensland Government	August 2025
\$6.27 million Ipswich bus service growth infrastructure improvements	Queensland Government	June 2025
\$200 million to upgrade the Amberley Interchange	Federal Government election commitment	April 2025
\$24 million in catalyst infrastructure funding to upgrade Ripley Road from Cunningham Highway to Fischer Road	Queensland Government	November 2024
\$4 million to fund the business case for Ipswich Central Second River Crossing	State Government election commitment	September 2024
Funding for Stage 1 of the Better Bus Network for Ipswich	State Government Budget	June 2024
\$7.5 million as part of the SEQ City Deal to deliver a Detailed Business Case for Ipswich to Springfield rail line	Federal, State and Local Government contribution	June 2024
\$277 million on a 50:50 (Federal:State) basis towards the Mount Crosby Road Interchange on the Warrego Highway	Federal and State Government	June 2024
\$85 million on a 50:50 (Federal:State) basis to strengthen the westbound Bremer River Bridge on the Warrego Highway at Karalee	Federal and State Government	June 2024
\$10 million towards the North Ipswich Sport and Entertainment Precinct	State Government – Ipswich West by-election commitment	March 2024
\$20 million towards the North Ipswich Sport and Entertainment Precinct	Federal Government election commitment	April 2022
\$2.5 million as part of the SEQ City Deal towards the Stage 2 Business Case for the Springfield to Ipswich rail line	Federal, State and Local Government contribution	2020-2022
\$20 million on an 80:20 (Federal:State) basis for detailed planning on the Cunningham Highway, which will be used to	Federal and State Government	2019

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COMMITMENT	LEVEL OF GOVERNMENT	DATE
undertake businesses cases on the Ipswich-Rosewood Road intersection and Ripley Road and Swanbank Road interchanges.		

A pillar of successful advocacy is the systematic record keeping and follow-up associated with Council’s engagement with nominated stakeholders. Managing the engagement and media opportunities outlined in this Advocacy Plan will require all internal stakeholders to report back on their meetings, discussions and engagement to the Advocacy Advisory Committee or the Advocacy Team directly.

The Advocacy Team will keep track of engagement with nominated stakeholders and will capture any outcomes from engagement.



DRAFT



Caboolture administration building relocation

Council's Caboolture Customer Service Centre has relocated to Level 1, The Caboolture Hub until Monday 27 October 2025.

 City of Moreton Bay - Logo

Home (<https://www.moretonbay.qld.gov.au/Home>) / News
(<https://www.moretonbay.qld.gov.au/News>) / Media room
(<https://www.moretonbay.qld.gov.au/News/Media>) / Moreton Bay Region
Leaders' Forum: Politics put aside for new agenda



Moreton Bay Puts Politics Aside to Drive Generational Agenda

Published 07 May 2021

For the first time in Moreton Bay Region's history, elected members at every level of government have come together and put party politics aside to address the big issues head-on.



It could see mega millions streaming into the region on the road to COVID recovery - with Moreton Bay Regional Council, the Palaszczuk Government and the Morrison Government all agreeing to advancing the region's interests, as it prepares for unprecedented population growth over the next 20-30 years.

That will involve fast-tracking the \$68.5 million Youngs Crossing Road upgrade, establishing a \$125 million Knowledge and Innovation Centre at The Mill, supporting new road projects to alleviate congestion including on the Bruce Highway, and backing the Dolphin's NRL Licence Bid for Moreton Bay Region.

Mayor Peter Flannery said it's the kind of political cooperation the community expects all the time but needs now more than ever.

"Today was about acting local, dreaming big and working together," Mayor Flannery said.

"Today we discussed next steps and proposed ways forward on regional priority project been stuck in the pipeline due to a lack of funding support.

"I don't think there's a region anywhere else in Australia where you'd see the level of po cooperation we're enjoying here.

"Thanks to the State and Federal Governments we've invested over \$90 million in com building projects since COVID hit, well beyond the \$42 million Council could afford alo

"We're working smarter, we're cutting red tape, and we're investing in the projects that communities have been calling out for."

Minister for Defence and Federal Member for Dickson Peter Dutton said today was an day for the region's future.

"Today we made a breakthrough on the upgrade of Youngs Crossing Road with the Fed Government committing \$32.75 million towards constructing a new route," Minister Di

"This will be one of the largest road projects Council will ever deliver, it will enhance coi safety, deliver flood immunity, ease congestion and support future growth and develop region."

"I am pleased that the Morrison Government is able to invest a further \$25 million on t we had previously announced to enable Council to deliver this project."

Queensland Deputy Premier and Member for Murrumbidgee Steven Miles said today's out focused on future proofing the region.

"We might disagree sometimes, but I know we all love the region and want to see it dev Deputy Premier said.

"The Queensland Government is investing \$350,000 to progress planning for an inters upgrade at Youngs Crossing Road and Dayboro Road.

"I will also work to secure a \$10 million contribution to the upgrade, subject to a busine successful partnership to deliver Youngs Crossing."

All leaders remain committed to progressing the region's key arterial road networks, in upgrades to the Bruce Highway and Gateway Motorway, including the Moreton Conne

Minister Dutton said infrastructure was just one part of the story, adding that governm needed to invest in people.

“Together, we also acknowledged that a \$125 million Knowledge and Innovation Centre is critical to the region's long-term education, jobs, innovation and investment,” Minister I said.

“It's a project that all levels of government will back through the South East Queensland that will support education pathways for locals and catapult the region's status as a tech and innovation hub.”

There was also a unified cry to put Moreton Bay Region on the national stage, with every regional leader signing a letter of support backing the Dolphins' NRL licence bid.

The Deputy Premier, a long-time Rugby League fan said having a local team in the NRL is a game-changer for the region.

“While infrastructure and innovation were a big focus today, it was great to see everyone behind a local NRL bid by signing a letter of support to the Australian Rugby League Commission,” Mr Miles said.

“Having our own NRL team wouldn't just be a great branding exercise for our region, it will bring an enormous economic uplift and be a great way to rally locals and cement a sense of community in the region.

“It's also important as we work to put Moreton Bay Region on the map as a world-class destination ahead of the 2032 Olympic bid.”

Mr Miles also reiterated the joint support for a Knowledge and Innovation Centre at the Petrie.

“A Knowledge and Innovation Centre would help create new industries and education opportunities for generations to come,” Mr Miles said.

Mayor Peter Flannery said amid all the difficulties associated with coronavirus, this new unity and momentum was a truly positive outcome.

“It's great to have such a close working relationship with the State and Federal Government partnership, to already be kicking goals for Moreton Bay Region,” Mayor Flannery said.

“I want this to become a biennial summit, to keep our eyes focussed on tomorrow and the future ahead so that Moreton Bay Region is the best place to live in all of South East Queensland

Tagged as:

Announcements

Business & Economy

Health & Lifestyle

Media Releases

Doc ID No: A12059779

ITEM: 4

SUBJECT: LEVERAGING 2032: TWO YEARS ON PROGRESS REPORT

AUTHOR: SENIOR PROJECT OFFICER - MAJOR PROJECTS

DATE: 29 SEPTEMBER 2025

EXECUTIVE SUMMARY

This report provides an update on progress against the deliverables of Leveraging 2032: Our Roadmap to the Olympic and Paralympic Games, and also proposes a public facing update for the committee's consideration.

RECOMMENDATION/S

That the Leveraging 2032: Two Years On Progress Report be received and the contents noted.

RELATED PARTIES

There was no declaration of conflicts of interest.

IFUTURE THEME

A Trusted and Leading Organisation

PURPOSE OF REPORT/BACKGROUND

Leveraging 2032: Our Roadmap to the Olympic and Paralympic Games outlines council's strategic approach to achieving its shared vision for community advancement – harnessing the opportunities of the Games and shaping a lasting legacy for current and future generations. The roadmap was approved by Council at its meeting of December 2023.

Two (2) years on, this progress report highlights progress against the agreed legacy outcomes. Framed around four (4) key themes, A Connected Region, Most Liveable Region, A Thriving Regional Economy, and A Global Identity, there are 59 key actions. Of those, the following progress has been made at a high level:

- 61% are on track
- 14% have been completed
- 7% on hold
- 3% no longer applicable

- 8% not started
- 2% closed - absorbed

This year has seen progress across Ipswich, with milestones that reflect innovation, inclusivity, and sustainability. Highlights include:

- Confirmation of Brighton Homes Arena as a Games venue in the 2032 Delivery Plan
- Progress towards commencement of the I2S Detailed Business Case (late 2025-early 2026)
- Stage One of the new bus services launching this November
- Upcoming release of an Investment Prospectus to drive future growth
- Preliminary designs for the North Ipswich Reserve western grandstand completed and released publicly, tender for construction being finalised
- Funding secured for a Para Powerlifting course, promoting inclusivity
- Delivery of the 'All In!' program, fostering community engagement
- Progression on the delivery of the Southern Resource Recovery Centre
- Installation of solar PV systems and transition to 85% wind-powered electricity sourced within Queensland
- Endorsed Hotel and Short-Term Accommodation Plan
- Hosting of the 2025 Diwali Festival at Brighton Homes Arena
- Ongoing support for local creatives through diverse programs, funding and initiatives.

On the back of these advancements, there are many more opportunities to harness and progress going forward. These include but are not limited to, identifying a suitable location for a tartan track in Ipswich to then seek capital funding, uncovering opportunities for a mini-Games inspired school holiday program in Tulumur Place, and a Legacy Forest.

It should also be noted:

- some actions are subject to decision making at the state level and therefore their status remains on hold
- Actions 1.1 – 1.3 remove *mass transit* from the outcome title
- Action 1.3 is closed as it is being absorbed into 1.2 (this will be removed from reporting going forward)
- Action 8.1 renamed to Ipswich Synthetic Athletics Track.

The report card attached is draft, noting that the report card is likely to update in status and achievements in line with its release (before December 2025). This will present an opportunity for the Mayor and Councillors to use the Two Years on Progress Report as a media opportunity, two (2) years on from the release of the Legacy Roadmap in December 2023.

LEGAL IMPLICATIONS

This report and its recommendations are consistent with the following legislative provisions:
Not Applicable

POLICY IMPLICATIONS

This report and its recommendations relate to the implementation of Leveraging 2032: Our Roadmap to the Olympic and Paralympic Games, by way of a progress report two (2) years post endorsement.

RISK MANAGEMENT IMPLICATIONS

The risks of releasing a Two Years on Progress Report include reigniting some community perceptions that Ipswich has missed opportunities relating to the Brisbane 2032 Olympic and Paralympic Games, particularly funding for large sports infrastructure similar to Logan and Moreton Bay's indoor sports centres and the confirmation of Games events being held in Ipswich. There has also been recent local media criticising Council's inability to deliver on the Legacy Roadmap. These risks are outweighed by the benefits of releasing the progress Report and celebrating recent wins which the community and media may have limited visibility on. The release of the report card also builds public trust through transparency, strengthens stakeholder relationships and demonstrates accountability.

FINANCIAL/RESOURCE IMPLICATIONS

The progress report and supplementary documents were undertaken with departmental resources.

COMMUNITY AND OTHER CONSULTATION

Engagement was undertaken with all stakeholders relevant to the actions, including both internal stakeholders across council and external stakeholders (as linked to the former Leveraging Working Group).

CONCLUSION

The report showcases not just the progress achieved, but council's unwavering commitment to a meaningful legacy – driven by collaboration, strategic focus, and community-first outcomes. As we approach the six (6) years to go milestone, council remains focused on partnering, advocating, and delivering lasting benefits that will shape our region well beyond 2032.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS	
OTHER DECISION	
(a) What is the Act/Decision being made?	The decision to endorse the Leveraging 2032: Two Years on Progress Report.
(b) What human rights are affected?	No human rights are affected.
(c) How are the human rights limited?	N/A
(d) Is there a good reason for limiting the relevant rights? Is the limitation fair and reasonable?	N/A
(e) Conclusion	The decision is consistent with human rights.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

1.	Leveraging 2032: Two Years on Progress Report ↓ 
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Sibel Gradinscak

SENIOR PROJECT OFFICER - MAJOR PROJECTS

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER (COMMUNITY, CULTURAL AND ECONOMIC DEVELOPMENT)

“Together, we proudly enhance the quality of life for our community”

City of Ipswich

LEVERAGING 2032

Our Roadmap to the Olympic
and Paralympic Games

Two Years on Progress Report



ACKNOWLEDGEMENT OF COUNTRY

Ipswich City Council respectfully acknowledges the Traditional Owners, the Jagera, Yuggera and Ugarapul People of the Yugara/Yagara Language Group, as custodians of the land and waters we share. We pay our respects to their Elders past and present, as the keepers of the traditions, customs, cultures and stories of proud peoples.

An electronic version of this report is available to view or download on the City of Ipswich website: ipswich.qld.gov.au.
You can request a printed copy or provide feedback by contacting us on (07) 3810 6666 or council@ipswich.qld.gov.au.

OVERVIEW

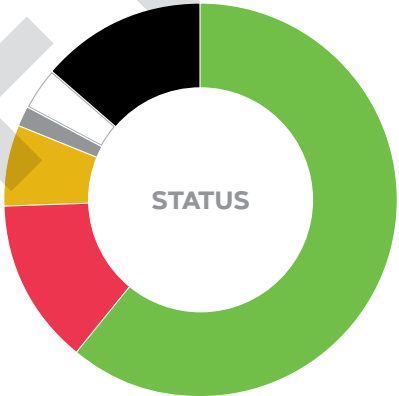
Leveraging 2032: Our Roadmap to the Olympic Games outlines council's strategic approach to achieving its shared vision for community advancement – harnessing the opportunities of the Games and shaping a lasting legacy for current and future generations.

Two years on, this progress report highlights achievements against the legacy outcomes. Framed around four key themes A Connected Region, Most Liveable Region, A Thriving Regional Economy, and A Global Identity, there are 59 key actions. Of those, 61% are on track, 14% have been completed, and 21% remain not started or are on hold pending decisions at a state level.

This report showcases not just the progress achieved, but council's unwavering commitment to a meaningful legacy, driven by collaboration, strategic focus, and community-first outcomes. As we approach the six-years-to-go milestone, council remains focused on partnering, advocating, and delivering lasting benefits that will shape our region well beyond 2032.

Legacy Outcomes – Key Actions

STATUS		No.
ON TRACK		36
NOT STARTED		8
ON HOLD		4
CLOSED – ABSORBED		1
NO LONGER APPLICABLE		2
COMPLETED		8
TOTAL		59



A CONNECTED
REGION



MOST LIVEABLE
REGION



A THRIVING
REGIONAL
ECONOMY



A GLOBAL
IDENTITY

CONNECTED REGION



A transport network that is accessible, integrated, inclusive and safe for people of all ages and abilities.



OUTCOME	STATUS	COMMENTARY	TIMING	ROLE
Outcome 1 – Ipswich to Springfield Central Public Transport Corridor – Mass Transit				
1.1 Continue to work in partnership with State and Federal Governments to finalise the business case to get the project shovel ready by 2025.	●	Preliminary Business Case completed and submitted to Queensland Government late 2024. Detailed Business Case to commence late 2025 – early 2026.	Apr 2026	PR
1.2 Advocate for project construction funding from State and Federal Governments through the second tranche of the SEQ City Deal.	●	Seek capital funding once Detailed Business Case complete and cost of project known.	Apr 2026	AD
1.3 Work with State Government to identify interim mass-transit options for the corridor between Ipswich and Springfield.	●	Closed – absorbed, see 2.1.	-	AD
Outcome 2 – Ipswich Public Transport Connectivity – Local Connections				
2.1 Advocate to increase bus services across the municipality, connecting communities and enhancing liveability.	✓	Stage 1 buses commence November 2025. Continue to advocate for Stages 2 and 3.	Nov 2025	AD
2.2 Engage with TMR, local MPs and State Ministers to align priorities and commitments for public transport connectivity in Ipswich.	✓	Stage 1 buses commence November 2025. Continue to advocate for Stages 2 and 3.	Nov 2025	PR
Outcome 3 – Ipswich – Games Workforce and Supply Chain Connectivity				
3.1 Advocate for State and Federal Governments to prioritise planning for and delivery of critical highway upgrades to the Warrego Highway, Cunningham Highway and Centenary Highway.	●	On Track – advocacy continues.	Ongoing	AD
3.2 Work with Games partners to identify the supply chain pathways through Ipswich and their regional connections.	●	Not started – Continue to work with delivery partners on opportunities.	2026	PR
3.3 Position Ipswich to maximise the economic opportunities associated with Games logistics.	●	Investment Prospectus developed.	Nov 2025	AD

ROLE OF COUNCIL	PR Partner AD Advocate SP Service Provider LD Leader RG Regulator
STATUS	● ON TRACK ● NOT STARTED ● ON HOLD ● CLOSED – ABSORBED ○ NO LONGER APPLICABLE ✓ COMPLETED

MOST LIVEABLE



Creating a liveable region
for generations now and
into the future.



OUTCOME	STATUS	COMMENTARY	TIMING	ROLE
Outcome 4 – North Ipswich Sport and Entertainment Precinct				
4.1 Progress site due diligence and preliminary design and planning.	✓	Preliminary design and planning completed. Construction anticipated in 2026.	2025	LD
4.2 Advocate for a project funding commitment from the State Government.	✓	State Government funding received. Advocacy continues for future stages.	-	LD
Outcome 5 – Regional Parkland and Indoor-Outdoor Sporting Complex				
5.1 Complete a review and prioritisation of recommendations as part of the Ipswich Indoor Sports Facilities Plan.	●	Work to identify suitable locations continues for indoor sports venue.	Jun 2026	LD
5.2 Select preferred location and undertake site acquisition.	●	Work to identify suitable locations continues for indoor sports venue.	Jun 2026	LD
5.3 Prepare a project scope which details funding and delivery components.	●	Not Started – capital funding will be sought once scoping has been finalised.	2027	LD
5.4 Partner with the State Government and private sector to identify new sporting facility opportunities.	●	On track – work ongoing.	Ongoing	PR
Outcome 6 – Springfield Central Sport and Entertainment Precinct				
6.1 Support Springfield City Group to progress the Springfield Sports and Entertainment Precinct proposal.	●	Springfield sport and entertainment precinct planning underway.	Ongoing	PR
6.2 Continued advocacy for the Brisbane Lions to relocate AFL matches to Ipswich during the Gabba redevelopment.	○	This action is no longer applicable following a decision made by the state government.	-	SP

ROLE OF COUNCIL	PR Partner AD Advocate SP Service Provider LD Leader RG Regulator
STATUS	● ON TRACK ● NOT STARTED ● ON HOLD ● CLOSED – ABSORBED ○ NO LONGER APPLICABLE ✓ COMPLETED

Item 4 / Attachment 1.

OUTCOME	STATUS	COMMENTARY	TIMING	ROLE
Outcome 7 – Pre-Games Training Opportunities (Venues, Team Attraction)				
7.1 Undertake an audit of all public and private sporting facilities across the city at a state, national and international standard.	●	Team Attraction brochure for pre-Game training to be completed late 2025.	Dec 2025	LD
7.2 Work with Springfield City Group to secure commitment from international teams to relocate to Springfield and surrounding areas for the Games.	●	Following Team Attraction brochure engagement with SCG will commence.	Dec 2025	LD
7.3 Identify the gaps which exist across Ipswich for sporting facilities to define the pitch from a public and private lens for required investment into indoor and outdoor sporting complexes.	●	Gaps identified and investment opportunities communicated to State and Federal Government as part of the Sports Strategy submission.	Ongoing	LD
Outcome 8 – Ipswich Synthetic Athletics Track				
8.1 Support advocacy to progress the proposal for a sporting precinct and tartan track.	●	Preferred location to be identified and capital funding sought.	Dec 2025	LD
Outcome 9 – Healthy and Engaged City				
9.1 In collaboration with Ipswich's multicultural and First Nation's communities, understand opportunities and challenges to foster greater participation in local grassroots sports and activities.	●	Continue to identify opportunities to bolster participation.	Ongoing	PR
9.2 Support the development of council's Active Ipswich program to increase participation of First Nation's and multicultural communities.	●	Opportunities continue to be explored.	Ongoing	PR
9.3 Work with local sporting clubs to increase capability and capacity to maximise local sporting opportunities.	●	Ongoing program of works.	Ongoing	PR
Outcome 10 – Ipswich Showgrounds and the Ipswich Convention and Exhibition Centre				
10.1 Support the Ipswich Show Society's advocacy to progress the proposal for the ICEC.	●	On Hold – on advice of the Ipswich Show Society.	-	AD
10.2 Identify future use for current greyhound track, lease extended to early 2024.	○	No longer applicable – not relevant within a Games context.	-	AD
Outcome 11 – An Environmental Legacy for Ipswich – Legacy Forest				
11.1 Identify priority areas of high value habitat and biodiversity corridors for protection and rehabilitation through partnerships, offsets, impact investment and acquisition.	●	Continue to identify opportunities to support delivery of a Legacy Forest. The Legacy Forest a priority under the Games as a regionally significant project.	Ongoing	SP
11.2 Increase canopy cover across the city through urban greening, landholder partnerships and tree plantings.	●	Funding commitments received and project planning in progress.	Ongoing	SP
11.3 Implementation of the three-bin core service to all eligible properties.	✓	Completed – more than 55,000 households successfully transitioned to a three-bin core service.	Jun 2025	SP
11.4 Construction of two modern resource recovery centres to service the priority growth areas of the city.	●	SRRC to be delivered in 2030/2031 and WRRC preferred site acquisitions in progress.	2031	SP
11.5 Develop and implement a sustainable procurement policy.	●	Procurement Policy embedding sustainable procurement objectives endorsed.	Ongoing	LD



OUTCOME	STATUS	COMMENTARY	TIMING	ROLE
Outcome 12 – A Sustainable Legacy for Ipswich				
12.1 Installation of solar PV systems to council's corporate and community facilities, including Nicholas Street Precinct.	●	Solar PV systems fully installed in the Nicholas Street precinct. A first tranche of projects delivered, next tranche on track.	Ongoing	LD
12.2 Transition council's fleet to low emission vehicles and equipment.	●	Council continues to work towards lowering emissions through vehicles and equipment.	Ongoing	SP
12.3 Implement energy efficiency measures including retrofit of LED streetlighting.	●	On Track – ongoing.	Ongoing	SP
12.4 Power council's electricity requirements with 100 per cent renewable energy.	●	85% of target reached.	Ongoing	PR

**Spotlight on legacy and community impact –
North Ipswich Sport and Entertainment Precinct**

A landmark \$40 million investment from all levels of government is transforming the North Ipswich Sport and Entertainment Precinct – delivering a new western grandstand and upgraded field lighting. This upgrade will elevate local sport, energise community pride, and create a vibrant destination for residents and visitors. As part of the Brisbane 2032 journey, it also lays the foundation for a world-class venue that reflects our Olympic ambitions and ensures lasting benefits for generations to come.



ROLE OF COUNCIL	PR Partner AD Advocate SP Service Provider LD Leader RG Regulator
STATUS	● ON TRACK ● NOT STARTED ● ON HOLD ● CLOSED – ABSORBED ○ NO LONGER APPLICABLE ✓ COMPLETED

THRIVING REGIONAL ECONOMY



Our competitive identity sets Ipswich apart and supports investment attraction, local business success and economic growth.

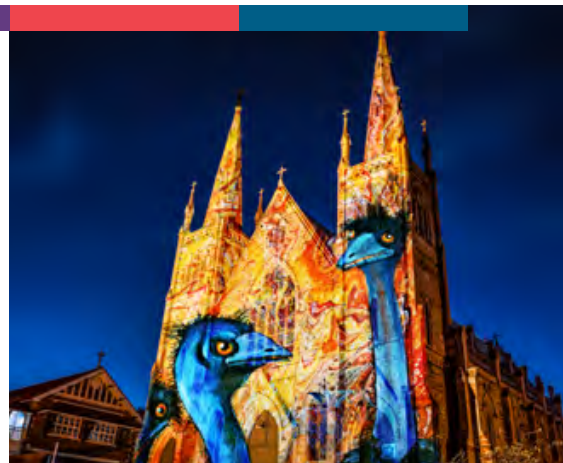


OUTCOME	STATUS	COMMENTARY	TIMING	ROLE
Outcome 13 – Boosting Business and Regional Growth Opportunities				
13.1 Develop a central gateway to showcase local business, including a targeted business concierge service and cross-sector business capability register.	●	On Hold – pending State Government decision.	Paused	LD
13.2 In partnership with education and training provider, delivers industry development activities to build capacity and capability for local businesses to be able to supply to the Games.	●	On Hold – awaiting direction from State Government.	Paused	PR
13.3 Work with local education and training providers to create vocational pathways for local residents.	●	On Hold – pending State Government decision.	Paused	PR
13.4 Work with local businesses and Games partners to create young elite athlete sponsorship opportunities.	●	Continue to identify opportunities for young athlete engagement opportunities.	Ongoing	PR
13.5 Work with the State Government to identify key opportunities for investment attraction through the provision of enablers and incentives facilitating growth of the local economy.	●	Identification of key opportunities continues.	Ongoing	AD
Outcome 14 – New Hotels and Accommodation				
14.1 Deliver the key outcomes from the Hotel and Short Term Accommodation Plan.	✓	Plan and supplementary investment prospectus and incentives policy delivered.	Jul 2025	LD
14.2 Actively prioritise hotel investment attraction activities and work with existing hotels and accommodation providers in the city to consider expansion opportunities.	●	On Track – new hotel development in train.	Ongoing	PR
14.3 Consider how council can further incentivise hotel and accommodation development within the city.	✓	Incentives Policy implemented.	Ongoing	LD
Outcome 15 – A Local Volunteer Passport				
15.1 Work with Games stakeholders and local education and training providers to identify or create accredited programs that would give opportunities for micro-credentials for volunteers.	●	Not Started – awaiting direction from State Government.	Paused	AD
15.2 Support the Games stakeholders to promote Games volunteering opportunities to local residents.	●	Not Started – awaiting direction from State Government.	Paused	AD
ROLE OF COUNCIL	PR Partner AD Advocate SP Service Provider LD Leader RG Regulator			
STATUS	● ON TRACK ● NOT STARTED ● ON HOLD ● CLOSED – ABSORBED ○ NO LONGER APPLICABLE ✓ COMPLETED			

GLOBAL IDENTITY



The Ipswich Region is well placed to continue to improve its position in the South East Queensland visitor market by enhancing its profile and developing its experiences.



OUTCOME	STATUS	COMMENTARY	TIMING	ROLE
Outcome 16 – Position Ipswich as the Place to be Before, During and After the Games				
16.1 Engage a consultant to define our competitive identity to position Ipswich to attract investment and tourism within a Games context.	✓	Investment Prospectus delivered.	Dec 2025	LD
16.2 Promote the city through its renewed position to prioritise investment attraction and tourism associated with the Games.	●	Not started – Pending outcome from 16.1.	2026	LD
Outcome 17 – Enhance and Leverage out Unique Selling Points and Tourism Assets				
17.1 Work with our existing tourism facility operators within the region.	●	On Track – ongoing.	Ongoing	PR
17.2 Prioritise tourism investment attraction activities.	●	Continue to identify opportunities to facilitate mid-week and overnight visitation to the city.	Ongoing	PR
17.3 Work in partnership with tourism asset owners and Games stakeholders to jointly promote the region and its tourism facilities.	●	Not Started – conditional on 16.1.	2026 –	PR
Outcome 18 – Support and Showcase Local Multicultural Communities				
18.1 Support Multicultural Australia and the Brisbane Lions to deliver an inaugural Ipswich Mini Multicultural Games, leading into the Luminous Festival in partnership with Multicultural Australia and Brighton Homes.	●	Ongoing local multicultural opportunities will continue to be identified and pursued.	Ongoing	PR
18.2 Partner with different community groups to determine suitability to host events such as the Sikh Games in Ipswich, garnering crowds of up to 15,000, raising the regions profile and delivering economic impact.	●	Not Started – council will investigate opportunities in partnership with Multicultural Australia.	2027–2028	PR
Outcome 19 – Destination Led Events				
19.1 Deliver a new Destination Development Plan.	●	Destination Development Plan to be endorsed Dec 2025.	Dec 2025	LD
19.2 Implement the annual City Events Plan.	●	Continue to implement and develop city events.	Ongoing	LD
ROLE OF COUNCIL	PR Partner AD Advocate SP Service Provider LD Leader RG Regulator			
STATUS	● ON TRACK ● NOT STARTED ● ON HOLD ● CLOSED – ABSORBED ○ NO LONGER APPLICABLE ✓ COMPLETED			



Item 4 / Attachment 1.



OUTCOME	STATUS	COMMENTARY	TIMING	ROLE
19.3 Attract, support and produce a diverse program of annual events that engage the community and promote Ipswich as a destination, drive visitation and short stays and positively impact on business and industry.	●	Continue to attract, support and develop diverse events across the City.	Ongoing	PR
19.4 Raise the profile of the city as a destination and increase the region's appeal to visitors.	●	Not Started – pending outcome from 19.1.	2026	AD
Outcome 20 – The Cultural Olympiad				
20.1 Capacity and capability building of local artists.	●	Work continues to build and progress.	Ongoing	LD
20.2 Enhance Ipswich's cultural and civic facilities.	●	Significant movement in this space through the uPPP fund.	Ongoing	AD
20.3 Create events and opportunities that showcase local creative content.	●	Work continues to build and progress.	Ongoing	LD

ROLE OF COUNCIL	PR Partner AD Advocate SP Service Provider LD Leader RG Regulator
STATUS	● ON TRACK ● NOT STARTED ● ON HOLD ● CLOSED – ABSORBED ○ NO LONGER APPLICABLE ✓ COMPLETED



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Doc ID No: A12046039

ITEM: 5

SUBJECT: FINAL LIST OF PROPOSED VENUES FOR TEAM ATTRACTION BROCHURE

AUTHOR: ADVOCACY LEAD

DATE: 24 September 2025

EXECUTIVE SUMMARY

This is a report concerning the final list of proposed venues for inclusion in the City of Ipswich Team Attraction brochure for elite training particularly in the context of pre-Games training in the leadup to the Brisbane 2032 Olympic and Paralympic Games.

RECOMMENDATION/S

That the list of venues for the Team Attraction Brochure be reviewed to proceed.

RELATED PARTIES

There was no declaration of conflicts of interest

IFUTURE THEME

Vibrant and Growing

PURPOSE OF REPORT/BACKGROUND

Legacy outcome 7 of the City of Ipswich *Leveraging 2032 Our Roadmap to the Olympic and Paralympic Games* is to undertake an audit of all public and private sports facilities in the city at a state, national and international standard.

A report to the Advocacy Advisory Committee No. 2025(02) dated 14 August 2025 noted the progress made as part of *Outcome 7: Pre-Games Training Opportunities (Venues, Team Attraction)* through the delivery of a venue audit of Council and non-Council sporting venues.

An action out of this meeting was for the Economic Development Manager to continue the assessment of non-council venues and provide a further updated list to a future meeting.

Attachment 1 – Council Venues and Attachment 2 – Non-Council Venues show the final list of all Council and non-Council venues audited in the city.

Attachment 3 – Team Attraction Brochure Venues provides a list of proposed venues for inclusion in the Team Attraction Brochure for endorsement to progress to Committee and Council for approval.

It is proposed that eight (8) Council venues and ten non-Council venues and are included in the Team Attraction brochure.

The proposed list of accommodation options, gyms, rehab and recovery centres to include in the brochure are also included in Attachment 3 – Team Attraction Brochure Venues.

Once the proposed list of venues to include in the brochure is approved by Council, the Team Attraction brochure will be finalised to be released before the end of this year or early next year.

Once launched relationships would be built with global National Olympic Committee's (NOCs) to identify particular sport teams that would be interested in utilising Ipswich's venues. Strengths and niche offerings are proposed to be emphasized, including modern pentathlon at Brighton Homes Arena, skateboarding at Redbank Pains Rec Reserve and mountain biking at Hidden Vale Spicers.

LEGAL IMPLICATIONS

This report and its recommendations are consistent with the following legislative provisions:
Local Government Act 2009

POLICY IMPLICATIONS

This report and its recommendations relate to the implementation of Leveraging 2032: Our Roadmap to the Olympic and Paralympic Games, specifically Outcome 7.1 and 7.3.

RISK MANAGEMENT IMPLICATIONS

There is a reputation risk for the City of Ipswich when releasing a Team Attraction Brochure as it could draw negative commentary about the conditions of some of the cities sports venues. It could also result in criticism if no international teams elect to train in Ipswich. However, the quality of some of the city's venues and proximity to Brisbane ensures it is more likely that some teams will train in Ipswich. As most other SEQ council have not yet produced a Team Attraction Brochure its release gives Ipswich an opportunity to proactively build relationships with international teams to secure training in Ipswich ahead of competing councils.

FINANCIAL/RESOURCE IMPLICATIONS

The Team Attraction Brochure will be produced within the existing Office of Economic Development budget

COMMUNITY AND OTHER CONSULTATION

All non-Council venues were visited and consulted with as part of the citywide audit.

Don Stewart, Manager, Community and Cultural Services provided input on Councils venues

CONCLUSION

The City of Ipswich has a variety of quality sports venues which could be used by international teams for training in the lead up to the 2032 Games. It is an opportune time to complete a Team Attraction Brochure to start building relationships with teams globally and promoting the city as a distraction free environment to train.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS	
OTHER DECISION	
(a) What is the Act/Decision being made?	Final List of Proposed Venues for Team Attraction Brochure
(b) What human rights are affected?	No human rights are affected by this decision
(c) How are the human rights limited?	Not applicable
(d) Is there a good reason for limiting the relevant rights? Is the limitation fair and reasonable?	Not applicable
(e) Conclusion	The decision is consistent with human rights.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

	CONFIDENTIAL
1.	Council venues
2.	Non-Council venues
3.	Team Attraction Brochure Venues

Kate Adams

ADVOCACY LEAD

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER (COMMUNITY, CULTURAL AND ECONOMIC DEVELOPMENT)

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Doc ID No: A12046061

ITEM: 6

SUBJECT: LOCALLY SIGNIFICANT PROJECTS FOR APPROVAL

AUTHOR: ADVOCACY LEAD

DATE: 24 SEPTEMBER 2025

EXECUTIVE SUMMARY

This is a report proposing five (5) projects be adopted as Locally Significant Projects for advocacy purposes.

RECOMMENDATION/S

- A. That five (5) Locally Significant Projects be endorsed to progress to Committee and Council for approval to be added to the Locally Significant Project list.**
- B. That two (2) other projects have been assessed and determined not to progress them as Locally Significant Projects at this time.**

RELATED PARTIES

There was no declaration of conflicts of interest

IFUTURE THEME

Vibrant and Growing

PURPOSE OF REPORT/BACKGROUND

The concept of a Locally Significant Project was initiated out of a Notice of Motion in August 2023 for the revitalisation of Bell Street to be named as an Ipswich City Council Locally Significant Project.

Locally Significant Projects are intended to be a second tier of advocacy priorities that range from sporting or community club infrastructure through to local road and transport projects and economic development projects. The need or opportunity for a second tier of projects has arisen from requests, particularly in election years, of local elected representatives and candidates for a list of potential projects that could be considered for funding through election commitments. The primary focus of Council's advocacy will remain on Regionally Significant Projects.

At the Advocacy Advisory Committee No. 2025(02) dated 14 August 2025 the updated Advocacy for Significant Projects Policy was endorsed and progressed to Committee and Council for approval and adoption.

The Economic Development Manager and Advocacy Lead met with the Mayor and all Councillors to compile a list of suggestions for Locally Significant Projects.

The new Advocacy for Significant Projects Policy and Advocacy for Significant Project Prioritisation Procedure have been followed to assess the first batch of proposed Locally Significant Projects.

Of the seven (7) projects assessed five (5) are proposed to be adopted as Locally Significant Projects and two (2) have been assessed to not progress as Locally Significant Projects at this time.

The five (5) projects proposed for adoption as Locally Significant Projects are:

- John Street, Rosewood drainage and flood resilience upgrades
- Tivoli Sports Complex access, amenities and clubhouse upgrades
- Redbank Plains Recreation Reserve clubhouse and amenities upgrades
- Caledonian Park amenities upgrade
- Redbank Plains Town Square bus station upgrade

The project briefs and criteria templates assessing the projects are provided in Attachments 1-10, a summary of each project is provided below.

John Street, Rosewood drainage and flood resilience upgrades

For many years, the local community have voiced their concerns regarding flooding along John Street, Rosewood and the profile of the current pavement. \$3 million has been provided by the Queensland Government for design work. Council is to advocate for funding to complete the drainage and flood resilience upgrades. To best advocate for the completion of the John Street works it should be added to the list of Locally Significant Projects.

Tivoli Sports Complex access, amenities and clubhouse upgrades

\$5.576 million in SEQ Liveability Funding has been provided to Tivoli Sports Complex for field and amenity expansion. Council has identified further field expansions and amenity upgrades needed in the future. However, the Department of Transport and Main Roads has said the congested game day access via Mt Crosby Road onto Church Street needs to be upgraded to traffic lights before further expansion can occur. Addressing the access issues at Tivoli Sports Complex should be elevated to a Locally Significant project to allow further additions of fields and clubhouses at the site.

Redbank Plains Recreation Reserve clubhouse and amenities upgrades

Redbank Plains Recreation Reserve received \$8.96 million under the SEQ Liveability Fund to develop two (2) additional full size rectangular playing fields with lighting and irrigation. Upon completion of Liveability Funding a clubhouse for the three (3) clubs and adjacent high school to utilise is required, with universal changerooms, amenities and a canteen with commercial kitchen. Plans are underway for the clubhouse facility with an approximate cost of \$3.5 million. Concept plans are also underway for a third rectangular playing field and

junior cricket oval with irrigation, lights and carparking, with an approximate cost of between \$8-10 million. Advocating for better clubhouses and amenities at Redbank Plains Recreation Reserve should be elevated to a Locally Significant project to allow further utilisation of the reserve and expansion of the clubs.

Caledonian Park amenities upgrade

Council's Sport and Recreation Team has applied for \$80,000 through the Ti Tree Bioenergy Funding to prepare detailed plans, designs and specifications for construction of a new amenities facility to replace the existing outdated and unsanitary long-drop toilet system at the Rosewood Football Club grounds, located at Caledonian Park with a modern, environmentally sustainable amenities block. The outcome of the funding application should be known in October or November 2025. If the funding application is successful and the detailed costings are known infrastructure funding can be sought from the State Government, it will also be put on Council's capital expenditure list for consideration or future funding opportunities. Upgrading the amenities at Caledonian Park should be elevated to a Locally Significant project to allow further growth for sporting opportunities in the Rosewood area.

Redbank Plains Town Square bus station upgrade

Funding for the Better Bus Network was announced last year and four (4) new routes under Stage 1 will commence on 17 November 2025. This will result in four (4) new routes servicing Redbank Plains Town Square as well as service changes to three (3) other routes. In peak hour, this will result in approximately 17 buses per hour in each direction, up from the current two (2) routes servicing Redbank Plains Town Square operating at 30 minutes intervals during peak hour and 60 minutes off-peak. The current bus stops at Redbank Plains Town Square are rudimentary with limited ingress and egress space onto busy Redbank Plains Road. While not publicly announced, a Department of Transport and Main Roads (TMR) feasibility study is currently underway for a future bus station upgrade. Redbank Plains Town Square will play a critical role in the bus network and bus transfers given its central location. At the conclusion of the feasibility study Translink will need to seek funding for a business case and then construction of a new bus station. Upgrading the bus station at Redbank Plains Town Centre should be elevated to a Locally Significant project to ensure better public transport efficiency and patronage.

Projects not progressing

The two (2) projects which are proposed not to proceed as Locally Significant Projects at this time are:

- Black Box Theatre
- George Alder Tennis Centre

The project briefs assessing the projects are provided in Attachments 11 and 12 and a summary is provided below.

Black Box Theatre

In January 2025, Ipswich City Council received \$3.837 million in funding under the urban Precincts and Partnerships Program (uPPP) for the Ipswich Central Hearts: Arts, Commerce and Urban Greening program. The funding will support the planning and detailed design for key activities in Ipswich Central, including expanding Ipswich Art Gallery, redeveloping the Ipswich Civic Centre, streetscape refresh of Brisbane Street, connection to the cycle network, urban greening initiatives, and the addition of a new Black Box Theatre.

The program is due for completion 31 March 2027 and the Black Box Theatre may then be eligible for funding under stream two (2) of the uPPP for precinct delivery with funding between \$5-50 million available. As a defined pathway of funding has been identified and is being encouraged by the Federal Government this project would not benefit from council advocacy efforts, as it is already on a pathway for delivery. Councils efforts are better focused on delivering on the milestones under the uPPP funding.

George Alder Tennis Centre

The George Alder Tennis Centre is Ipswich's largest tennis facility with 12 clay tennis courts. There has been local advocacy to convert the clay courts to hard court surfaces with potential multi-sport activation. Council funding was allocated to conduct a feasibility and business case assessment to convert the court surface from 12 clay courts to 12 hard courts. However, this business case is not proceeding. Council is about to go to market seeking an external operator to manage the courts. Pending the success of this process potential future re-surfacing and multiple sport activation options will be determined at a later date.

Other projects

Three (3) projects suggested for the Locally Significant Project list are already captured as Regionally Significant Projects, so did not proceed to assessment as Locally Significant Projects, these are:

- Synthetic athletics track – a priority project in the Olympic and Paralympic Games opportunities Regionally Significant Project
- Centenary Highway duplication – a priority project in the Critical and Enabling Infrastructure Regionally Significant Project
- Augusta Parkway Interchange – a priority project in the Critical and Enabling Infrastructure Regionally Significant Project

LEGAL IMPLICATIONS

This report and its recommendations are consistent with the following legislative provisions:
Local Government Act 2009

POLICY IMPLICATIONS

The assessment of Locally Significant Projects is consistent with the Advocacy for Significant Projects Policy

RISK MANAGEMENT IMPLICATIONS

All advocacy activities come with risks including reputational or loss of funding. They can also create unrealistic expectations about delivery of projects. However, having a defined agreed list of priority local projects will help the City of Ipswich provide accurate and relevant information when opportunities present themselves for funding these projects, whether they be through grant applications or election commitments.

FINANCIAL/RESOURCE IMPLICATIONS

All advocacy activities occur within the existing budget

COMMUNITY AND OTHER CONSULTATION

The following were consulted in the preparation of the Locally Significant Project briefs:

Mayor Teresa Harding
Deputy Mayor Nicole Jonic
Councillor Pye Augustine
Councillor Jacob Madsen
Councillor Marnie Doyle
Councillor Jim Madden
Councillor David Martin
Melissa Fitzgerald, Mayor's Chief of Staff
Don Stewart, Manager, Community and Cultural Services
Dan Heenan, Economic Development Manager
Erin Marchant, Place Manager Ipswich Central
Melissa Dower, Community and Sport Manager
John Bolton, Principal Sport, Recreation and Community Facilities Planner
James MacArthur, Senior Transport Planner

CONCLUSION

The five (5) proposed Locally Significant Projects be endorsed to progress to Committee and Council for approval to be added to the list, bringing the number of Locally Significant Projects to six (6).

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS	
OTHER DECISION	
(a) What is the Act/Decision being made?	That five Locally Significant Projects be endorsed to progress to Committee and Council for approval to be added to the Locally Significant Project list. That two other projects have been assessed and determined not to progress them as Locally Significant Projects at this time.

(b) What human rights are affected?	No human rights are affected by this decision
(c) How are the human rights limited?	Not applicable
(d) Is there a good reason for limiting the relevant rights? Is the limitation fair and reasonable?	Not applicable
(e) Conclusion	The decision is consistent with human rights.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

1.	Locally Significant Project Brief John Street ↓ 
2.	Criteria template John Street ↓ 
3.	Locally Significant Project brief Tivoli Sports fields ↓ 
4.	Criteria template Tivoli Sports Complex ↓ 
5.	Locally Significant Project brief Redbank Plains Recreation Reserve ↓ 
6.	Criteria template Redbank Plains Recreation Reserve ↓ 
7.	Locally Significant Project brief Caledonian Park facilities ↓ 
8.	Criteria template Caledonian Park ↓ 
9.	Locally Significant Project brief Redbank Plains Town Square bus station upgrade ↓ 
10.	Criteria template Redbank Plains bus station ↓ 
11.	Locally Significant Project brief Black Box Theatre ↓ 
12.	Locally Significant Project brief George Alder Tennis Centre ↓ 

Kate Adams

ADVOCACY LEAD

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER (COMMUNITY, CULTURAL AND ECONOMIC DEVELOPMENT)

“Together, we proudly enhance the quality of life for our community”

SIGNIFICANT PROJECTS – PROJECT BRIEF



SIGNIFICANT PROJECTS - PROJECT BRIEF

SIGNIFICANT PROJECTS - PROJECT BRIEF

1. EXECUTIVE SUMMARY

John Street, Rosewood drainage and flood resilience upgrades

For many years, the local community have voiced their concerns regarding flooding along John Street, Rosewood and the profile of the current pavement. \$3 million has been provided by the Queensland Government for design work. Council is to advocate for funding to complete the drainage and flood resilience upgrades.

2. RECOMMENDATION

That the project be considered as locally significant.

3. RELATED PARTIES

Council Key Departments:

- Asset and Infrastructure Services Department
 - Infrastructure and Strategy Branch
 - Capital Delivery Branch
- Community, Cultural and Economic Development Department
 - Office of Economic Development
 - Media, Communications and Engagement Branch
- Office of the Mayor

Leveraging Projects:

Council has, and continues to, work proactively with TMR to develop a suitable solution for John Street and in particular for Council's respective associated assets.

4. BACKGROUND

Following years of community concerns about the flooding and drainage at John Street, Rosewood the Department of Transport & Main Roads (TMR) have taken carriage of investigations into lowering the crown on John Street between William Street and Railway Street. The Queensland Government allocated \$3 million in the 2022-23 State Budget for the design work to improve stormwater systems in John Street and Railway Streets, including road reconstruction. TMR have engaged an external consultant to investigate rehabilitation and reprofiling of John Street which includes possible upgrades to the stormwater network and existing drainage channels as well as refining the Railway Street drainage options. Council continues to provide input and support to ensure any upgrades to both state and council infrastructure results in a high-quality outcome for the community. The outcome of the planning study will determine the project's preferred solution and the suitability for progression to design and construction. \$1 million has been spent with the remaining \$2 million profiled for 2025-26 financial year. At the 8th of May 2025 Advocacy Advisory Committee meeting the Mayor suggested John Street, Rosewood should be listed as a Locally Significant Project. It is proposed Council advocate for funding to complete the drainage and flood resilience upgrade. Once the design work is complete the known funding envelope will be sought from the Queensland Government.

5. STRATEGIC ALIGNMENT

Relevant Queensland Government plans and documents:

- QTRIP 2025-26 – 2028-29
- 2022-23 State Budget

Relevant Ipswich City Council plans and documents:

- iGo City of Ipswich Transport Plan
- Ipswich City Council Annual Plan 2025-26

6. ELIGIBILITY CRITERIA

As a smaller transport project upgrading the drainage and flood resilience of John Street, Rosewood would enhance the lifestyle and livability of Rosewood, along with providing an economic boost for local businesses and improving local community connections.

Following years of community concerns about the flooding and drainage the upgrades would have significant community support. It has also been advocated for by the Mayor.

The project will require Queensland Government funding to be completed.

7. IMPACTS / BENEFITS

Reduced flooding and associated costs of flood recovery.

8. PROJECT STATUS

Advocating for Queensland Government funding to complete the project. Once design work is complete and the funding envelope is defined the advocacy ask will be updated to include the financial amount sought.

9. PROJECT REQUIREMENTS

Advocating for Queensland Government funding to complete the project, may include seeking an update from TMR or the Transport Minister.

10. KEY STAKEHOLDERS

City of Ipswich

- Mayor Terese Harding
- Division 4 Councillor Jim Madden
- Division 4 Councillor David Martin

Queensland Government

- Department of Transport and Main Road
- Minister for Transport and Main Roads Brent Mickelberg
- Member for Ipswich West Wendy Bourne

11. CONSULTATION

In the 8th May 2025 Advocacy Advisory Committee meeting the Mayor requested the John Street, Rosewood drainage and flood resilience upgrades be added to the Locally Significant Projects list.

The contents of this brief was consulted with:

- Dan Heenan – Economic Development Manager
- Tony Dileo – Manager, Infrastructure Strategy

12. RISKS

The significant risk of not adding John Street to the Locally Significant Projects list is the flooding and drainage works are not completed and the Rosewood community continues to endure a street which floods in a heavy downpour or storm.

13. CONCLUSION

To best advocate for the completion of the John Street works it should be added to the list of Locally Significant Projects.

14. ATTACHMENTS – PROJECT ASSESSMENT MATRIX

If the brief is approved by the General Manager. Attach the completed criteria template and submit to the Executive Leadership Team.

Project Sponsor

Kate Adams

ADVOCACY LEAD – OFFICE OF ECONOMIC DEVELOPMENT

I concur with the recommendations contained in this report.

Dan Heenan

ECONOMIC DEVELOPMENT MANAGER – OFFICE OF THE GENERAL MANAGER – COMMUNITY, CULTURAL AND ECONOMIC DEVELOPMENT DEPARTMENT

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER - COMMUNITY, CULTURAL AND ECONOMIC DEVELOPMENT DEPARTMENT



Regionally Significant Project and Locally Significant Project criteria template

 Collaboration  Communication  Integrity  Efficiency  Leadership

Regionally Significant Project criteria

Regionally Significant Projects are future-focused projects that will have a positively transformational impact on the whole of the Ipswich region. They will lead to job creation, increased investment, better transport options and improved connectivity, greater sustainability and improved health outcomes. These projects are outside the city's control and require Queensland and/or Australian Government funding to be delivered. To be an eligible Regionally Significant Project the following positive benefits needs to be demonstrated:

Does the project benefit the broader Ipswich local government area?

Does the project have a positive economic impact?

Does the project have a positive social/community impact?

Does the project have a positive environmental impact?

If realised does this project align to a Council strategic priority?

IPSWICH CITY COUNCIL | Regionally Significant Project and Locally Significant Project criteria

Locally Significant Project criteria

Locally significant projects will enhance lifestyle, liveability and sense of community, attract visitation and provide an economic boost for business. They will enhance the everyday lives of residents through new and improved walking trails and wetlands, play spaces, sporting facilities, community hubs and smaller transport projects. They will bring social, health and wellbeing benefits and improve local community connections. The projects will benefit a specific part of the Ipswich region and have significant community support. The projects may be in the city's control but require some Queensland and/or Australian Government funding to be delivered. To be an eligible Locally Significant Project the following criteria need to be addressed:

Which region/division of Ipswich will this project benefit?

Rosewood, Division 4

Does the project have community support? Is it being championed by a local community group, organisation or institution? Or does it have support from a local member, the Mayor or local Councillor?

Yes, there is a long history of community concern about flooding and drainage at John Street, Rosewood. The Mayor has requested the project be added to the Locally Significant Project list.

Is the project shovel ready or has some design work been progressed?

Design work is being completed this financial year, 2025-26.

Does the project have either a positive economic, social/community or environmental impact?

Yes, as a smaller transport project upgrading the drainage and flood resilience of John Street, Rosewood would enhance the lifestyle and livability of Rosewood, along with providing an economic boost for local businesses and improving local community connections.

If realised does this project align to a Council strategic priority?

Vibrant and Growing - place making and liveability

Process

Responses to these criteria questions need to be attached to the Significant Projects – Project Brief.

New projects can be nominated at any time, please refer to the Significant Projects Policy and the Significant Project Prioritisation Procedure.

VERSION 2.0 – May 2025



SIGNIFICANT PROJECTS - PROJECT BRIEF

TIVOLI SPORTS COMPLEX

VERSION 1.0 – September 2019

SIGNIFICANT PROJECTS - PROJECT BRIEF

1. EXECUTIVE SUMMARY

The Tivoli Sports Complex received \$5.576 million from the SEQ Liveability Fund for expansion to introduce a new full-size rectangular field and training field with back netting, toilet amenities, an internal road and car park, footpath connections and associated civil works will enhance and encourage community participation in sports. Scoping for this project has commenced.

There is room for a further two rectangular fields at Tivoli Sports Complex including an oval and car parking. This would require significant civil work with an approximate cost of more than \$10 million. The State Government has said the very congested game day access via Mt Crosby Road onto Church Street needs to be addressed before this further expansion can occur.

Police are currently required to control the T-section at Mt Crosby Road on game days. Alternative access further south off Mt Crosby Road onto a gazetted easement has been deemed unsafe by the Department of Transport and Main Roads (TMR) due to a blind crescent to the north when exiting the venue.

The best outcome is for the T-section at Mt Crosby Road and Church Street to be upgraded with traffic lights, the approximate cost being \$10 million.

There is also a Development Application (DA) for a parcel of land north of Church Street for an industrial complex. A requirement of this DA could be to upgrade the access point.

Plans are being made for new change rooms/amenity building next to the new fields along with a new clubhouse facility (two change rooms, canteen/kitchen, multipurpose room) for the existing fields to support the existing two change rooms, storage and toilets. The approximate construction costs are \$3.5 million.

These projects have been identified by Council for State and/or Federal Government grant applications when grants are available.

2. RECOMMENDATION

That the project be considered as locally significant

3. RELATED PARTIES

Don Stewart – Manager Community and Cultural Services Branch

John Bolton – Principal Sport, Recreation and Community Facilities Planner

4. BACKGROUND

It was announced in January 2024 that Tivoli Sports Complex will receive \$5.576 million in funding under the SEQ Liveability Fund. Following this announcement TMR identified access issues that need to be addressed prior to any further upgrades after the SEQ Liveability Fund project is completed at Tivoli. Council has identified two additional fields are needed and can be accommodated. Council has assessed numerous secondary access points but none of them have been deemed suitable. The best outcome is to upgrade the main access point.

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Additional changerooms and amenities are needed to service the expanded fields, with planning underway in anticipation of future grant funding.

5. STRATEGIC ALIGNMENT

What key planning instruments does this project align to?

- SEQ Liveability Fund is part of the SEQ City Deal
- Ipswich City Plan 2025
- CCED CCS Sport, Recreation & Community Facilities Planning Projects
- Active Ipswich Strategy 2031

6. ELIGIBILITY CRITERIA

Upgrading access to the Tivoli Sports Complex will benefit the Musketeers Baseball Club, Marburg-Mt Crosby Thunder Cricket Club and Whitehill Football club participants and supporters. Improving the access addresses congestion and safety concerns and will allow the Complex to expand further. Additional amenities will also enhance the club's safe participation and allow further growth. The project will have a positive economic, social and environmental impact, making it a worthwhile addition to the Locally Significant Project list.

7. IMPACTS / BENEFITS

- ECONOMIC
- SOCIAL
- ENVIRONMENT

8. PROJECT STATUS

The delivery of the upgrades under the \$5.576 million SEQ Liveability Funding is currently being scoped. The upgrade to the T-section could be a condition of the DA for the industrial park north of Church Street, outcome to be known by the end of 2025.

9. PROJECT REQUIREMENTS

Advocacy to TMR to upgrade the T-section.

Grant applications once available for new and expanded clubhouses.

Continued planning for future additional two fields

10. KEY STAKEHOLDERS

Director-General Department of Transport and Main Roads Sally Stannard

Minister for Transport and Main Roads Brent Mickelberg

Director-General Department of Sport, Racing and Olympic and Paralympic Games Andrew Hopper

Minister for Sports, Racing and Olympic and Paralympic Games Tim Mander

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Department of Transport and Main Roads officers.

11. CONSULTATION

Consultation has occurred with Council's Sport and Recreation team.

12. RISKS

There is ample space at Tivoli to add two more rectangular fields to help address the shortage of rectangular field space across the Ipswich local government area. If the access issues are not improved at Tivoli Sports Complex the State Government will not allow further expansion beyond what has been funded under the SEQ Liveability Fund.

13. CONCLUSION

Addressing the access issues at Tivoli Sports Complex should be elevated to a Locally Significant project to allow further additions of fields and clubhouses at the site.

14. ATTACHMENTS – PROJECT ASSESSMENT MATRIX

Locally Significant Project criteria template attached

Project Sponsor

Kate Adams

ADOCACY LEAD - CCED

I concur with the recommendations contained in this report.

Dan Heenan

MANAGER – OFFICE OF ECONOMIC DEVELOPMENT

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER - CCED



Regionally Significant Project and Locally Significant Project criteria template

 Collaboration  Communication  Integrity  Efficiency  Leadership

Regionally Significant Project criteria

Regionally Significant Projects are future-focused projects that will have a positively transformational impact on the whole of the Ipswich region. They will lead to job creation, increased investment, better transport options and improved connectivity, greater sustainability and improved health outcomes. These projects are outside the city's control and require Queensland and/or Australian Government funding to be delivered. To be an eligible Regionally Significant Project the following positive benefits needs to be demonstrated:

Does the project benefit the broader Ipswich local government area?

Does the project have a positive economic impact?

Does the project have a positive social/community impact?

Does the project have a positive environmental impact?

If realised does this project align to a Council strategic priority?

IPSWICH CITY COUNCIL | Regionally Significant Project and Locally Significant Project criteria

Locally Significant Project criteria

Locally significant projects will enhance lifestyle, liveability and sense of community, attract visitation and provide an economic boost for business. They will enhance the everyday lives of residents through new and improved walking trails and wetlands, play spaces, sporting facilities, community hubs and smaller transport projects. They will bring social, health and wellbeing benefits and improve local community connections. The projects will benefit a specific part of the Ipswich region and have significant community support. The projects may be in the city's control but require some Queensland and/or Australian Government funding to be delivered. To be an eligible Locally Significant Project the following criteria need to be addressed:

Which region/division of Ipswich will this project benefit?

Tivoli Sports Complex is in Division 4

Does the project have community support? Is it being championed by a local community group, organisation or institution? Or does it have support from a local member, the Mayor or local Councillor?

Community concern about the congested access to the Tivoli Sports Complex has been raised with Council. Councillors Madden and Martin have advocated for the access issues to be addressed.

Is the project shovel ready or has some design work been progressed?

Yes, discussion has occurred with TMR to assess alternative access points and upgrading the main access point has been resolved as the best outcome.

Does the project have either a positive economic, social/community or environmental impact?

Upgrading access to the Tivoli Sports Complex will benefit the Musketeers Baseball Club, Marburg-Mt Crosby Thunder Cricket Club and Whitehill Football club participants and supporters. Improving the access addresses congestion and safety concerns and will allow the Complex to expand further.

If realised does this project align to a Council strategic priority?

Vibrant and growing

Process

Responses to these criteria questions need to be attached to the Significant Projects – Project Brief.

New projects can be nominated at any time, please refer to the Significant Projects Policy and the Significant Project Prioritisation Procedure.

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SIGNIFICANT PROJECTS - PROJECT BRIEF

REDBANK PLAINS RECREATION RESERVE

VERSION 1.0 – September 2019

SIGNIFICANT PROJECTS - PROJECT BRIEF

1. EXECUTIVE SUMMARY

Redbank Plains Recreation Reserve received \$8.96 million under the SEQ Liveability Fund to develop two additional full size rectangular playing fields with lighting and irrigation, which will improve the region's recreational capacity. Enhancements also include adding back netting, additional parking for ease of access, new footpaths connecting amenities and fields and the provision for future development of inclusive clubhouse and change room facilities. This funding requires a \$3.64 million contribution from Council.

Upon completion of Liveability Funding a clubhouse for the three clubs and adjacent high school to utilise is required, with universal changerooms, amenities and a canteen with commercial kitchen. Plans are underway for the clubhouse facility with an approximate cost of \$3.5 million.

Concept plans are also underway for a third rectangular playing field and junior cricket oval with irrigation, lights and carparking, with an approximate cost of between \$8-10 million.

There is currently no funding available for either of these projects, however, they have been identified by Council for State and/or Federal Government grant applications when grants are available.

2. RECOMMENDATION

That the project be considered as locally significant

3. RELATED PARTIES

Don Stewart – Manager Community and Cultural Services Branch

John Bolton – Principal Sport, Recreation and Community Facilities Planner

4. BACKGROUND

It was announced in January 2024 that Redbank Plains Recreation Reserve received \$8.96 million under the SEQ Liveability Fund. This project does not include much needed funding for clubhouses and amenities.

The site while one of the largest sport and recreation facilities in Ipswich is poorly laid out, street access is confusing and access to clubhouses and amenities is constrained across the reserve.

Additional changerooms and amenities are needed to service the expanded fields, with planning underway in anticipation of future grant funding.

5. STRATEGIC ALIGNMENT

What key planning instruments does this project align to?

- SEQ Liveability Fund is part of the SEQ City Deal
- Ipswich City Plan 2025
- CCED CCS Sport, Recreation & Community Facilities Planning Projects
- Active Ipswich Strategy 2031

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6. ELIGIBILITY CRITERIA

Expanding the clubhouse facilities and amenities and adding a third rectangular field will benefit Collingwood Park Power AFL Club, Redbank Plains Bears Rugby League Club, South East Redbacks Cricket Club, Westminster Warriors Soccer Club participants and supporters.

Additional amenities will enhance the clubs safe participation and allow further growth. The project will have a positive economic, social and environmental impact, making it a worthwhile addition to the Locally Significant Project list.

7. IMPACTS / BENEFITS

- ECONOMIC
- SOCIAL
- ENVIRONMENT

8. PROJECT STATUS

The delivery of the upgrades under the \$8.96 million SEQ Liveability Funding is currently being scoped. Preliminary scoping of new clubhouse facilities to support Liveability fund development is underway. Grant funding to deliver project to be sought from State and/or Federal Government.

9. PROJECT REQUIREMENTS

Grant applications once available for new and expanded clubhouses and amenities.

Continued planning for third rectangular field.

10. KEY STAKEHOLDERS

Director-General Department of Sport, Racing and Olympic and Paralympic Games Andrew Hopper

Minister for Sports, Racing and Olympic and Paralympic Games Tim Mander

11. CONSULTATION

Consultation has occurred with Council's Sport and Recreation team.

12. RISKS

There is ample space at Redbank Recreation Reserve for expanded fields to help address the shortage of rectangular field space across the Ipswich local government area. If the clubhouses and amenities are not improved it will limit the ability for clubs to provide safe and inclusive facilities for participants and ultimately stop clubs' ability to expand as the Ipswich population grows.

13. CONCLUSION

Advocating for better clubhouses and amenities at Redbank Plains Recreation Reserve should be elevated to a Locally Significant project to allow further utilisation of the reserve and expansion of the clubs.

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14. ATTACHMENTS – PROJECT ASSESSMENT MATRIX

Locally Significant Project criteria template attached

Project Sponsor

Kate Adams

ADOCACY LEAD - CCED

I concur with the recommendations contained in this report.

Dan Heenan

MANAGER – OFFICE OF ECONOMIC DEVELOPMENT

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER - CCED



Regionally Significant Project and Locally Significant Project criteria template

 Collaboration  Communication  Integrity  Efficiency  Leadership

Regionally Significant Project criteria

Regionally Significant Projects are future-focused projects that will have a positively transformational impact on the whole of the Ipswich region. They will lead to job creation, increased investment, better transport options and improved connectivity, greater sustainability and improved health outcomes. These projects are outside the city's control and require Queensland and/or Australian Government funding to be delivered. To be an eligible Regionally Significant Project the following positive benefits needs to be demonstrated:

Does the project benefit the broader Ipswich local government area?

Does the project have a positive economic impact?

Does the project have a positive social/community impact?

Does the project have a positive environmental impact?

If realised does this project align to a Council strategic priority?

IPSWICH CITY COUNCIL | Regionally Significant Project and Locally Significant Project criteria

Locally Significant Project criteria

Locally significant projects will enhance lifestyle, liveability and sense of community, attract visitation and provide an economic boost for business. They will enhance the everyday lives of residents through new and improved walking trails and wetlands, play spaces, sporting facilities, community hubs and smaller transport projects. They will bring social, health and wellbeing benefits and improve local community connections. The projects will benefit a specific part of the Ipswich region and have significant community support. The projects may be in the city's control but require some Queensland and/or Australian Government funding to be delivered. To be an eligible Locally Significant Project the following criteria need to be addressed:

Which region/division of Ipswich will this project benefit?

Redbank Plains Recreation Reserve is in Division 1

Does the project have community support? Is it being championed by a local community group, organisation or institution? Or does it have support from a local member, the Mayor or local Councillor?

Community concern about the layout of the site and shortage of clubhouses has been raised with Council. Councillor Augustine has advocated for new clubhouses to be added.

Is the project shovel ready or has some design work been progressed?

Yes, funding has been provided for new fields and clubhouses are the next step

Does the project have either a positive economic, social/community or environmental impact?

Expanding the clubhouse facilities and amenities and adding a third rectangular field will benefit Collingwood Park Power AFL Club, Redbank Plains Bears Rugby League Club, South East Redbacks Cricket Club, Westminster Warriors Soccer Club participants and supporters. Additional amenities will enhance the clubs safe participation and allow further growth. The project will have a positive economic, social and environmental impact, making it a worthwhile addition to the Locally Significant Project list.

If realised does this project align to a Council strategic priority?

Vibrant and growing

Process

Responses to these criteria questions need to be attached to the Significant Projects – Project Brief.

New projects can be nominated at any time, please refer to the Significant Projects Policy and the Significant Project Prioritisation Procedure.

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SIGNIFICANT PROJECTS - PROJECT BRIEF

CALEDONIAN PARK FACILITIES UPGRADE

VERSION 1.0 – September 2019

SIGNIFICANT PROJECTS - PROJECT BRIEF

1. EXECUTIVE SUMMARY

Council's Sport and Recreation Team has applied for \$80,000 through the Ti Tree Bioenergy Funding to prepare detailed plans, designs and specifications for construction of a new amenities facility to replace the existing outdated and unsanitary long-drop toilet system at the Rosewood Football Club grounds, located at Caledonian Park, 32-42 Adelong Avenue, Thagoona with a modern, environmentally sustainable amenities block. The new facility will include:

- Multiple changerooms and showers,
- Accessible, flushable toilet cubicles, and
- A self-irrigating waste treatment system that uses chemical tablets to treat waste and disperse the treated effluent safely onto nearby open land.

This system removes the need for traditional sewer connections while significantly improving hygiene and reducing odours. The new facility will service players, spectators, volunteers, and visiting teams, addressing long-standing health, safety, and comfort concern for the local community.

2. RECOMMENDATION

That the project be considered as locally significant

3. RELATED PARTIES

Don Stewart – Manager Community and Cultural Services Branch

Melissa Dower – Community and Sport Manager

4. BACKGROUND

Council has been aware of the community concern about the unsanitary conditions of the facilities at Caledonian Park for some time. Coupled with the growth of the Rosewood United Soccer Club there is community and club desire to upgrade the amenities.

Conversations have occurred between Council's Sport and Rec team and the State Government Sport and Rec team about the requests for funding this project. No funding has been committed from either Council or State.

Council has recently been exploring what options are available for installation of amenities.

There has been confirmation that there is no sewerage connection available and that none will be connected to the facility even with the new housing developments. Non-sewer options have therefore been explored.

The \$80,000 in Ti Tree Bioenergy Funding would include the engagement of specialist consultants to complete the concept and design phase, provide detailed costings, and cover any internal Council project management and administrative overheads required to oversee delivery.

The outcome of the funding application should be known in October or November 2025.

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If the funding application is successful and the detailed costings are known infrastructure funding can be sought from the State Government, it will also be put on Council's capital expenditure list for consideration or future funding opportunities.

5. STRATEGIC ALIGNMENT

What key planning instruments does this project align to?

- Ti Tree Bioenergy Funding
- Ipswich City Plan 2025
- CCED CCS Sport, Recreation & Community Facilities Planning Projects
- Active Ipswich Strategy 2031

6. ELIGIBILITY CRITERIA

Upgrading the facilities at Caledonian Park will benefit the Rosewood United Soccer Club participants and supporters. Improving the facilities will also address community concern about the unsanitary condition of the current facilities. Upgraded amenities will also enhance the club's safe participation and allow further growth of the club. The project will have a positive economic, social and environmental impact, making it a worthwhile addition to the Locally Significant Project list.

7. IMPACTS / BENEFITS

- ECONOMIC
- SOCIAL
- ENVIRONMENT

8. PROJECT STATUS

Awaiting outcome of Ti Tree Bioenergy Funding application due October/November 2025.

9. PROJECT REQUIREMENTS

Council's internal project teams have reviewed the proposal and confirmed that the concept and design phase can be delivered by January 2027 at the latest. This allows for scoping, community consultation (if required), design drafting, and finalisation of budget-ready documents for future construction phases.

Once the concept and design phase is complete and an accurate construction cost is identified, Ipswich City Council and project partners will be well positioned to lobby for additional funding for construction of this facility. This may include contributions from:

- Ipswich City Council capital works programs,
- Queensland Government grant opportunities (e.g. Works for Queensland, Minor Infrastructure), Australian Government grants, and Sporting or community infrastructure funding bodies.

This approach ensures the project is shovel-ready and competitively positioned for external investment.

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10. KEY STAKEHOLDERS

Director-General Department of Sport, Racing and Olympic and Paralympic Games Andrew Hopper

Minister for Sports, Racing and Olympic and Paralympic Games Tim Mander

The Office of Sport within the Federal Government Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts.

Minister for Communications and Sport Anika Wells

11. CONSULTATION

Consultation has occurred with Council's Sport and Recreation team.

12. RISKS

If the unsanitary facilities at Caledonian Park are not upgraded it limits the ability for Rosewood United Soccer Club to continue to grow. Rosewood United Soccer Club is one of a few sports clubs in the Rosewood growth area offering children opportunities to engage in healthy and active play.

13. CONCLUSION

Upgrading the amenities at Caledonian Park should be elevated to a Locally Significant project to allow further growth for sporting opportunities in the Rosewood area.

14. ATTACHMENTS – PROJECT ASSESSMENT MATRIX

Locally Significant Project criteria template attached

Project Sponsor

Kate Adams

ADOCACY LEAD - CCED

I concur with the recommendations contained in this report.

Dan Heenan

MANAGER – OFFICE OF ECONOMIC DEVELOPMENT

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER - CCED



Regionally Significant Project and Locally Significant Project criteria template

 Collaboration  Communication  Integrity  Efficiency  Leadership

Regionally Significant Project criteria

Regionally Significant Projects are future-focused projects that will have a positively transformational impact on the whole of the Ipswich region. They will lead to job creation, increased investment, better transport options and improved connectivity, greater sustainability and improved health outcomes. These projects are outside the city's control and require Queensland and/or Australian Government funding to be delivered. To be an eligible Regionally Significant Project the following positive benefits needs to be demonstrated:

Does the project benefit the broader Ipswich local government area?

Does the project have a positive economic impact?

Does the project have a positive social/community impact?

Does the project have a positive environmental impact?

If realised does this project align to a Council strategic priority?

IPSWICH CITY COUNCIL | Regionally Significant Project and Locally Significant Project criteria

Locally Significant Project criteria

Locally significant projects will enhance lifestyle, liveability and sense of community, attract visitation and provide an economic boost for business. They will enhance the everyday lives of residents through new and improved walking trails and wetlands, play spaces, sporting facilities, community hubs and smaller transport projects. They will bring social, health and wellbeing benefits and improve local community connections. The projects will benefit a specific part of the Ipswich region and have significant community support. The projects may be in the city's control but require some Queensland and/or Australian Government funding to be delivered. To be an eligible Locally Significant Project the following criteria need to be addressed:

Which region/division of Ipswich will this project benefit?

Caledonian Park is in Division 4

Does the project have community support? Is it being championed by a local community group, organisation or institution? Or does it have support from a local member, the Mayor or local Councillor?

Community concern about the unsanitary conditions of the long-drop facilities at Caledonian Park has been raised with Council. Councillors Madden and Martin have advocated for the facilities to be upgraded.

Is the project shovel ready or has some design work been progressed?

Yes, Council has been exploring options for installation of amenities and \$80,000 from the Ti Tree Bioenergy Funding program has been applied for, to provide designs and detailed costings.

Does the project have either a positive economic, social/community or environmental impact?

Upgrading the facilities at Caledonian Park will benefit the Rosewood United Soccer Club participants and supporters. Improving the facilities will also address community concern about the unsanitary condition of the current facilities. Upgraded amenities will also enhance the club's safe participation and allow further growth of the club.

If realised does this project align to a Council strategic priority?

Vibrant and growing

Process

Responses to these criteria questions need to be attached to the Significant Projects – Project Brief.

New projects can be nominated at any time, please refer to the Significant Projects Policy and the Significant Project Prioritisation Procedure.

VERSION 2.0 – May 2025



SIGNIFICANT PROJECTS - PROJECT BRIEF

REDBANK PLAINS TOWN SQUARE BUS STATION UPGRADE

VERSION 1.0 – September 2019

SIGNIFICANT PROJECTS - PROJECT BRIEF

1. EXECUTIVE SUMMARY

Based on 2021 Census data Redbank Plains has grown 63 per cent since 2011 and has had no change to the bus network since 2010. Funding for the Better Bus Network was announced last year and four new routes under Stage 1 will commence on 17th November 2025. This will result in four new routes servicing Redbank Plains Town Square (Route 501, 520, 522 and 523) as well as service changes to Routes 524, 525 and 526. In peak hour, this will result in approximately 17 buses per hour in each direction, up from the current two routes servicing Redbank Plains Town Square operating at 30 minutes intervals during peak hour and 60 minutes off-peak.

The current bus stops at Redbank Plains Town Square are rudimentary with limited ingress and egress space onto busy Redbank Plains Road. While not publicly announced, a Department of Transport and Main Roads (TMR) feasibility study is currently underway for a future bus station upgrade. Redbank Plains Town Square will play a critical role in the bus network and bus transfers given its central location.

At the conclusion of the feasibility study Translink will need to seek funding for a business case and then construction of a new bus station.

2. RECOMMENDATION

That the project be considered as locally significant

3. RELATED PARTIES

James MacArthur – Senior Transport Planner

4. BACKGROUND

In the 2024 State Budget \$70 million in funding was provided for the Ipswich and Logan Bus Services Improvement Package. This included the introduction of four new routes, enabling 42,300 residents to access improved bus services, including 8,200 accessing bus services for the first time, Stage 1 includes:

- Route 501 between Springfield and Ipswich,
- Route 520 between Goodna station and Eden's Crossing,
- Route 522 between Redbank station and Springfield Central station, and
- Route 523 between Redbank Plains and Augustine Heights and Springfield Central Station

New bus connections linking Redbank to Goodna and Springfield to Ipswich. Increased span of hours on weekdays and weekends. Additional trips added to bus timetables.

The announcement also included ongoing funding of \$24 million per year for Logan and Ipswich for bus services.

Stages 2 is still in the planning phase, it is proposed to include three new routes that will service Deebing Heights, Ripley and Karalee, linking:

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- Yamanto and Ripley/White Rock
- Karalee and Ipswich via RiverLink, Bell Street, Ipswich Hospital and UniSQ
- Ripley and the Ipswich CBD via UniSQ and Ipswich Hospital.

More services on route 515 between Brassall and Yamanto to provide a 15-minute frequency all day

Additional coverage on routes 502, 512, 506 and 509 to respond to growth

Increased span of hours on weekdays and weekends, and additional peak services.

Stage 3 is also still in the planning phase and is proposed to include:

- A new route to respond to Spring Mountain and Springfield growth
- New bus connections between Ripley, Redbank Plains and Goodna.
- Increased span of hours on weekdays and weekends, and additional peak services.

Due to the large increase in bus traffic through Redbank Plains Town Square TMR are investigating upgrading the bus stops to a bus station but may require advocacy from Council for this to happen in a timely manner. As the further stages of the Better Bus Network are established, even more buses will pass through the Town Square, increasing the need for this upgrade.

5. STRATEGIC ALIGNMENT

What key planning instruments does this project align to?

- Better Bus Network for Ipswich
- Ipswich City Plan 2025
- Leveraging 2032 - Olympic and Paralympic Games Roadmap - Legacy Outcome 2

6. ELIGIBILITY CRITERIA

Upgrading the Redbank Plains Town Square bus station will benefit the 24,349 people who live in Redbank Plains, many of whom will be accessing public transport services for the first time with the commencement of Stage 1 of the Better Bus Network.

77% of commutes by Redbank Plains residents were by car according to the 2021 Census, the highest in the Ipswich Local Government Area. Upgrading the bus station and interchange at the Redbank Plains Town Square will provide a positive economic, social and environmental impact, making it a worthwhile addition to the Locally Significant Project list.

7. IMPACTS / BENEFITS

- ECONOMIC
- SOCIAL
- ENVIRONMENT

8. PROJECT STATUS

Feasibility study for bus station upgrade being undertaken by TMR

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9. PROJECT REQUIREMENTS

Advocacy to TMR to accelerate feasibility study to completion

Advocacy to TMR and Minster to secure funding for business case

Advocacy to TMR and Minister to secure funding for construction of new bus station.

10. KEY STAKEHOLDERS

Director-General Department of Transport and Main Roads Sally Stannard

Minister for Transport and Main Roads Brent Mickelberg

Department of Transport and Main Roads officers.

11. CONSULTATION

Consultation has occurred with Council's Transport Planning team.

12. RISKS

If the bus station at Redbank Plains Town Square is not upgraded the increased frequency of the bus movements will add to congestion on Redbank Plains Road and potentially lead to decreased public transport patronage due to poor user experience.

13. CONCLUSION

Upgrading the bus station at Redbank Plains Town Centre should be elevated to a Locally Significant project to ensure better public transport efficiency and patronage.

14. ATTACHMENTS – PROJECT ASSESSMENT MATRIX

Locally Significant Project criteria template attached

Project Sponsor

Kate Adams

ADOCACY LEAD - CCED

I concur with the recommendations contained in this report.

Dan Heenan

MANAGER – OFFICE OF ECONOMIC DEVELOPMENT

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER - CCED



Regionally Significant Project and Locally Significant Project criteria template

 Collaboration  Communication  Integrity  Efficiency  Leadership

Regionally Significant Project criteria

Regionally Significant Projects are future-focused projects that will have a positively transformational impact on the whole of the Ipswich region. They will lead to job creation, increased investment, better transport options and improved connectivity, greater sustainability and improved health outcomes. These projects are outside the city's control and require Queensland and/or Australian Government funding to be delivered. To be an eligible Regionally Significant Project the following positive benefits needs to be demonstrated:

Does the project benefit the broader Ipswich local government area?

Does the project have a positive economic impact?

Does the project have a positive social/community impact?

Does the project have a positive environmental impact?

If realised does this project align to a Council strategic priority?

IPSWICH CITY COUNCIL | Regionally Significant Project and Locally Significant Project criteria

Locally Significant Project criteria

Locally significant projects will enhance lifestyle, liveability and sense of community, attract visitation and provide an economic boost for business. They will enhance the everyday lives of residents through new and improved walking trails and wetlands, play spaces, sporting facilities, community hubs and smaller transport projects. They will bring social, health and wellbeing benefits and improve local community connections. The projects will benefit a specific part of the Ipswich region and have significant community support. The projects may be in the city's control but require some Queensland and/or Australian Government funding to be delivered. To be an eligible Locally Significant Project the following criteria need to be addressed:

Which region/division of Ipswich will this project benefit?

Redbank Plains Town Square is in Division 1

Does the project have community support? Is it being championed by a local community group, organisation or institution? Or does it have support from a local member, the Mayor or local Councillor?

The shortage in public transport servicing Redbank Plains is a well-established issue in the community, leading to the advocacy campaign for the Better Bus Network Ipswich. Adequate bus station infrastructure to service the new routes is expected to be delivered.

Is the project shovel ready or has some design work been progressed?

TMR has commenced feasibility study

Does the project have either a positive economic, social/community or environmental impact?

Upgrading the Redbank Plains Town Square bus station will benefit the 24,349 people who live in Redbank Plains, many of whom will be accessing public transport services for the first time with the commencement of Stage 1 of the Better Bus Network. 77% of commutes by Redbank Plains residents were by car according to the 2021 Census, the highest in the Ipswich Local Government Area. Upgrading the bus station and interchange at the Redbank Plains Town Square will provide a positive economic, social and environmental impact.

If realised does this project align to a Council strategic priority?

Vibrant and growing

Process

Responses to these criteria questions need to be attached to the Significant Projects – Project Brief.

IPSWICH CITY COUNCIL | Regionally Significant Project and Locally Significant Project criteria

New projects can be nominated at any time, please refer to the Significant Projects Policy and the Significant Project Prioritisation Procedure.

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SIGNIFICANT PROJECTS - PROJECT BRIEF

BLACK BOX THEATRE

VERSION 1.0 – September 2019

SIGNIFICANT PROJECTS - PROJECT BRIEF

1. EXECUTIVE SUMMARY

The proposed new Black Box Theatre will stand as a dynamic cornerstone of Ipswich's evolving cultural landscape, seamlessly integrating with its already heritage-rich precinct. This intimate 200-seat venue will aim to create a vital bridge between the existing Civic Centre and the bustling town, activating the streetscape through its permeable facade and inviting atrium.

The existing Ipswich Civic Centre is experiencing high demand, often reaching capacity due to the volume of events and performances it hosts. This demand suggests the need for additional or alternative venues in Ipswich to better accommodate the growing community interest in arts, culture, and large gatherings such as weddings and corporate events.

The proposed new Black Box Theatre is designed with a maximum footprint of 25x35 meters and a capacity of 250, featuring a reconfigurable seating arrangement suitable for various performance setups, including front-facing and in-the-round. Equipped with industry-standard audio/visual systems, the venue will include dressing rooms, a loading dock, and storage facilities while ensuring compliance with BCA regulations. Parking access will be retained under the site, with traffic planning for truck access off Limestone Street. Building materials will be chosen based on the discretion of the quantity surveyor, ensuring alignment with comparable facilities

2. RECOMMENDATION

That the project NOT be considered as locally significant

3. RELATED PARTIES

Erin Marchant – Place Manager – Ipswich Central

4. BACKGROUND

In January 2025, Ipswich City Council received \$3.837 million in funding under the urban Precincts and Partnerships Program (uPPP) for the Ipswich Central Hearts: Arts, Commerce and Urban Greening program.

The funding will support the planning and detailed design for key activities in Ipswich Central, including expanding Ipswich Art Gallery, redeveloping the Ipswich Civic Centre, streetscape refresh of Brisbane Street, connection to the cycle network, urban greening initiatives, and the addition of a new Black Box Theatre.

The program is due for completion 31 March 2027 and the Black Box Theatre may then be eligible for funding under stream two of the uPPP for precinct delivery with funding between \$5-50 million available.

A concept design report for the Black Box Theatre was completed in November 2024 by ClarkeHopkinsClarke Architects. With cost estimates to construct between \$25-30 million.

The \$3.837 million in uPPP funding is for a transformative initiative aimed at revitalising Ipswich Central through a series of interconnected place-based projects, at this point in time it is difficult to single out the first project which will require delivery funding.

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As a defined pathway of funding has been identified and is being encouraged by the Federal Government this project would not benefit from council advocacy efforts, as it is already on a pathway for delivery. Councils efforts are better focused on delivering on the milestones under the uPPP funding.

5. STRATEGIC ALIGNMENT

What key planning instruments does this project align to?

- Urban Precincts and Partnerships Program
- Ipswich City Plan 2025

6. ELIGIBILITY CRITERIA

As planning and design for the project will continue over the next 18 months and a defined pathway for project funding is likely Council advocacy efforts are better channeled towards other projects.

7. IMPACTS / BENEFITS

- ECONOMIC
- SOCIAL
- ENVIRONMENT

8. PROJECT STATUS

Milestones under the current uPPP funding agreement to be meet.

9. PROJECT REQUIREMENTS

uPPP funding to be completed 31 March 2027

Stream two project funding for delivery of infrastructure defined under stream one of uPPP to be applied for

10. KEY STAKEHOLDERS

Federal Department of Infrastructure, Transport, Regional Development and Local Government

Federal Minister for Infrastructure, Transport, Regional Development and Local Government Catherine King

Office of the Queensland Architect

Queensland Health

West Moreton Health

Department of Transport and Main Roads

Urbis

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11. CONSULTATION

Consultation has occurred with Council's Place making team.

12. RISKS

While a defined pathway of funding currently exists this is dependent on the Federal Government keeping the uPPP funding applications open for existing recipients. The funding program is currently paused for new applications.

If it is identified that the stream two project funding is no longer available listing the Black Box Theatre project as a Locally Significant Project would be worthwhile.

13. CONCLUSION

As currently a defined pathway of funding exists for the Black Box Theatre it is not a priority to list it as a Locally Significant Project. If this funding stream closes this determination should be revisited.

14. ATTACHMENTS – PROJECT ASSESSMENT MATRIX

Project Sponsor

Kate Adams

ADOCACY LEAD - CCED

I concur with the recommendations contained in this report.

Dan Heenan

MANAGER – OFFICE OF ECONOMIC DEVELOPMENT

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER - CCED

VERSION 2.0 – May 2025



SIGNIFICANT PROJECTS - PROJECT BRIEF

GEORGE ALDER TENNIS CENTRE

VERSION 1.0 – September 2019

SIGNIFICANT PROJECTS - PROJECT BRIEF

1. EXECUTIVE SUMMARY

The George Alder Tennis Centre is Ipswich's largest tennis facility with 12 clay tennis courts. There has been local advocacy to convert the clay courts to hard court surfaces with potential multi-sport activation. Council funding was allocated to conduct a feasibility and business case assessment to convert the court surface from 12 clay courts to 12 hard courts. However, this business case is not proceeding. Council is about to go to market seeking an external operator to manage the courts. Pending the success of this process potential future re-surfacing and multiple sport activation options will be determined.

2. RECOMMENDATION

That the project NOT be considered as locally significant at this stage.

3. RELATED PARTIES

Don Stewart – Manager Community and Cultural Services Branch

John Bolton – Principal Sport, Recreation and Community Facilities Planner

4. BACKGROUND

The George Alder Tennis Centre in Leichhardt facilities include a clubhouse, 12 clay tennis courts with lighting, a hard court half-court with rebound hitting wall, car park, amenities, maintenance shed and shaded spectator seating areas.

Clay courts were originally constructed at the centre in 1977, making it the premier clay tennis court facility in Queensland able to host state and national level competitions.

Considerable funds have been invested at the George Alder Tennis Centre over the years, including a 2008 redevelopment of the facility and its 12 courts that was funded by all levels of government.

5. STRATEGIC ALIGNMENT

What key planning instruments does this project align to?

- CCED CCS Sport, Recreation & Community Facilities Planning Projects
- Active Ipswich Strategy 2031

6. ELIGIBILITY CRITERIA

Advice from Sport and Recreation is to hold off on any advocacy for this Centre until the outcome of the Expression of Interest (EOI) for an external manager is finalised.

7. IMPACTS / BENEFITS

- ECONOMIC

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- SOCIAL

8. PROJECT STATUS

On hold

9. PROJECT REQUIREMENTS

Reassess once the outcome of the EOI is known

10. KEY STAKEHOLDERS

Director-General Department of Sport, Racing and Olympic and Paralympic Games Andrew Hopper
Minister for Sports, Racing and Olympic and Paralympic Games Tim Mander

11. CONSULTATION

Consultation has occurred with Council's Sport and Recreation team.

12. RISKS

There is a shortage of community tennis courts in SEQ. George Aler Tennis Centre already hosts state and national level competitions. If it was converted to hard courts it would receive higher utilisation from the community for tennis and potentially other high participation sports including basketball. It would also be a useful asset as a Brisbane 2032 pre-game training venue.

13. CONCLUSION

Converting the clay courts to hard courts at George Alder Tennis Centre would ensure greater community utilisation of a significant sports facility in Ipswich. Reassessment on whether to add this Centre to the Locally Significant Project list should be conducted once the EOI for an external manager is complete.

14. ATTACHMENTS – PROJECT ASSESSMENT MATRIX

N/A

Project Sponsor

Kate Adams

ADOCACY LEAD - CCED

I concur with the recommendations contained in this report.

Dan Heenan

MANAGER – OFFICE OF ECONOMIC DEVELOPMENT

VERSION 1.0 – September 2019

I concur with the recommendations contained in this report.

Ben Pole

GENERAL MANAGER - CCED