



City of Ipswich

**IPSWICH
CITY
COUNCIL**

AGENDA

of the

GROWTH INFRASTRUCTURE AND WASTE COMMITTEE

**Held in the in the Council Chambers,
8th floor – 1 Nicholas Street
IPSWICH QLD 4305**

**On Thursday, 7 April 2022
At 9.00 am**

MEMBERS OF THE GROWTH INFRASTRUCTURE AND WASTE COMMITTEE

Mayor Teresa Harding (**Chairperson**)
Councillor Paul Tully (**Deputy Chairperson**)

Councillor Sheila Ireland
Councillor Jacob Madsen
Councillor Marnie Doyle
Councillor Andrew Fechner
Councillor Kate Kunzelmann
Councillor Russell Milligan
Deputy Mayor Nicole Jonic

GROWTH INFRASTRUCTURE AND WASTE COMMITTEE AGENDA

9.00 am on Thursday, 7 April 2022

in the Council Chambers, 8th Floor, 1 Nicholas Street, Ipswich

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** Item includes confidential papers

GROWTH INFRASTRUCTURE AND WASTE COMMITTEE NO. 3

7 APRIL 2022

AGENDA

WELCOME TO COUNTRY OR ACKNOWLEDGEMENT OF COUNTRY

DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

BUSINESS OUTSTANDING

CONFIRMATION OF MINUTES

1. **CONFIRMATION OF MINUTES OF THE GROWTH INFRASTRUCTURE AND WASTE COMMITTEE NO. 2022(02) OF 10 MARCH 2022**

RECOMMENDATION

That the Minutes of the Meeting held on 10 March 2022 be confirmed.

OFFICERS' REPORTS

2. **WASTE AND CIRCULAR ECONOMY TRANSFORMATION DIRECTIVE - UPDATE 6**

This is a report concerning an update on the implementation of the Waste and Circular Economy Transformation Directive.

RECOMMENDATION

That the report be received and the contents noted.

3. **INFRASTRUCTURE AND ENVIRONMENT DEPARTMENT CAPITAL DELIVERY REPORT FEBRUARY 2022**

This is a report concerning the performance of the capital delivery by the Infrastructure and Environment Department for the month of February 2022.

Officers across the whole Infrastructure and Environment Department are contributing to the positive results seen in the early stages of the 2021-2022 financial year. The result is especially pleasing when compared to the rate of delivery achieved in previous financial years.

RECOMMENDATION

That the report be received and the contents noted.

4. **COURT ACTION STATUS REPORT**

This is a report concerning a status update with respect to current court actions associated with development planning applications.

RECOMMENDATION

That the report be received and the contents noted.

5. **EXERCISE OF DELEGATION REPORT**

This is a report concerning applications that have been determined by delegated authority for the period 23 February 2022 to 22 March 2022.

RECOMMENDATION

That the report be received and the contents noted.

NOTICES OF MOTION

MATTERS ARISING

GROWTH INFRASTRUCTURE AND WASTE COMMITTEE NO. 2022(02)

10 MARCH 2022

MINUTES

COUNCILLORS' ATTENDANCE

AT COMMENCEMENT OF MEETING: Mayor Teresa Harding (Chairperson); Councillors Sheila Ireland, Jacob Madsen, Kate Kunzelmann and Russell Milligan

COUNCILLOR'S APOLOGIES: Nil

OFFICERS' ATTENDANCE: Acting Chief Executive Officer (Peter Tabulo), General Manager Infrastructure and Environment (Sean Madigan), Acting General Manager Corporate Services (Jeff Keech), Acting General Manager Planning and Regulatory Services (Brett Davey), Manager Infrastructure Strategy (Tony Dileo), Acting Property Services Manager (Kerry Perrett), Chief of Staff – Office of the Mayor (Melissa Fitzgerald), Senior Policy and Communications Officer (David Shaw), Principal Planner (Development)(Anthony Bowles), Manager Economic and Community Development (Cat Matson), Manager Marketing and Promotions (Carly Gregory), ICT Category Manager (Jacquie Whitham), Senior Digital Media and Content Officer (Jodie Richter) and Theatre Technician (Harrison Cate)

ADJOURN MEETING

It was moved by Mayor Teresa Harding and seconded by Councillor Sheila Ireland that the meeting be adjourned at 9.04 am to reconvene at 10.00 am.

AFFIRMATIVE	NEGATIVE
Councillors:	Councillors:
Harding	Nil
Ireland	
Madsen	
Kunzelmann	
Milligan	

The motion was put and carried.

The meeting reconvened at 10.00 am.

COUNCILLORS' ATTENDANCE AT

RECOMMENCEMENT OF MEETING: Mayor Teresa Harding (Chairperson); Councillors Sheila Ireland, Jacob Madsen, Paul Tully (Deputy Chairperson), Kate Kunzelmann and Russell Milligan

COUNCILLORS' APOLOGIES: Deputy Mayor Nicole Jonic; Councillors Marnie Doyle and Andrew Fechner

ADJOURN MEETING

It was moved by Mayor Teresa Harding and seconded by Councillor Sheila Ireland that the meeting be adjourned at 10.01 am to reconvene at 10.30 am.

AFFIRMATIVE	NEGATIVE
Councillors:	Councillors:
Harding	Nil
Tully	
Ireland	
Madsen	
Kunzelmann	
Milligan	

The motion was put and carried.

The meeting reconvened at 10.30 am.

COUNCILLORS' ATTENDANCE AT

RECOMMENCEMENT OF MEETING: Mayor Teresa Harding (Chairperson); Councillors Sheila Ireland, Jacob Madsen, Paul Tully (Deputy Chairperson), Marnie Doyle, Andrew Fechner, Kate Kunzelmann and Russell Milligan

COUNCILLOR'S APOLOGIES: Deputy Mayor Nicole Jonic

LEAVE OF ABSENCE

It was moved by Mayor Teresa Harding and seconded by Councillor Kate Kunzelmann that a leave of absence be granted for Deputy Mayor Nicole Jonic.

AFFIRMATIVE	NEGATIVE
Councillors:	Councillors:
Harding	Nil
Tully	
Ireland	
Madsen	
Doyle	
Fechner	
Kunzelmann	

Milligan

The motion was put and carried.

WELCOME TO COUNTRY/ACKNOWLEDGEMENT OF COUNTRY

Mayor Teresa Harding (Chairperson) delivered the Acknowledgement of Country.

DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

Nil

BUSINESS OUTSTANDING

1. **ASSISTANCE FOR AGRITOURISM INDUSTRY IN IPSWICH**

This is a report responding to a notice of motion adopted at the Growth Infrastructure and Waste Committee on the 4 November 2021 titled 'Assistance for Agritourism Industry in Ipswich' which said

That a report be presented to the Growth Infrastructure and Waste Committee no later than March 2022 outlining the short term and interim options that can be implemented to assist the Agritourism Industry in Ipswich prior to the adoption of a new Ipswich planning scheme.

DECISION

Moved by Councillor Sheila Ireland:
Seconded by Councillor Kate Kunzelmann:

- A. The Council adopt the 'Rural Tourism Development Fee Relief Policy' which outlines amongst other things, the granting of a 50% discount on application fees and possible relief from infrastructure charges on certain development applications relating to Rural Tourism.**
- B. That Ipswich City Council's free pre lodgement service be promoted.**
- C. That a report on an urban tourism and accommodation support package be presented to the July 2022 Growth, Infrastructure & Waste Committee.**

AFFIRMATIVE

Councillors:

Harding

Tully

Ireland

NEGATIVE

Councillors:

Nil

Madsen
Doyle
Fechner
Kunzelmann
Milligan

The motion was put and carried.

2. MEDIA AND CORPORATE COMMUNICATIONS POLICY

This is a report concerning the adoption of an amended media and corporate communications policy for council, to provide greater clarity on roles and responsibilities in delivering quality media and corporate communication activities with consistent messaging and a stakeholder and audience centric approach.

Note: this report was lifted from the table at the Council Ordinary Meeting of 24 February 2022 and referred to the 10 March 2022 Growth, Infrastructure and Waste Committee.

Council has an existing Media Policy (**Attachment 1**) that was adopted in December 2019 by the Interim Administrator. Since that time council and the city have undergone significant change including the return of our elected representatives, the Mayor and Councillors, a growing local media industry and an organisational maturity in how we communicate and promote the programs, services and initiatives of our work from iFuture (our five-year corporate plan) and the yearly Annual Plan and Budget.

The purpose of a new Media and Corporate Communications Policy (**Attachment 2**) is to provide the organisation, Mayor, Councillors and council staff with greater clarity on roles and responsibilities in delivering communication activities including who, how, when, why and where we communicate. The recommended amended policy will provide greater clarity and opportunity for improved outcomes in representing the work of the council to the community.

RECOMMENDATION

- A. That the policy titled 'Media Policy' as outlined in Attachment 1, be repealed.
- B. That the draft policy titled 'Media and Corporate Communications Policy' as outlined in Attachment 2, be adopted.

An updated draft policy titled 'Media and Corporate Communications Policy' was tabled at the meeting.

DECISION

Moved by Mayor Teresa Harding:
Seconded by Councillor Andrew Fechner:

- A. That the policy titled 'Media Policy' as outlined in Attachment 1, be repealed.**
- B. That the draft policy titled 'Media and Corporate Communications Policy' submitted by Cr Fechner, be recommended to be adopted at the 24 March 2022 Ordinary Council Meeting.**
- C. The reason for adopting this policy is that it encompasses an appropriate balance of media related responsibilities for the Mayor, Councillors and officers.**

AFFIRMATIVE

Councillors:

Harding

Tully

Ireland

Madsen

Doyle

Fechner

Kunzelmann

Milligan

NEGATIVE

Councillors:

Nil

The motion was put and carried.

Attachments

1. Media and Corporate Communications Policy tabled at the meeting

CONFIRMATION OF MINUTES

3. CONFIRMATION OF MINUTES OF THE GROWTH INFRASTRUCTURE AND WASTE COMMITTEE NO. 2022(01) OF 10 FEBRUARY 2022

DECISION

Moved by Mayor Teresa Harding:
Seconded by Councillor Russell Milligan:

That the Minutes of the Meeting held on 10 February 2022 be confirmed.

AFFIRMATIVE

Councillors:

Harding

NEGATIVE

Councillors:

Nil

Tully
Ireland
Madsen
Doyle
Fechner
Kunzelmann
Milligan

The motion was put and carried.

OFFICERS' REPORTS

4. **INFRASTRUCTURE AND ENVIRONMENT DEPARTMENT CAPITAL DELIVERY REPORT
JANUARY 2022**

This is a report concerning the performance of the capital delivery by the Infrastructure and Environment Department for the month of January 2022.

Officers across the whole Infrastructure and Environment Department are contributing to the positive results seen in the early stages of the 2021-2022 financial year. The result is especially pleasing when compared to the rate of delivery achieved in previous financial years.

DECISION

Moved by Mayor Teresa Harding:
Seconded by Councillor Marnie Doyle:

That the report be received and the contents noted.

AFFIRMATIVE

Councillors:

Harding

Tully

Ireland

Madsen

Doyle

Fechner

Kunzelmann

Milligan

NEGATIVE

Councillors:

Nil

The motion was put and carried.

5. EXERCISE OF DELEGATION REPORT

This is a report concerning applications that have been determined by delegated authority for the period 21 January 2022 to 23 February 2022

DECISION

Moved by Mayor Teresa Harding:
Seconded by Councillor Marnie Doyle:

That the report be received and the contents noted.

AFFIRMATIVE

Councillors:

Harding

Tully

Ireland

Madsen

Doyle

Fechner

Kunzelmann

Milligan

NEGATIVE

Councillors:

Nil

The motion was put and carried.

6. PLANNING AND ENVIRONMENT COURT ACTION STATUS REPORT

This is a report concerning a status update with respect to current Planning and Environment Court actions associated with development planning applications.

DECISION

Moved by Mayor Teresa Harding:
Seconded by Councillor Sheila Ireland:

That the report be received and the contents noted.

AFFIRMATIVE

Councillors:

Harding

Tully

Ireland

Madsen

Doyle

Fechner

Kunzelmann

NEGATIVE

Councillors:

Nil

Milligan

The motion was put and carried.

NOTICES OF MOTION

Nil

MATTERS ARISING

Nil

PROCEDURAL MOTIONS AND FORMAL MATTERS

The meeting commenced at 9.01 am.

The meeting closed at 10.48 am.

Doc ID No: A7930403

ITEM: 2
SUBJECT: WASTE AND CIRCULAR ECONOMY TRANSFORMATION DIRECTIVE - UPDATE 6
AUTHOR: WASTE AND CIRCULAR ECONOMY TRANSFORMATION OFFICER
DATE: 8 MARCH 2022

EXECUTIVE SUMMARY

This is a report concerning an update on the implementation of the Waste and Circular Economy Transformation Directive.

RECOMMENDATION/S

That the report be received and the contents noted.

RELATED PARTIES

There are no specific related parties in respect to this report.

IFUTURE THEME

A Trusted and Leading Organisation

PURPOSE OF REPORT/BACKGROUND

On 3 December 2020, Council resolved to adopt the 'Waste and Circular Economy Transformation Directive' (the Directive) which prioritises the protection of the health and wellbeing of our community and environment, liveability of our city and future vibrancy of our economy.

The program management plan for the Directive is currently being revised and the development of a detailed implementation plan for the next 10 years. The program involves projects that are/ will be delivered through many branches departments of Council and external parties. Attachment 1 is a summary of the immediate past priorities and future actions proposed in order to address the Directive as well as the implementation plan.

On a core matter, there has been a leadership change in the Waste and Recycling Industry Queensland (WRIQ). Council officers have met with the new CEO, continuing discussions on the Directive and work we have undertaken to date with WRIQ including moving the proposed Code of Practice forward to adopt and implement.

It is noted that the Joint Task force has not met yet in 2022. A meeting date is presently being pursued.

LEGAL/POLICY BASIS

This report and its recommendations are consistent with the following legislative provisions:
Not Applicable

RISK MANAGEMENT IMPLICATIONS

There are no risk management issues associated with this recommendation.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS
RECEIVE AND NOTE REPORT
The recommendation states that the report be received and the contents noted. The decision to receive and note the report does not limit human rights. Therefore, the decision is compatible with human rights.

FINANCIAL/RESOURCE IMPLICATIONS

There are no budget or resourcing implications associated with this report. There are financial and resourcing implications associated with the implementation of the Directive. These will be considered as part of any implementation plans.

COMMUNITY AND OTHER CONSULTATION

A community engagement plan is currently being reviewed by in the Infrastructure and Environment Department for a proposed forum on all things waste and circular economy throughout council.

CONCLUSION


The internal program of work, alongside the establishment of a joint taskforce with the Queensland Government, will begin to enable Council to more cohesively address the myriad of complex waste industry and management challenges and opportunities faced by the city today and in the future. Current priority work is underway in respect to:

- Preparation of detailed Directive Implementation Plan for endorsement;
- the Joint Task Force;
- the Waste Code of Practice;
- Stakeholder Engagement;
- New Ipswich Planning Scheme;
- Void mapping and rehabilitation; and

- Joint Meetings with DES including combined training workshops and coordination of compliance and assessment efforts.

Further updates will be provided to the Council on an at least quarterly basis.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

1.	Committee Update 6 Concise Version WACETM ↓ 
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Erin Goetz

WASTE AND CIRCULAR ECONOMY TRANSFORMATION OFFICER

I concur with the recommendations contained in this report.

Brett Davey

ACTING GENERAL MANAGER PLANNING AND REGULATORY SERVICES

“Together, we proudly enhance the quality of life for our community”

Waste and Circular Economy Transformation Directive – High Level Strategy and Implementation Plan

Update 6 | April 2022

Principle	Principle Description (5-year corporate plan commitments)	Policy Lever / Action	Scope	Actions	Previous Reporting Period	Current Actions	Next focus
Establish a Waste Code of Practice	To achieve better outcomes for our community, we will guide best practice among waste producers and operators by creating and implementing an Ipswich Waste Code of Practice in partnership with key stakeholders.	Waste Code of Practice ICC Compliance Activity	Prepare a Waste Code of Practice which conveys the expectations of our community to guide both the operations and improvements of existing facilities and the development of new facilities such that impacts on our community are managed.	Prepare a Waste Code of Practice. Engage Industry and community for comment. Adopt Code of Practice. Seek buy in from industry. Pursue with compliance program.	Progress on waste code of practice, including industry workshop. Implementation planning underway with WRIQ Compliance discussion paper to be converted to informing paper for input from Joint Task Force action plan (this item has not been finalised). Response to self-audit letters are being received, next round of letters to be prepared. Some reflection on content of correspondence and request to get a better response.	Code of Practice Workshop was held, focus on implementation work with WRIQ. Joint Task Force action plan implementation internally. Continue current compliance activity including Self-Audit letters.	Meet with new WRIQ CEO and continuing discussion on next steps for Code of Practice Awaiting communication from State on further meetings for Joint Task Force. Compliance activity and discussions with some operators taking steps forward to achieve increased compliance. Self-audit letters are continuing for a range of operators.
Drive Industry Best Practice	We will create and adopt a diverse range of policies and measures which we will use to: advocate for other levels of Government to deliver legislative reform, drive industry transformation, and guide Ipswich City Council to deliver best practice waste management services on behalf of our community.	Joint Waste Task Force with DES Prepare instruments to guide lobbying for government reform New Planning Scheme Waste Levy Waste Strategic Planning	Prepare a range of policy responses with identified areas of responsibility (including State Government) to address the issues being experienced by our community. We can also consider our own contribution to industry best practice, including the ability to influence the industry through our own waste operations and contracts.	Undertake review of best practice opportunities Undertake a review of opportunities to incentivise best practice	Meeting 1, 2 & 3 of Joint waste task force have occurred. Meetings have been successful.	Joint Task Force action plan implementation internally.	Awaiting communication from State on further meetings for Joint Task Force. Work on the draft New Planning Scheme is continuing. Draft Scheme due to be published mid-2022. Reviewing internal practices for current waste levy costs on construction and demolition. Working with the Sustainability Team (IED) to commence waste stream mapping.
Strong Compliance Culture	We will use the full power of Council's policy and legal instruments to drive performance improvements of	Joint Waste Task Force with DES Prepare instruments to	Improve our collective compliance and enforcement regime including cooperation with the State Government to better manage the impacts of the waste industry being experienced by our community.	Identify all current uses to undertake a self-assessment and invite them to voluntarily self-scrutinise.	Meeting 1, 2 & 3 of Joint waste task force have occurred. Meetings have been successful.	Joint Task Force action plan implementation internally.	Awaiting communication from State on further meetings for Joint Task Force.

	waste management operations within our communities. We will monitor and enforce approval conditions with greater diligence and we will hold the State Government to account to take greater action on matters for which it is responsible.	guide lobbying for government reform New Planning Scheme	Advocate for the state government to invest in compliance and enforcement of environmental standards as the primary responsible agency.	Engage with DES (Waste Levy and ERA Compliance). Implement a compliance audit or series of identify risks and opportunities and un-enforceable/absent EA conditions. Negotiate investigation plans and communicate EA amendments where applicable with DES. Implement a compliance maintenance regime Review opportunities to utilise waste contracts to drive industry behaviour.	Regular meetings with DES have continued to occur to coordinate both understanding and compliance efforts.	Continue regular meetings with DES. February meeting was postponed due to weather event. Continue current compliance activity including Self-Audit letters.	Regular coordination meetings with DES are continuing. Further coordination around specific issue areas is planned. Work on the draft New Planning Scheme is continuing. Draft Scheme to be sent for State Interest Review mid-2022.
Strategic and Sequenced Remediation	We will advocate for and seek to ensure the orderly sequencing and proper remediation of mining voids and end-of-life sites across the Ipswich local government area, and seek for a range of alternate remediation options to be considered. Strategic sequencing will be based on infrastructure, topographical, environmental and social opportunities and constraints. We will proactively seek appropriate investment and funding to ensure community benefits are realised from site remediation.	Joint Waste Task Force with DES Prepare instruments to guide lobbying for government reform	Determine Council's planning instruments and other mechanisms to facilitate sequenced remediation. There is a legacy of former landfills, former mining voids and a range of other sites which are likely to require management and remediation to minimise impacts on our community and to prevent a potential legacy into the future. This will require significant investment from the State Government who is principally responsible for issues associated with the mining of minerals and environmental standards associated with waste facility closure and post closure care.	Identify the extent of voids that are currently existing and do not have a valid approval to undertake a landfill. Contact landowners to identify plans and any opportunities. Understand obligations from Mining Leases and Plans of Operation. With agreement from landowners, seek an open tender of potential solutions for the remediation or stabilisation and beneficial use.	Meeting 1, 2 & 3 of Joint waste task force have occurred. Meetings have been successful. Regular meetings with DES have continued to occur to coordinate both understanding and compliance efforts.	Joint Task Force action plan implementation internally. Continue regular meetings with DES. February meeting was postponed due to weather event. Understand obligations from Mining Leases and Plans of Operation.	Awaiting communication from State on further meetings for Joint Task Force. Regular coordination meetings with DES are continuing. Further coordination around specific issue areas is planned. Continuing to work with State Government on the mining void mapping and remediation review. A list of voids has been exchanged for collation of information from multiple agencies to guide prioritisation of review and action.
Protect Our Residential Amenity	We will actively discourage new waste industry developments in close proximity to residential areas	Prepare instruments to guide lobbying for government reform	Develop more extensive planning controls to be incorporated into our new planning scheme to address both amenity and reverse amenity impacts associated with growth of	Undertake targeted stakeholder engagement to: <ul style="list-style-type: none"> Reinforce the importance of reporting issues to the pollution hotline 	Continue work on stakeholder engagement plan and links to planning scheme engagement program.	Continue work on stakeholder engagement plan and links to planning scheme engagement program.	Continue work on stakeholder engagement plan and links to planning scheme engagement program.

	where it is clear the development impacts will not be manageable onsite and will negatively detract from amenity. At the same time we will discourage residential encroachment in close proximity to areas designated for future industrial development.	New Planning Scheme	residential areas and industrial areas.	<ul style="list-style-type: none"> Reinforce to the industry and operators regarding the potential impacts that the industry are having on residents <p>Engage with DES on overall strategy with pollution hotline (as well as compliance program as noted above).</p> <p>Engage with State Planner on the position of the State Government on Planning for Waste.</p>	Continue work on policy position for the new Ipswich Planning Scheme.	Continue work on policy position for the new Ipswich Planning Scheme.	New Planning Scheme content to be drafted and early consultation to be undertaken with the Queensland Government. Draft scheme to be sent for State Interest Review mid-2022.
Partnering and Collaboration	We will lead and work collaboratively with all levels of government and SEQ Councils to transform the region's management of waste streams from linear to a circular 'recycle-reuse-remake' solution to achieve an overall reduction of waste going to landfill in Ipswich.	<p>Joint Waste Task Force with DES</p> <p>Prepare instruments to guide lobbying for government reform</p> <p>Waste Organisations and Peak Body</p>	<p>The challenge of waste management is not ours alone to address. As time goes on, more and more landfills in SEQ will reach capacity. It is critical that in order to protect our community and the interests of our community, we both plan for our ongoing waste needs (see below) and the needs of the region. Improvements to the waste management practices of the community requires cooperation from all levels of government, and does not stop at local government boundaries.</p> <p>Develop an engagement protocol to work with government and industry around the end markets and product stewardship.</p>	<p>Establish joint waste task force (ICC / DES)</p> <p>Educate our community (Stakeholder Engagement Plan) on our contribution to the problem and the benefits of us improving our behaviours locally</p> <p>Engage with the community on waste reduction targets for Ipswich City Council Residents</p> <p>Implement engagement strategy to achieve target</p> <p>Form a circular economy strategy group of council and industry stakeholders to explore the economic opportunities for Ipswich</p>	<p>Meeting 1, 2 & 3 of Joint waste task force have occurred. Meetings have been successful.</p> <p>Code of Practice Workshop held, focus on implementation work with WRIQ.</p>	<p>Joint Task Force action plan implementation internally.</p> <p>Code of Practice Workshop held, focus on implementation work with WRIQ.</p>	<p>Awaiting communication from State on further meetings for Joint Task Force for 2022.</p> <p>Meet with new WRIQ CEO and continuing discussion on next steps for Code of Practice.</p>
Lead by Example	We will investigate and progressively adopt relevant best practice waste collection and management solutions; and we will provide clear market signals and explicit benchmarks so best-practice commercial operators will invest in Ipswich with confidence.	<p>Joint Waste Task Force with DES</p> <p>Prepare instruments to guide lobbying for government reform</p> <p>Waste Strategic Planning</p>	<p>Adopt best practice and proven technology in Council's waste management operations (includes procurement).</p>	<p>Use market power where available to drive higher standards (Ipswich requires regional collaboration in some circumstances to achieve best results)</p> <p>Potential costs to the community through higher standards set in contracts, and through striving to lead by example increase</p> <p>Encourage neighbouring local authorities and other major generators to set similar high standards in their contracts</p> <p>Encourage and incentivise our waste contractors to be compliant and adopt best practice.</p>	Sustainability Strategy and implementation program review.	Sustainability Strategy adopted by council and implementation plan commenced.	Action of Sustainability Strategy Implementation Plan including internal waste stream mapping.

<p>Leverage Waste Industry Opportunities</p>	<p>We will seek to influence State and Commonwealth waste management policies and strategies and we will align our current and future waste management activities and attract funding so we can leverage industry development opportunities.</p>	<p>Prepare instruments to guide lobbying for government reform Waste Strategic Planning Waste Levy</p>	<p>Consider best practice and emerging technology in Council's strategic planning for waste. Work with DES to proportionally allocate the waste levy and other funding to deliver on waste management best practices and waste and recycling industry opportunities in Ipswich.</p>	<p>Review opportunities for the use of the Waste Levy in improving our practices. Opportunity for Council to maximise opportunities for State and Federal funding to incentivise the market and best practice Leveraging funding to deliver waste and recycling industry opportunities in accordance with the Waste Management and Resource Recovery Strategy.</p>	<p>Meeting 1, 2 & 3 of Joint waste task force have occurred. Meetings have been successful. Sustainability and Procurement Implementation to be a focus.</p>	<p>Joint Task Force action plan implementation internally. Sustainability Strategy and implementation program review. Procurement Implementation Plan.</p>	<p>Awaiting communication from State on further meetings for Joint Task Force for 2022. Action of Sustainability Strategy Implementation Plan including internal waste stream mapping. Updates to Procurement Category Plans on-going.</p>
<p>Create a better return for Ipswich</p>	<p>We will advocate for fair and equitable compensation, investment and benefits proportionate to the waste volumes processed in Ipswich from both industry and other levels of government.</p>	<p>Joint Waste Task Force with DES Prepare instruments to guide lobbying for government reform Waste Levy</p>	<p>Investment in Ipswich to address the issues being experienced from the waste industry including but not limited to traffic and amenity. Determine opportunities and mechanisms to achieve the principle.</p>	<p>Review opportunities for the use of the Waste Levy in improving our practices. Review the differential rate to reflect the estimate of the emerging costs to Council of its activities in managing the large volumes of waste from outside its jurisdiction (e.g. transport, infrastructure, enforcement costs, environmental activities and long term impacts).</p>	<p>Meeting 1, 2 & 3 of Joint waste task force have occurred. Meetings have been successful.</p>	<p>Joint Task Force action plan implementation internally.</p>	<p>Awaiting communication from State on further meetings for Joint Task Force for 2022.</p>
<p>Plan for the Future</p>	<p>Through policy intervention and industry collaboration we will ensure that all landfill and waste processing sites, once they are closed, do not leave a negative legacy impact on the city or our residents.</p>	<p>Prepare instruments to guide lobbying for government reform Waste Strategic Planning Waste Levy</p>	<p>Develop strategic plans for our waste needs into the future, considering emerging technologies and best practice. A Strategic plan for sites which are a legacy for Ipswich, including but not limited to legacy waste sites, voids from mining of minerals and other materials and plans for ongoing rehabilitation / management of legacy sites. This includes sites owned by Council as well as those that may be privately owned. Develop a plan / have a clear understanding of future uses of landfill sites so they are remediated for fit for purpose use that benefits the community.</p>	<p>Focus of the Joint Task Force Identify funding mechanisms to ensure the rehabilitation and long-term management of former landfill sites. Further investigation into alternate uses of mining voids. DES/DNRM to engage with ICC around long-term outcomes for mining sites and voids. Review of EA conditions specific to post closure conditions such as rehabilitation plans, engineering closure plans, after use options, performance controls and ongoing monitoring of gas and groundwater to be undertaken under short term planning.</p>	<p>Meeting 1, 2 & 3 of Joint waste task force have occurred. Meetings have been successful. Regular meetings with DES compliance team have been established and are occurring. The void mapping and tenure exercise has not yet been completed.</p>	<p>Joint Task Force action plan implementation internally. Continue regular meetings with DES. Discussions have commenced between DES and DOR regarding void mapping and remediation review, linking this to the Directive and the New Ipswich Planning Scheme.</p>	<p>Awaiting communication from State on further meetings for Joint Task Force for 2022. Regular coordination meetings with DES are continuing. Further coordination meetings planned. Continuing to work with State Government on the mining void mapping and remediation review. A list of voids has been exchanged for collation of information from multiple agencies to guide prioritisation of review and action</p>

Doc ID No: A7908725

ITEM: 3

SUBJECT: INFRASTRUCTURE AND ENVIRONMENT DEPARTMENT CAPITAL DELIVERY
REPORT FEBRUARY 2022

AUTHOR: MANAGER, CAPITAL PROGRAM DELIVERY

DATE: 22 FEBRUARY 2022

EXECUTIVE SUMMARY

This is a report concerning the performance of the capital delivery by the Infrastructure and Environment Department for the month of February 2022.

Officers across the whole Infrastructure and Environment Department are contributing to the positive results seen in the early stages of the 2021-2022 financial year. The result is especially pleasing when compared to the rate of delivery achieved in previous financial years.

RECOMMENDATION/S

That the report be received and the contents noted.

RELATED PARTIES

There are no known conflicts of interest in relation to this report

IFUTURE THEME

Vibrant and Growing

PURPOSE OF REPORT/BACKGROUND

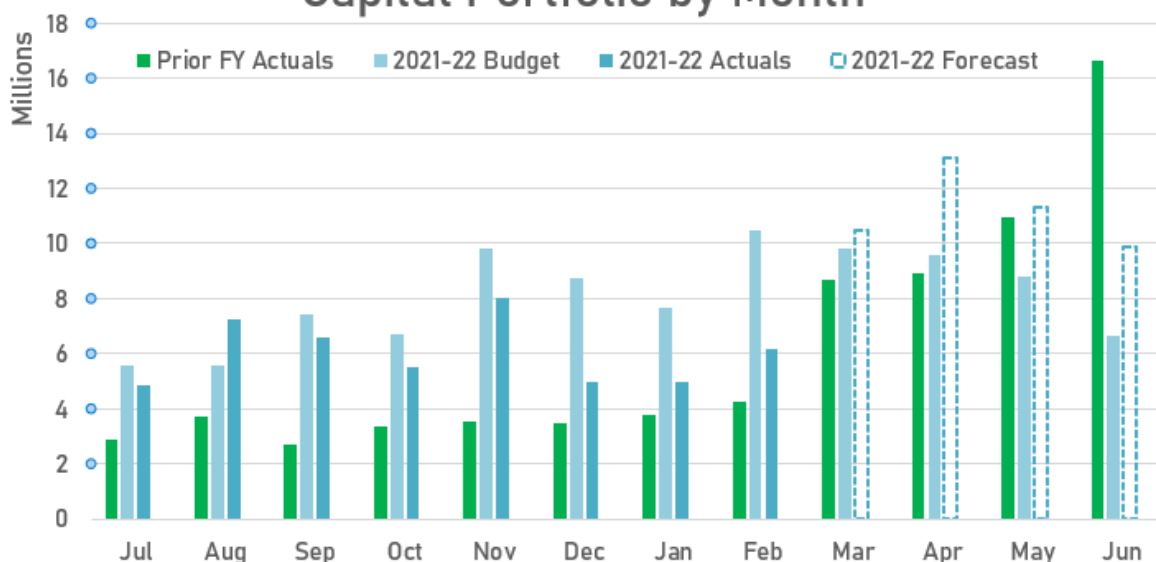
Summary

The result for the month of February was short of the original budget phasing, with a financial outcome of \$6.17million of actual expenditure versus a budget of \$10.27million. This represents a YTD result of \$48.3million expenditure versus a budget of \$61.26million, a negative variance of 21% which has increased from 17% last month.

The full-year projection now shows a reduction in the final forecast spend of \$93.03million against a previous forecast of \$96.58million, with a combination of projects being rephased to next financial year as well as savings realised from completed projects. The remaining forecast expenditure has been readjusted from March through to June as per the table below:

Month	March	April	May	June	Total FFC
February FC	\$10,450,000	\$13,090,000	\$11,280,000	\$9,890,000	\$93,030,000
January FC	\$13,140,000	\$11,260,000	\$10,980,000	\$10,580,000	\$96,580,000

Infrastructure and Environment Department Capital Portfolio by Month



The significant rainfall event in late February was a major contributor to the lower expenditure in February, with direct impacts to projects such as Rosewood Amenities, Suttons Park, Road Resurfacing Program and the Gravel Re-sheeting Program.

Fleet deliveries that had previously been delayed by global supply chain delays are now starting to arrive with actual expenditure of \$972k vs original budget of \$270k.

The rephased Whitwood Rd rehabilitation works were able to proceed as per forecast in February, with an actual expenditure of \$1.02million in line with forecast of \$1.02 million.

IE Deliverable - February 2022	MTD					YTD		
	Actuals	Budget	Variance (Budget - Actuals)	Forecast	Variance (Forecast - Actuals)	Actuals	Budget	Variance (Budget - Actuals)
Capital Program								
Asset Rehabilitation	2,264,495	5,091,419	2,826,924	3,465,829	1,201,334	23,819,638	35,521,753	11,702,115
Corporate Facilities	30,089	91,800	61,711	32,500	2,411	862,747	668,000	194,747
Local Amenity	342,320	535,000	192,680	445,748	103,428	2,350,960	2,364,500	13,540
Flood Mitigation & Drainage	29,445	143,500	114,055	15,500	13,945	632,618	418,000	214,618
Parks, Sports & Environment	515,940	727,106	211,166	821,584	305,644	2,448,272	3,394,503	946,231
Transport And Traffic	1,856,986	3,238,197	1,381,211	2,035,238	178,252	13,494,534	15,077,916	1,583,382
Project Overheads	64,861	-	64,861	-	64,861	829,783	-	829,783
Infrastructure Program	5,104,137	9,827,022	4,722,885	6,816,399	1,712,262	44,438,552	57,444,672	13,006,120
Fleet	972,589	270,000	702,589	1,018,000	45,411	3,081,863	2,871,700	210,163
Waste	92,285	108,240	15,955	162,452	70,167	670,550	818,440	147,890
CONTINGENCY	-	-	-	-	-	-	-	-
Others (Specialist Equipment)	1,290	73,000	71,710	65,000	63,710	116,316	126,000	9,684
Total	6,170,302	10,278,262	4,107,960	8,061,851	1,891,549	48,307,280	61,260,812	12,953,532

Monthly Program Variances Greater than \$100k (Budget vs Actual)

Asset Rehabilitation was \$2.83 million under budget for the month of February. The major deficit in expenditure for Capital Delivery Program was experienced in the Asset Rehabilitation Program.

In particular, the Road Resurfacing sub-program was significantly impacted due to the wet weather in the week leading up to the major rainfall (approx. \$1.9million under budget). It is expected that this impact will cause flow-on effects for the full year program as it will push delivery past Easter and into the cooler months, which will likely require some of these streets to be delayed until after the winter period.

Most other projects significantly impacted by the wet weather are expected to be completed this financial year.

As mentioned above, the Whitwood Rd landfill rehabilitation project was rephased to the back half of the financial year. While work on the removal of contaminated waste progressed well in February, there was some loss of the newly installed clay capping material that will need to be replaced.

The project remains scheduled to be completed in June 2022, with a further revision of the final forecast required to capture variations for the washed capping. The Final Forecast Cost currently remains at \$7.0million vs budget of \$6.95million until costs of variations are known.

Parks, Sport & Environment was \$211k under budget for the month of February 2022.

Underspend for the month was a result of rephasing of some projects in early planning and in design. There were also projects in construction that were delayed due to recent rains.

Sutton Park Toilet block, being constructed in parallel to the skate park facility, was underspent by \$103k due to wet weather delays. The skate park project was approximately \$51k under budget for the month.

Wiley St BMX Canteen Upgrade was underspent by \$12K for design delays and 2 x Environmental Projects being Woogaroo Creek rehabilitation and Ti-Tree Bioenergy Project, with a combined budget of \$99k, were delayed due to the wet weather.

Works on Denmark Hill Upgrade project progressed well despite the wet weather, with actuals of \$85k being in-line with forecast and just under budget. Springfield State School Drainage project, (which is an unfunded carry over), incurred \$71k of actuals vs a Forecast of \$45k.

Transport & Traffic was \$1.38million under budget largely due to the rephasing of Redbank Plains Stage 3 and Queen & Albert St intersection.

Queen & Albert St intersection had a budget of \$812k for February 2022, which had been rephased to meet NBN service relocations. This project has previously been identified as requiring funding in the order of \$850k in the 2022-2023 financial year budget.

Redbank Plains Stage 3 had an underspend of \$63k for relocation works that were delayed due to wet weather.

Work on Pine Mountain Rd, while delayed due to weather in February, is ahead of full-year budget at this stage.

With regards to the PTAIP Bus Stop program, there was a minor underspend recorded against River Rd Bus Stop project, due to recent wet weather.

Fleet was \$702k over the budget baseline for the month of February 2022 and only \$45k below the forecast value.

One waste vehicle was received in February and further vehicles remain scheduled to be delivered in March and June based on feedback from suppliers. Minor Plant replacement also exceeded the budget and forecast for the month.

Summary

The current actuals to budget variance as at end of February 2022 is 21% (-\$12.9million) behind the baseline, however the deficit is anticipated to be largely recovered in the last four months of the year.

Capital Expenditure for the full year is now forecast to be approximately 4% under the approved budget, which is down from a forecast of 1% under budget last month. Further refinement of the forecast will be undertaken in March and submitted as part of the expected BAV review.

Major Projects

Springfield Parkway & Springfield-Greenbank Arterial Road Upgrade

Expenditure for the combined projects in February 2022 was \$260k above budget expectations (\$1.04million budget vs \$1.3million actual), this was due to the Contractor making good progress across all activities despite wet weather delays.

Temporary modifications to the Stormwater network to address previous surface flooding and the general controls on site coped well during the recent rainfall event and minimal damage occurred.

The boulder retaining wall including fencing is completed and are proposing to advance landscaping for the top of the wall.

Piles, abutments and bridge beams are complete and the other bridge components are well advanced.

The relocation works for Energex and Telstra services remain at 85% complete, and night-time utility road closures went well and only APA crossings remain with both day/night works.

UU water main works are 95% complete with tie ins and live connections remaining.

Redbank Plains Rd Stage 3

Expenditure for the project in February 2022 was \$490k below original budget phasing with Telstra service relocations being rephased to March, due to COVID impacts to Contractor's staff and wet weather delays.

Telstra continued the service relocation works with completion of civil works by the end of March 2022 (has been delayed by wet weather).

NBN civil works (approx. 1-week duration) to immediately follow Telstra's completion in early April 2022. Energex Overhead early works (new poles - 33kv & 11kv) and Optus pole mounted infrastructure is 95% complete. Remaining 5% scheduled to completed following stormwater relocations.

The lead times required for the supply of reinforced concrete pipes continues to delay the commencement of the main contract works until May 2022.

Resurfacing Program

Expenditure on the resurfacing program was \$1.9million below budget baseline and \$513k below the forecast for the month of February 2022.

The acceleration of works since November 2021 had placed the program ahead of schedule, but with further wet weather delays in February 2022 the program is running well behind the YTD budget baseline and this now poses a risk to the full program being completed this financial year.

Further discussions will be held with the resurfacing contractors around mitigating the quantum of the delayed works. The delays have pushed the program in to the cooler months of the year which may force us to delay some streets until after the winter period.

The current Estimate at Completion cost is \$10.98 million vs the Total Budget of \$13.5 million, this is a variance of \$2.52million which includes some identified savings.

Grant Funding

There were 2 bus stop projects completed in February 2022 with external grant funding commitments.

There are currently 16 x projects that have been completed to date this financial year.

The next scheduled project to be completed is South Station Rd rehab in mid-April 2022, which has pushed out further due to wet weather delays.

PTAIP Bus Stop Program – The six projects that were delayed in the design phase due to Design Consultant issues, have now reached 100% design and have been received by our Design Team for review.

Currently this financial year four Bus Stops have now been completed, these were at Riverview Rd, Old Ipswich Rd and two at Gorry St.

Discussions with Translink remain ongoing around alternate Bus Stop locations for the 3 x Bus Stop sites placed on hold.

The remaining sites are still on track to be delivered before the end of the financial year, in line with the agreed funding completion date of June 2022.

Grant Projects Scheduled for delivery this FY (includes Multi-year Funding)

NOTE: Below table includes reporting on capital construction projects only – it does not include Design Only or OPEX projects

Name	Suburb	Estimate	Funding	Completion Date (Completed)
LRCIP Round 2 (Local Roads & Community Infrastructure Program)				
Laurel St KR 20	Redbank Plains	\$663,702	\$241,721	27/08/2021
Mount Crosby Rd FR 21 (2 x Projects)	Tivoli	\$306,058	\$146,439	8/09/2021
South Station Rd LR 20	Raceview	\$1,029,395	\$450,000	18/03/2022
Trevor St Remedial Works	Bellbird Park	\$3,214,754	\$2,900,000	19/11/2021
North Station Rd Ret Wall 18	North Booval	\$3,780,603	\$1,095,000	31/08/2021
Tivoli SC Baseball F 21	Tivoli	\$109,000	\$150,000	15/10/21
URCSP (Unite and Recover Community Stimulus Package)				
Sutton Park Skate 19	Brassall	\$816,822	\$1,230,000	27/04/2022

Andre Ripoll Pk DS 20	Carole Park	\$50,000	\$50,000	13/08/21
PTAIP (Passenger Transport Accessible Infrastructure Program)				
PTAIP BU 21 – Bus Stops x 22	Various	\$1,335,000	\$831,825	19/05/2022
Gorry St – ID 312224				17/02/2022
Gorry St – ID 312225				18/02/2022
Riverview Rd – ID 313068				18/01/2022
Old Ipswich Rd – ID 313064				7/09/2021
CNLGGP (Cycle Network Local Government Grants Program)				
Eastern Ipswich BW 19	Ipswich	\$1,050,826	\$275,000	21/01/2022
Blackspot				
Old Logan Rd & Addison Rd TL 19	Camira	\$696,340	\$459,220	10/09/2021
Hill St Cyprus St TI 20	North Ipswich	\$121,379	\$121,500	10/12/2021
Brisbane Rd Esther St TL 22	Riverview	\$111,724	\$112,000	30/11/2021
Cemetery Rd Whitehill Rd TL 22	Raceview	\$125,338	\$126,000	30/11/2021
LERP (Local Economic Recovery Program)				
Hardings Paddock L 20	Purga	\$418,000	\$340,000	11/04/2022
Fire Station 101	Ipswich	\$284,357	\$58,540	9/08/2021
TIDS (Transport Infrastructure Development Scheme)				
Redbank Plains Stage 3	Redbank Plains / Bellbird Park	7,415,000	705,446	29/06/23
R2R (Roads to Recovery)				
Springfield Greenbank Arterial	Springfield / Springfield Central / Springfield Lakes	21,014,554	2,327,860	23/06/23
SEQCSP (South East Queensland Community Stimulus Program)				
Rosewood RRC Major Upgrade	Rosewood	\$4,500,000	\$4,500,000	30/03/2024
Riverview RRC Upgrade Stage 1	Riverview	\$2,170,000	\$2,170,000	30/06/2023

Multi-year Funded Grant Projects

- Rosewood RRC Major Upgrade
- Riverview RRC Upgrade Stage 1

Master Schedule Delivery Milestones for December

Milestone	February Baseline	February Actual	Actuals Year to date
Practical Completion	13	11	67

As at end of February 2022, the current project completion status shows 67 projects have reached practical completion from a revised total of 133 projects scheduled for delivery this financial year.

Master Schedule Baseline Deliverables for 21-22 Financial Year

Baseline Deliverables	Count of Projects
Design	
Concept Design	25
Detailed Design	41
Construction	
(IFC yet to Complete)	13
(IFC completed)	120
Multiyear Construction	11
Programs	37

The progress of projects to have design completed and issued for delivery this financial year, remains ahead from the same time last financial year with another 5 x projects issued for construction in February 2022. This shows that 91% of projects are now issued to the construction teams.

The data shown above for Concept Design and Detailed Design includes forward design efforts for project delivery in the 22-23 financial year which is also progressing well.

Discussions were also held around increasing design efforts over the next few months, with bringing forward designs. This has commenced with some footpath designs now underway.

Legal/Policy Basis

This report and its recommendations are consistent with the following legislative provisions:
Local Government Act 2009

RISK MANAGEMENT IMPLICATIONS

The Infrastructure and Environment Department has a departmental risk register that includes delivery of the capital program. The leadership team of the department continues to monitor our risk in relation to this and takes mitigation action where necessary.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS
RECEIVE AND NOTE REPORT
The recommendation states that the report be received and the contents noted. The decision to receive and note the report does not limit human rights. Therefore, the decision is compatible with human rights.

FINANCIAL/RESOURCE IMPLICATIONS

The Infrastructure and Environment Department remains on target to meet the 2021-2022 capital budget.

COMMUNITY AND OTHER CONSULTATION



No community consultation was required in relation to this report.

The Stakeholder Management Branch of the Infrastructure and Environment Department engages extensively with the community impacted by our works to ensure that they are informed in advance of works, communicated with during works and ensure that any issues that arise are managed effectively.

CONCLUSION

The Infrastructure and Environment Department is committed to delivering high quality infrastructure for the community and has done so successfully for the month of December.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

1.	IED Capital Delivery Portfolio Report - February 2022  
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Graeme Martin

MANAGER, CAPITAL PROGRAM DELIVERY

I concur with the recommendations contained in this report.

Sean Madigan

GENERAL MANAGER - INFRASTRUCTURE AND ENVIRONMENT

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Doc ID No: A7956362

ITEM: 4
SUBJECT: COURT ACTION STATUS REPORT
AUTHOR: MANAGER, DEVELOPMENT PLANNING
DATE: 22 MARCH 2022

EXECUTIVE SUMMARY

This is a report concerning a status update with respect to current court actions associated with development planning applications.

RECOMMENDATION/S

That the report be received and the contents noted.

RELATED PARTIES

The related parties, being the appellants associated with any court actions, are detailed in the attachment to this report.

IFUTURE THEME

Vibrant and Growing
Safe, Inclusive and Creative
Natural and Sustainable
A Trusted and Leading Organisation

DISCUSSION

Whilst this report outlines a specific list of development application related court actions, from time to time, Council will be engaged in prosecutions relating to development offences and other matters. Owing to the nature of these prosecutions, these matters are not generally listed in the attached court action report. However substantial matters will be presented to the Growth, Infrastructure and Waste Committee using this report from time to time. It is worth noting that the Judicial Review of the Ministerial Call In of the Wanless application is one such matter on this list. This is a matter before the Supreme Court.

LEGAL/POLICY BASIS

This report and its recommendations are consistent with the following legislative provisions:
Local Government Act 2009
Planning Act 2016

Planning and Environment Court Act 2016

RISK MANAGEMENT IMPLICATIONS

There are no risk management implications associated with this report.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS
RECEIVE AND NOTE REPORT
The recommendation states that the report be received and the contents noted. The decision to receive and note the report does not limit human rights. Therefore, the decision is compatible with human rights.

FINANCIAL/RESOURCE IMPLICATIONS

N/A



COMMUNITY AND OTHER CONSULTATION

The contents of this report did not require any community consultation.

CONCLUSION

The Planning and Regulatory Services Department are currently involved with several Planning and Environment Court and Supreme Court matters. Attachment 1 to this report provides a current status with respect to these matters.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

1.	Court Action Status Report  
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Anthony Bowles
MANAGER, DEVELOPMENT PLANNING

I concur with the recommendations contained in this report.

Brett Davey
ACTING GENERAL MANAGER PLANNING AND REGULATORY SERVICES

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Doc ID No: A7956550

ITEM: 5
SUBJECT: EXERCISE OF DELEGATION REPORT
AUTHOR: MANAGER, DEVELOPMENT PLANNING
DATE: 22 MARCH 2022

EXECUTIVE SUMMARY

This is a report concerning applications that have been determined by delegated authority for the period 23 February 2022 to 22 March 2022.

RECOMMENDATION/S

That the report be received and the contents noted.

RELATED PARTIES

There are no related parties associated with the recommendation as the development applications have already been determined.

IFUTURE THEME

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PURPOSE OF REPORT/BACKGROUND

The following delegations (and associated sub-delegations) contain a requirement for the noting of applications determined by delegated authority:

- **Approval of Plans for Springfield**
- **Determination of Development Applications, Precinct Plans, Area Development Plans and Related Matters**
- **Exercise the Powers of Council under the *Economic Development Act 2012***
- **Implementation of the Planning and Development Program**
- **Exercise the Powers of Council under the *Planning Act 2016***

LEGAL/POLICY BASIS

This report and its recommendations are consistent with the following legislative provisions:

Local Government Act 2009

Planning Act 2016

Economic Development Act 2012

RISK MANAGEMENT IMPLICATIONS

There are no risk management implications associated with this report.

HUMAN RIGHTS IMPLICATIONS

HUMAN RIGHTS IMPACTS
RECEIVE AND NOTE REPORT
The recommendation states that the report be received and the contents noted. The decision to receive and note the report does not limit human rights. Therefore, the decision is compatible with human rights.

FINANCIAL/RESOURCE IMPLICATIONS

There are no resourcing or budget implications associated with this report.



COMMUNITY AND OTHER CONSULTATION

The contents of this report did not require any community consultation. In the event that the development applications listed in this report triggered 'impact assessment' pursuant to the Ipswich Planning Scheme, public notification was undertaken as part of the development application process in accordance with any legislative requirements and matters raised in any submissions and were addressed in the respective development assessment reports.

CONCLUSION

The Planning and Regulatory Services Department is responsible for the assessment and determination of development applications. Attachment 1 to this report provides a list of development applications that were determined by delegated authority for the period 23 February 2022 to 22 March 2022.

ATTACHMENTS AND CONFIDENTIAL BACKGROUND PAPERS

1.	Exercise of Delegation Report  
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Anthony Bowles

MANAGER, DEVELOPMENT PLANNING

I concur with the recommendations contained in this report.

Brett Davey

ACTING GENERAL MANAGER PLANNING AND REGULATORY SERVICES

“Together, we proudly enhance the quality of life for our community”

